

Cost Centre	Gross Expenditure		Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change		
	2022	2021	\$	%	2022	2022	2022	2022	2022	2022	2022	2021	\$	%	
Engineering Services															
Engineering Services															
004 - Engineering	393,200	391,147	2,053	0.52%		283,200			110,000						
047 - Mosquito Control	220,251	206,614	13,637	6.60%	37,512	(31,754)			16,000		198,493	212,793	(14,300)	(6.72%)	
058 - Scotty Heights Street Lights	18,986	18,521	465	2.51%		(2,847)					21,833	21,143	690	3.26%	
091 - Effluent/Water Disposal	591,030	637,980	(46,950)	(7.36%)	650,000	(94,725)			35,755				0	-	
050 - Transportation Demand Management	15,704	114,352	(98,648)	(86.27%)			1,704				14,000	10,290	3,710	36.05%	
085 - Ellison Transit Services	15,233	28,074	(12,841)	(45.74%)	5,000	(3,248)					13,481	14,031	(550)	(3.92%)	
102 - Air Quality	264,164	239,164	25,000	10.45%	25,879	(13,124)	12,280				239,129	213,619	25,510	11.94%	
	1,518,567	1,635,852	(117,285)	(7.17%)	718,391	137,502	13,984	0	161,755	0	486,936	471,876	15,060	3.19%	
Water System															
197 - Joe Rich Water system	20,970	19,110	1,860	9.73%		20,970									
301 - Killiney Beach Water System	483,848	440,556	43,292	9.83%	482,569	(39,721)	41,000								
303 - Falcon Ridge Water System	85,513	226,060	(140,547)	(62.17%)	86,525	(14,262)			10,989	2,261					
305 - Sunset Ranch Water System	275,996	237,383	38,613	16.27%	248,500	(27,844)			55,340						
306 - Trepanier Bench Water System	28,720	28,497	223	0.78%	32,428	(3,708)									
307 - Westshore Water System	577,311	544,487	32,824	6.03%	589,135	(46,384)			34,560						
310 - Fintry Water System	427,584	436,311	(8,727)	(2.00%)	217,536	(18,093)	1,000			227,141					
	1,899,942	1,932,404	(32,462)	(1.68%)	1,656,693	(129,042)	42,000	0	100,889	229,402	0	0	0	0	-
Sewer System & Treatment Plant															
401 - Treatment Plant	4,447,621	4,262,885	184,736	4.33%	4,814,943	(672,322)	65,000		240,000						
470 - RDCO Lift Stations	517,342	507,749	9,593	1.89%	568,135	(70,793)			20,000						
471 - WFN Lift Stations	130,585	127,440	3,145	2.47%	145,543	(26,958)			12,000						
472 - Peachland Lift Stations	205,302	206,401	(1,099)	(0.53%)	218,956	(38,654)			25,000						
499 - Ellison Sewer System	141,440	141,654	(214)	(0.15%)	158,454	(17,014)									
	5,442,290	5,246,129	196,161	3.74%	5,906,031	(825,741)	65,000	0	297,000	0	0	0	0	0	-

Cost Centre	Gross Expenditure				Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change	
	2022	2021	\$	%	2022	2021							\$	%		
	2022	2021	\$	%	2022	2021							\$	%		
Fire & Protection Services																
019 - Electoral Areas Fire Protection	270,266	90,576	179,690	198.39%				(14,504)	180,000				104,770	99,442	5,328	5.36%
020 - Lakeshore Road Fire Protection	25,113	23,988	1,125	4.69%			(1,388)			(219)			26,720	25,219	1,501	5.95%
021 - Ellison Volunteer Fire Department	557,793	590,217	(32,424)	(5.49%)	44,000		(45,549)				50,249		509,093	490,081	19,012	3.88%
022 - Joe Rich Volunteer Fire Department	569,910	535,455	34,455	6.43%			(41,210)	49,243			36,877		525,000	511,325	13,675	2.67%
023 - North Westside rd Volunteer Fire Dept	631,176	600,551	30,625	5.10%			(54,438)				438		685,176	591,498	93,678	15.84%
024 - Wilsons Landing Volunteer Fire Dept	314,833	319,222	(4,389)	(1.37%)			(29,411)				41,556		302,689	282,351	20,338	7.20%
028 - June Springs Fire Dept	15,171	15,018	153	1.02%			(869)						16,040	15,789	251	1.59%
029 - Brent Road Fire Protection	30,259	29,395	864	2.94%			(1,515)						31,774	30,065	1,709	5.68%
030 - Regional Rescue Service	2,833,314	2,599,433	233,881	9.00%	94,418		(291,076)	164,868			127,500		2,737,603	2,471,170	266,433	10.78%
	5,247,835	4,803,855	443,980	9.24%	138,418		(479,960)	394,111		(219)	256,620	0	4,938,865	4,516,940	421,925	9.34%
Solid Waste Management																
092 - Westside Waste Disposal	1,357,737	1,305,986	51,751	3.96%	1,276,586		(237,427)				200,000	118,578				
093 - Westside Sanitary Landfill	71,442	72,029	(587)	(0.81%)			18,000				53,442					
094 - Waste Reduction	2,156,277	1,827,030	329,247	18.02%	2,066,557		(246,427)	286,633			20,000	29,514				
095 - Solid Waste Collection	555,157	648,313	(93,156)	(14.37%)	510,100		(94,285)	80,000			14,342	45,000				
	4,140,613	3,853,358	287,255	7.45%	3,853,243		(560,139)	366,633	0	287,784	193,092	0	0	0	0	-
Total Engineering Services	18,249,247	17,471,598	777,649	4.45%	12,272,776		(1,857,380)	881,728		(219)	1,104,048	422,494	5,425,800	4,988,816	436,984	8.76%
Community Services																
Inspection Services																
043 - Business Licenses	37,187	34,812	2,375	6.82%	35,000		(5,868)				8,055					
044 - Building Inspection	555,926	476,153	79,773	16.75%	343,000		(82,066)				240,000		54,992	53,858	1,134	2.11%
	593,113	510,965	82,148	16.08%	378,000		(87,934)	0	0	248,055	0	54,992	53,858	1,134	2.11%	
Planning Services																
110 - Regional Planning	1,141,117	838,183	302,934	36.14%			(122,375)	477,100	0	182,308		604,084	440,532	163,552	37.13%	
111 - Electoral Area Planning	523,270	505,328	17,942	3.55%	15,000		(87,693)				99,999		495,964	488,205	7,759	1.59%
	1,664,387	1,343,511	320,876	23.88%	15,000		(210,068)	477,100	0	282,307	0	1,100,048	928,737	171,311	18.45%	
Policing Liaison Services																
031 - 911 Emergency Number	1,312,162	1,368,195	(56,033)	(4.10%)	978,241		(158,288)				70,449		421,760	354,833	66,927	18.86%
040 - Crime Stoppers	262,029	303,264	(41,235)	(13.60%)	11,167		(48,896)						299,758	307,910	(8,152)	(2.65%)
041 - Victims Services	460,816	535,003	(74,187)	(13.87%)	12,661		(81,268)	134,579			55,000		339,844	392,981	(53,137)	(13.52%)
042 - Crime Prevention	167,193	182,016	(14,823)	(8.14%)	6,128		(28,429)				25,000		164,494	164,112	382	0.23%
039 - Alarm Control	189,645	196,809	(7,164)	(3.64%)	222,827		(33,182)									
	2,391,845	2,585,287	(193,442)	(7.48%)	1,231,024		(350,063)	134,579	0	150,449	0	1,225,856	1,219,836	6,020	0.49%	

Cost Centre	Gross Expenditure				Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change	
	2022	2021	\$	%	2022	2021							\$	%		
	2022	2021	\$	%	2022	2021							\$	%		
Bylaw Services																
046 - Dog Control	1,499,621	1,598,882	(99,261)	(6.21%)	575,000	(225,317)				150,000		999,938	939,219	60,719	6.46%	
049 - Prohibited Animal Control	992	1,097	(105)	(9.57%)		(190)				695		487	279	208	74.55%	
105 - Noise Abatement	12,301	8,156	4,145	50.82%		(1,320)				4,000		9,621	6,300	3,321	52.71%	
106 - Untidy Premises	19,888	13,668	6,220	45.51%	3,000	(2,337)				4,000		15,225	9,308	5,917	63.57%	
115 - Insect Control	20,730	18,297	2,433	13.30%	15,421	(3,175)				4,000		4,484	2,878	1,606	55.80%	
116 - Weed Control	149,985	144,364	5,621	3.89%	38,500	(23,143)				30,000		104,628	98,774	5,854	5.93%	
118 - Starling Control	20,209	20,209	0	0.00%		(1,169)			(55)			21,433	21,246	187	0.88%	
	1,723,726	1,804,673	(80,947)	(4.49%)	631,921	(256,651)	0	(55)	192,695	0	1,155,816	1,078,004	77,812	7.22%		
Total Community Services	6,373,071	6,244,436	128,635	2.06%	2,255,945	(904,716)	611,679	(55)	873,506	0	3,536,712	3,280,435	256,277	7.81%		
Parks Services																
121 - Ellison Heritage Community Centre	167,187	172,673	(5,486)	(3.18%)		(823)				30,000		138,010	117,500	20,510	17.46%	
123 - Joe Rich Community Hall - Murray	72,034	73,182	(1,148)	(1.57%)		(5,806)				14,000		63,840	57,824	6,016	10.40%	
126 - Killiney Community Hall	23,123	23,358	(235)	(1.01%)		(2,262)						25,385	25,332	53	0.21%	
142 - Regional Parks	8,760,275	8,703,875	56,400	0.65%	378,432	(696,611)	154,600			457,000		8,466,854	8,226,009	240,845	2.93%	
143 - Westside Community Parks	245,254	239,475	5,779	2.41%		(34,443)				25,000		254,697	229,805	24,892	10.83%	
144 - Eastside Community Parks	122,246	118,023	4,223	3.58%		(17,531)				5,000		134,777	119,020	15,757	13.24%	
Total Parks Services	9,390,119	9,330,586	59,533	0.64%	378,432	(757,476)	154,600	0	531,000	0	9,083,563	8,775,490	308,073	3.51%		
Financial Services																
003 - Financial Services	1,512,122	1,521,134	(9,012)	(0.59%)	171,300	935,357				405,465						
027 - Ridgeview Fire Hall	10,967	12,119	(1,152)	(9.51%)						1,545	9,422					
051 - Lakeshore Road Improvements	4,487	4,512	(25)	(0.55%)							4,487					
101 - Okanagan Basin Water Board	2,304,812	2,263,718	41,094	1.82%	83,320	(15,000)						2,236,492	2,197,017	39,475	1.80%	
117 - Sterile Insect Release	1,435,280	1,402,015	33,265	2.37%		(15,000)					423,116	1,027,164	1,003,192	23,972	2.39%	
124 - Westside Municipal Recreation	39,726	36,060	3,666	10.17%								39,726	36,060	3,666	10.17%	
125 - Johnson Bentley Memorial Aquatic Centre	14,818	14,818	0	0.00%								14,818	14,818	0	0.00%	
131 - Winfield Recreation Centre	55,000	55,000	0	0.00%								55,000	55,000	0	0.00%	
171 - Okanagan Regional Library	316,605	315,478	1,127	0.36%		(5,000)						321,605	320,478	1,127	0.35%	
195 - Feasibility Funds	50,000	100,000	(50,000)	(50.00%)						50,000						
428 - Lakeview Trunk #605 Sewer	0	30,805	(30,805)	(100.00%)												
Total Financial Services	5,743,816	5,755,659	(11,843)	(0.21%)	254,620	900,357	0	0	457,010	437,025	3,694,805	3,626,565	68,240	1.88%		
Corporate Services																
002 - Corporate Services and Administration	1,893,728	1,692,047	201,681	11.92%						1,219,474	250,838	423,416				
005 - Human Resources	434,818	429,254	5,564	1.30%						388,818		46,000				
007 - Electoral Areas	55,669	59,572	(3,903)	(6.55%)						(1,894)		55,000	2,563	48,025	(45,462) (94.66%)	
008 - Electoral Areas Central Okanagan West	25,775	35,405	(9,630)	(27.20%)						(3,061)		2,336	26,500	26,500	0 (0.00%)	
009 - Electoral Areas Central Okanagan East	27,483	37,736	(10,253)	(27.17%)						(3,236)		2,719	28,000	28,000	0 (0.00%)	
120 - Economic Development Commission	1,134,112	1,158,264	(24,152)	(2.09%)	44,163	(175,491)	80,000					26,404	1,159,036	1,153,217	5,819 (0.50%)	
Total Corporate Services	3,571,585	3,412,278	159,307	4.67%	44,163	1,424,610	330,838	0	555,876	0	1,216,099	1,255,742	(39,643)	(3.16%)		

Cost Centre	Gross Expenditure				Change		Sales of Service	Rentals and Other Revenue	Grants	Surplus	Transfer from Reserve	Parcel Tax	Requisition		Change	
	2022	2021	\$	%	2022	2021							\$	%		
	2022	2021	\$	%	2022	2021							\$	%		
Board																
001 - Board	676,578	690,832	(14,254)	(2.06%)				(95,090)					771,668	673,674	97,994	14.55%
011 - Regional Grants in Aid	26,994	27,171	(177)	(0.65%)				(1,572)					28,566	28,566	0	0.00%
012 - Grants - Westside Electoral Area	5,400	5,400	0	0.00%				(312)			5,029		683	6,647	(5,964)	(89.72%)
013 - Grants - Central Okanagan East	4,000	4,000	0	0.00%				(231)			4,000		231	604	(373)	(61.82%)
Total Board	712,972	727,403	(14,431)	(1.98%)	0	(97,205)	0	0	0	9,029	0	801,148	709,491	91,657	12.92%	
Information Services & Communciations																
006 - Communication and Information Services	1,306,637	1,301,996	4,641	0.36%	171,645	1,006,275					128,717					
070 - Communications	662,335	522,355	139,980	26.80%		549,835					112,500		0	71,500	(71,500)	(100.00%)
Total Information Services & Communications	1,968,972	1,824,351	144,621	7.93%	171,645	1,556,110	0	0	0	241,217	0	0	71,500	(71,500)	(100.00%)	
Total RDCO exc Muni Debt	46,009,783	44,766,311	1,243,472	2.78%	15,377,581	264,300	1,978,845	(274)	3,771,686	859,518	23,758,126	22,708,039	1,050,087	4.62%		
Funding Partner Debt																
188 - Regional Library Debt- Admin building	441,218	281,618	159,600	56.67%	441,218											
189 - Fiscal - Member Municipal	12,546,378	12,496,470	49,908	0.40%		12,546,378										
Total Funding Partner Debt	12,987,596	12,778,088	209,508	1.64%	441,218	12,546,378	0	0	0	0	0	0	0	0	0	-
Total RDCO	58,997,379	57,544,399	1,452,980	2.52%	15,818,799	12,810,678	1,978,845	(274)	3,771,686	859,518	23,758,126	22,708,039	1,050,087	4.62%		

2022 PROPERTY TAX SUMMARY

Funding Partner	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate per \$1,000 Residential Assessment	2021 Tax Rate per \$1,000 Residential Assessment	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per House	
			\$	%			\$	%			\$	%
Kelowna	13,697,521	13,234,510	463,011	3.50%	0.2639	0.3198	(0.0559)	(17.47%)	220.62	206.28	14.34	6.95%
Lake Country	1,590,713	1,509,640	81,073	5.37%	0.2674	0.3247	(0.0573)	(17.65%)	247.95	230.63	17.32	7.51%
Peachland	607,357	561,757	45,600	8.12%	0.2648	0.3204	(0.0556)	(17.36%)	217.95	194.99	22.96	11.77%
West Kelowna	3,394,414	3,187,347	207,067	6.50%	0.2682	0.3256	(0.0574)	(17.62%)	238.69	220.19	18.50	8.40%
EA East	862,799	831,019	31,780	3.82%	0.4631	0.6602	(0.1971)	(29.85%)	394.61	417.66	23.06	(5.52%)
EA West	1,188,396	1,147,711	40,685	3.54%	0.6137	0.7289	(0.1151)	(15.79%)	303.02	267.45	35.57	13.30%
General Property Tax	21,341,200	20,471,984	869,216	4.25%	2.1413	2.6797	(0.5384)	(20.09%)	1,622.84	1,537.21	85.62783	5.57%
Local Service Area	2,416,927	2,236,055	180,872	8.09%								
Total before Parcel Tax	23,758,126	22,708,039	1,050,087	4.62%								
Parcel Tax	859,518	857,252	2,266	0.26%								
Total Property Tax	24,617,645	23,565,291	1,052,354	4.47%								

Central Okanagan East - Average House \$493,724	Total		Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
	Current Requisition	Total Prior Yr Req	\$	%			\$	%			\$	%
Regional												
001 - Board	13,646	11,465	2,181	19.03%	0.0082	0.0102	(0.0019)	(19.05%)	7.02	6.44	0.58	9.03%
030 - Regional Rescue Service	54,669	47,897	6,772	14.14%	0.0313	0.0405	(0.0092)	(22.76%)	26.67	25.64	1.03	4.02%
031 - 911 Emergency Number	8,422	6,878	1,544	22.46%	0.0053	0.0058	(0.0005)	(8.74%)	4.52	3.68	0.84	22.91%
040 - Crime Stoppers	5,986	5,968	18	0.30%	0.0038	0.0050	(0.0013)	(24.82%)	3.23	3.19	0.04	1.26%
041 - Victims Services	6,787	7,617	(830)	(10.90%)	0.0043	0.0064	(0.0022)	(33.98%)	3.62	4.08	(0.45)	(11.09%)
046 - Dog Control	19,969	18,204	1,765	9.69%	0.0126	0.0154	(0.0028)	(18.26%)	10.73	9.74	0.98	10.09%
070 - Communications	0	1,217	(1,217)	(100.00%)								
101 - Okanagan Basin Water Board	44,662	42,583	2,079	4.88%	0.0292	0.0360	(0.0068)	(18.92%)	24.89	22.79	2.10	9.19%
110 - Regional Planning	12,063	8,539	3,524	41.27%	0.0076	0.0072	0.0004	5.28%	6.48	4.57	1.91	41.79%
111 - Electoral Area Planning	56,024	55,154	870	1.58%								
117 - Sterile Insect Release	14,181	13,245	936	7.06%	0.0308	0.0268	0.0040	14.92%	26.20	16.93	9.27	54.78%
120 - Economic Development Commission	23,146	22,352	794	3.55%	0.0146	0.0189	(0.0043)	(22.83%)	12.43	11.96	0.47	3.93%
142 - Regional Parks	169,081	159,440	9,641	6.05%	0.1065	0.1349	(0.0284)	(21.07%)	90.71	85.33	5.38	6.30%
Total Regional	428,637	400,559	28,078	7.01%	0.2541	0.3072	(0.0531)	(17.29%)	216.52	194.36	22.16	11.40%
Sub-regional												
007 - Electoral Areas	1,226	23,021	(21,795)	(94.68%)	0.0123	0.0185	(0.0062)	(33.71%)	10.44	11.70	(1.25)	(10.72%)
019 - Electoral Areas Fire Protection	50,096	47,668	2,428	5.09%	0.0555	0.0383	0.0172	44.92%	47.28	24.22	23.06	95.18%
042 - Crime Prevention	9,798	9,670	128	1.33%	0.0059	0.0078	(0.0018)	(23.77%)	5.04	4.91	0.13	2.67%
044 - Building Inspection	26,295	25,817	478	1.85%	0.0172	0.0207	(0.0035)	(16.90%)	14.68	13.12	1.56	11.92%
047 - Mosquito Control	5,440	5,609	(169)	(3.01%)	0.0054	0.0075	(0.0021)	(27.51%)	4.62	4.73	(0.11)	(2.37%)
050 - Transportation Demand Management	6,694	4,933	1,761	35.70%	0.0040	0.0040	0.0001	2.07%	3.45	2.51	0.94	37.47%
102 - Air Quality	4,560	3,914	646	16.52%	0.0028	0.0031	(0.0004)	(11.99%)	2.36	1.99	0.37	18.53%
105 - Noise Abatement	4,914	3,315	1,599	48.24%	0.0049	0.0044	0.0005	10.89%	4.17	2.79	1.38	49.35%
106 - Untidy Premises	7,777	4,898	2,879	58.77%	0.0077	0.0065	0.0012	18.77%	6.60	4.12	2.47	59.96%
115 - Insect Control	579	369	210	56.81%	0.0003	0.0003	0.0001	17.77%	0.30	0.19	0.11	58.61%
171 - Okanagan Regional Library	153,776	153,622	154	0.10%	0.0929	0.1234	(0.0305)	(24.71%)	79.15	78.07	1.09	1.39%
Total Sub-regional	271,154	282,836	(11,682)	(4.13%)	0.2090	0.2345	(0.0255)	(10.86%)	178.09	148.35	29.74	20.05%
Total Regional and Subregional Tax Requisition	699,791	683,395	16,396	2.40%	0.4631	0.5417	(0.0786)	(14.51%)	394.61	342.71	51.90	15.14%
Electoral Area East												
009 - Electoral Areas Central Okanagan East	28,000	28,000	0	0.00%	0.0169	0.0225	(0.0056)	(24.72%)	14.41	14.22	0.20	1.38%
013 - Grants - Central Okanagan East	231	604	(373)	(61.82%)	0.0001	0.0005	(0.0003)	(71.37%)	0.12	0.31	(0.19)	(61.44%)
144 - Eastside Community Parks	134,777	119,020	15,757	13.24%	0.0814	0.0955	(0.0141)	(14.76%)	69.37	60.43	8.95	14.81%
Total Electoral Area East	163,008	147,624	15,384	10.42%	0.0985	0.1185	(0.0200)	(16.88%)	83.91	74.95	8.95	11.95%
Total Tax Requisition	862,799	831,019	31,780	3.82%	0.5616	0.6602	(0.0986)	(14.93%)	478.51	417.66	60.85	14.57%

Central Okanagan East - Average House \$493,724	Total		Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
	Current Requisition	Total Prior Yr Req	\$	%			\$	%			\$	%
Local Service Areas*												
020 - Lakeshore Road Fire Protection	26,720	25,219	1,501	5.95%	0.3942	0.5310	(0.1368)	(25.76%)	335.88	335.91	(0.03)	(0.01%)
022 - Joe Rich Volunteer Fire Department	525,000	511,325	13,675	2.67%	1.2287	1.5748	(0.3461)	(21.98%)	1,046.89	996.29	50.60	5.08%
021 - Ellison Volunteer Fire Department	509,093	490,081	19,012	3.88%	0.5410	0.6975	(0.1565)	(22.43%)	460.99	441.26	19.72	4.47%
028 - June Springs Fire Dept	16,040	15,789	251	1.59%	0.4232	0.5718	(0.1486)	(25.98%)	360.61	361.74	(1.13)	(0.31%)
058 - Scotty Heights Street Lights	21,833	21,143	690	3.26%	0.0649	0.0835	(0.0186)	(22.23%)	55.32	52.82	2.51	4.75%
085 - Ellison Transit Services	13,481	14,031	(550)	(3.92%)	0.0313	0.0425	(0.0112)	(26.46%)	26.64	26.89	(0.26)	(0.95%)
116 - Weed Control	3,343	3,019	324	10.72%	0.0013	0.0016	(0.0003)	(16.80%)	1.15	1.02	0.12	12.06%
121 - Ellison Heritage Community Centre	138,010	117,500	20,510	17.46%	0.1413	0.1617	(0.0204)	(12.61%)	120.38	102.29	18.10	17.69%
123 - Joe Rich Community Hall - Murray	63,840	57,824	6,016	10.40%	0.1458	0.1744	(0.0285)	(16.37%)	124.24	110.31	13.94	12.63%
Total Local Service Areas	1,317,360	1,255,931	61,429	4.89%	2.9718	3.8387	(0.8669)	(22.58%)	2,532.09	2,428.53	103.57	4.26%
Parcel Tax												
051 - Lakeshore Road Improvements	4,487	4,487	0	0.00%								
092 - Westside Waste Disposal	41,506	39,946	1,561	3.91%								
094 - Waste Reduction	10,331	10,016	315	3.15%								
095 - Solid Waste Collection	15,752	14,270	1,482	10.38%								
117 - Sterile Insect Release	45,810	44,255	1,555	3.51%								
303 - Falcon Ridge Water System	2,261	0	2,261									
Total Parcel Tax	120,147	112,973	7,173	6.35%								
Total	2,300,305	2,199,923	100,381	4.56%	3.5334	4.4989	(0.9655)	(21.46%)	3,010.60	2,846.19	164.42	5.78%

- Notes:**
1. Parcel taxes are not necessarily paid by every resident.
 2. Due to an organizational restructuring Communications is now fully recovered through Administration Overhead.
 3. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

Central Okanagan West - Average House \$848,067	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Regional												
001 - Board	14,894	12,453	2,441	19.60%	0.0082	0.0102	(0.0019)	(19.05%)	4.07	3.74	0.33	8.92%
030 - Regional Rescue Service	59,923	52,393	7,530	14.37%	0.0313	0.0405	(0.0092)	(22.76%)	15.45	14.87	0.58	3.92%
031 - 911 Emergency Number	9,232	7,523	1,709	22.71%	0.0053	0.0058	(0.0005)	(8.74%)	2.62	2.14	0.49	22.79%
040 - Crime Stoppers	6,561	6,528	33	0.51%	0.0038	0.0050	(0.0013)	(24.82%)	1.87	1.85	0.02	1.16%
041 - Victims Services	7,439	8,332	(893)	-10.72%	0.0043	0.0064	(0.0022)	(33.98%)	2.10	2.36	(0.26)	(11.18%)
046 - Dog Control	21,887	19,913	1,974	9.92%	0.0126	0.0154	(0.0028)	(18.26%)	6.22	5.65	0.56	9.98%
070 - Communications	0	1,322	(1,322)	-100.00%								
101 - Okanagan Basin Water Board	48,954	46,580	2,374	5.10%	0.0292	0.0360	(0.0068)	(18.92%)	14.42	13.22	1.20	9.09%
110 - Regional Planning	13,223	9,340	3,883	41.57%	0.0076	0.0072	0.0004	5.28%	3.75	2.65	1.10	41.65%
111 - Electoral Area Planning	206,993	203,809	3,184	1.56%								
117 - Sterile Insect Release	18,399	18,123	276	1.52%	0.0308	0.0268	0.0040	14.92%	15.18	9.82	5.36	54.63%
120 - Economic Development Commission	25,370	24,450	920	3.76%	0.0146	0.0189	(0.0043)	(22.83%)	7.20	6.94	0.27	3.83%
142 - Regional Parks	185,330	174,405	10,925	6.26%	0.1065	0.1349	(0.0284)	(21.07%)	52.56	49.50	3.07	6.20%
Total Regional	618,205	585,171	33,034	5.65%	0.2541	0.3072	(0.0531)	(17.29%)	125.46	112.73	12.73	11.29%
Sub-regional												
007 - Electoral Areas	1,337	25,004	(23,667)	-94.65%	0.0123	0.0185	(0.0062)	(33.71%)	6.05	6.79	(0.73)	(10.81%)
019 - Electoral Areas Fire Protection	54,674	51,774	2,900	5.60%	0.0555	0.0383	0.0172	44.92%	27.40	14.05	13.35	95.00%
042 - Crime Prevention	10,694	10,503	191	1.82%	0.0059	0.0078	(0.0018)	(23.77%)	2.92	2.85	0.07	2.57%
044 - Building Inspection	28,697	28,041	656	2.34%	0.0172	0.0207	(0.0035)	(16.90%)	8.51	7.61	0.90	11.81%
049 - Prohibited Animal Control	10	6	4	72.22%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	68.19%
050 - Transportation Demand Management	7,306	5,357	1,949	36.38%	0.0040	0.0040	0.0001	2.07%	2.00	1.45	0.54	37.33%
102 - Air Quality	4,977	4,251	726	17.08%	0.0028	0.0031	(0.0004)	(11.99%)	1.37	1.15	0.21	18.42%
105 - Noise Abatement	4,707	2,985	1,722	57.68%	0.0049	0.0044	0.0005	10.89%	2.42	1.62	0.80	49.20%
106 - Untidy Premises	7,448	4,410	3,038	68.90%	0.0077	0.0065	0.0012	18.77%	3.82	2.39	1.43	59.81%
115 - Insect Control	632	401	231	57.49%	0.0003	0.0003	0.0001	17.77%	0.17	0.11	0.06	58.46%
171 - Okanagan Regional Library	167,829	166,856	973	0.58%	0.0929	0.1234	(0.0305)	(24.71%)	45.87	45.28	0.59	1.30%
Total Sub-regional	288,312	299,588	(11,276)	-3.76%	0.2036	0.2270	(0.0234)	(10.32%)	100.52	83.30	17.22	20.67%
Total Regional and Subregional Tax Requisition	906,517	884,759	21,758	2.46%	0.4577	0.5342	(0.0765)	(14.32%)	225.99	196.04	29.95	15.28%
Electoral Area West												
008 - Electoral Areas Central Okanagan West	26,500	26,500	0	0.00%	0.0147	0.0196	(0.0049)	(25.22%)	7.24	7.20	0.04	0.62%
012 - Grants - Westside Electoral Area	683	6,647	(5,964)	-89.72%	0.0004	0.0049	(0.0045)	(92.32%)	0.19	1.81	(1.62)	(89.66%)
143 - Westside Community Parks	254,697	229,805	24,892	10.83%	0.1410	0.1701	(0.0291)	(17.11%)	69.61	62.41	7.19	11.53%
Total Electoral Area West	281,880	262,952	18,928	7.20%	0.1560	0.1946	(0.0386)	(19.83%)	77.04	71.42	5.62	7.87%
Total Tax Requisition	1,188,396	1,147,711	40,685	3.54%	0.6137	0.7289	(0.1151)	(15.79%)	303.02	267.45	35.57	13.30%

Central Okanagan West - Average House \$848,067	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Local Service Areas*												
023 - North Westside rd Volunteer Fire Dept	685,176	591,498	93,678	15.84%	0.5934	0.7587	(0.1653)	(21.79%)	292.97	278.40	14.57	5.23%
024 - Wilsons Landing Volunteer Fire Dept	302,689	282,351	20,338	7.20%	0.6673	0.8297	(0.1623)	(19.57%)	329.47	304.43	25.03	8.22%
029 - Brent Road Fire Protection	31,774	30,065	1,709	5.68%	0.4465	0.5927	(0.1462)	(24.67%)	220.44	217.49	2.95	1.36%
116 - Weed Control	3,343	3,019	324	10.72%	0.0013	0.0016	(0.0003)	(16.80%)	0.67	0.59	0.07	11.95%
124 - Westside Municipal Recreation	39,726	36,060	3,666	10.17%	0.1071	0.1426	(0.0355)	(24.89%)	52.88	52.33	0.56	1.07%
125 - Johnson Bentley Memorial Aquatic Centre	14,818	14,818	0	0.00%	0.0734	0.0981	(0.0247)	(25.21%)	36.22	36.00	0.23	0.63%
126 - Killiney Community Hall	25,385	25,332	53	0.21%	0.0245	0.0330	(0.0084)	(25.61%)	12.11	12.10	0.01	0.09%
Total Local Service Areas	1,102,910	983,143	119,767	12.18%	1.9135	2.4563	(0.5428)	(22.10%)	944.76	901.33	43.42	4.82%
Parcel Tax												
027 - Ridgeview Fire Hall	9,422	12,048	(2,626)	-21.80%								
092 - Westside Waste Disposal	77,072	75,004	2,067	2.76%								
094 - Waste Reduction	19,183	18,806	377	2.00%								
095 - Solid Waste Collection	29,248	26,794	2,454	9.16%								
310 - Fintry Water System	227,141	220,605	6,536	2.96%								
Total Parcel Tax	362,066	353,258	8,808	2.49%								
Total	2,653,372	2,484,112	169,261	6.81%	2.5273	3.1852	(0.6579)	(20.66%)	1,247.78	1,168.79	78.99	6.76%

- Notes:**
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 3. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

Lake Country - Average House \$927,126 (30.55% increase in Avg House value)	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
			\$	%			\$	%			\$	%
Regional												
001 - Board	56,105	47,925	8,180	17.07%	0.0082	0.0102	(0.0019)	(19.05%)	7.64	7.23	0.41	5.68%
011 - Regional Grants in Aid	1,577	1,577	0	0.00%								
030 - Regional Rescue Service	219,441	196,582	22,859	11.63%	0.0313	0.0405	(0.0092)	(22.76%)	29.02	28.78	0.24	0.83%
031 - 911 Emergency Number	33,807	28,227	5,580	19.77%	0.0053	0.0058	(0.0005)	(8.74%)	4.92	4.13	0.79	19.14%
040 - Crime Stoppers	24,028	24,494	(466)	(1.90%)	0.0038	0.0050	(0.0013)	(24.82%)	3.52	3.59	(0.07)	(1.85%)
041 - Victims Services	27,241	31,262	(4,021)	(12.86%)	0.0043	0.0064	(0.0022)	(33.98%)	3.94	4.58	(0.63)	(13.82%)
046 - Dog Control	80,153	74,715	5,438	7.28%	0.0126	0.0154	(0.0028)	(18.26%)	11.67	10.94	0.73	6.71%
070 - Communications*	0	5,086	(5,086)	(100.00%)								
101 - Okanagan Basin Water Board	179,273	174,773	4,500	2.57%	0.0292	0.0360	(0.0068)	(18.92%)	27.08	25.59	1.49	5.84%
110 - Regional Planning	48,422	35,044	13,378	38.18%	0.0076	0.0072	0.0004	5.28%	7.05	5.13	1.92	37.44%
111 - Electoral Area Planning	3,761	3,710	51	1.37%								
117 - Sterile Insect Release	72,776	67,926	4,850	7.14%	0.0308	0.0268	0.0040	14.92%	28.51	19.01	9.51	50.03%
120 - Economic Development Commission	92,906	91,739	1,167	1.27%	0.0146	0.0189	(0.0043)	(22.83%)	13.53	13.43	0.10	0.74%
142 - Regional Parks	678,687	654,380	24,307	3.71%	0.1065	0.1349	(0.0284)	(21.07%)	98.71	95.79	2.91	3.04%
Total Regional	1,518,178	1,437,440	80,738	5.62%	0.2541	0.3072	(0.0531)	(17.29%)	235.60	218.19	17.41	7.98%
Sub-regional												
042 - Crime Prevention	40,284	40,422	(138)	(0.34%)	0.0059	0.0078	(0.0018)	(23.77%)	5.49	5.52	(0.03)	(0.49%)
047 - Mosquito Control	18,764	19,938	(1,174)	(5.89%)	0.0054	0.0075	(0.0021)	(27.51%)	5.03	5.31	(0.29)	(5.37%)
115 - Insect Control	2,379	1,543	836	54.18%	0.0003	0.0003	0.0001	17.77%	0.32	0.21	0.11	53.74%
116 - Weed Control	9,169	8,427	742	8.80%	0.0013	0.0016	(0.0003)	(16.80%)	1.25	1.15	0.10	8.62%
118 - Starling Control	1,940	1,870	70	3.75%	0.0003	0.0004	(0.0001)	(20.66%)	0.26	0.26	0.01	3.58%
Total Sub-regional	72,536	72,200	336	0.46%	0.0133	0.0175	(0.0042)	(23.96%)	12.35	12.44	(0.09)	(0.73%)
Total Tax Requisition	1,590,713	1,509,640	81,073	5.37%	0.2674	0.3247	(0.0573)	(17.65%)	247.95	230.63	17.32	7.51%
Parcel Tax												
117 - Sterile Insect Release	86,631	83,685	2,946	3.52%								
Total Parcel Tax	86,631	83,685	2,946	3.52%								
Service Agreements												
094 - Waste Reduction	110,220	97,224	12,996	13.37%								
102 - Air Quality	16,361	16,361	0	0.00%								
Total Service Agreements	126,581	113,585	12,996	11.44%								
Debt Service - M.F.A	1,192,214	1,148,676	43,538	3.79%								
Total	2,996,140	2,855,586	140,554	4.92%	0.2674	0.3247	(0.0573)	(17.65%)	247.95	230.63	17.32	7.51%

Notes:

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2. Due to an organizational restructuring Communications is now fully recovered through Administration Overhead.
3. Regional Grant in Aid detail has a unique funding calculation and so cannot result in a standard tax rate and cost per house.
4. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

2022 FUNDING SUMMARY - DISTRICT OF PEACHLAND

Peachland - Average House \$823,126	Total		Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per	
	Current Requisition	Total Prior Yr Req	\$	%			\$	%			\$	%
Regional												
001 - Board	21,103	17,549	3,554	20.25%	0.0082	0.0102	(0.0019)	(19.05%)	6.79	6.20	0.59	9.49%
011 - Regional Grants in Aid	105	105	0	0.00%								
030 - Regional Rescue Service	83,977	73,116	10,861	14.85%	0.0313	0.0405	(0.0092)	(22.76%)	25.76	24.66	1.10	4.47%
031 - 911 Emergency Number	12,938	10,499	2,439	23.23%	0.0053	0.0058	(0.0005)	(8.74%)	4.37	3.54	0.83	23.44%
040 - Crime Stoppers	9,195	9,110	85	0.93%	0.0038	0.0050	(0.0013)	(24.82%)	3.12	3.07	0.05	1.69%
041 - Victims Services	10,425	11,627	(1,202)	(10.34%)	0.0043	0.0064	(0.0022)	(33.98%)	3.50	3.92	(0.42)	(10.71%)
046 - Dog Control	30,673	27,789	2,884	10.38%	0.0126	0.0154	(0.0028)	(18.26%)	10.36	9.37	0.99	10.56%
070 - Communications	0	1,863	(1,863)	(100.00%)								
101 - Okanagan Basin Water Board	68,605	65,004	3,601	5.54%	0.0292	0.0360	(0.0068)	(18.92%)	24.04	21.92	2.12	9.66%
110 - Regional Planning	18,530	13,034	5,496	42.17%	0.0076	0.0072	0.0004	5.28%	6.26	4.40	1.86	42.39%
111 - Electoral Area Planning	2,639	2,584	55	2.13%								
117 - Sterile Insect Release	26,598	26,833	(235)	(0.87%)	0.0308	0.0268	0.0040	14.92%	25.32	16.29	9.03	55.44%
120 - Economic Development Commission	35,554	34,121	1,433	4.20%	0.0146	0.0189	(0.0043)	(22.83%)	12.01	11.51	0.50	4.38%
142 - Regional Parks	259,723	243,386	16,337	6.71%	0.1065	0.1349	(0.0284)	(21.07%)	87.63	82.09	5.55	6.76%
Total Regional	580,064	536,620	43,444	8.10%	0.2541	0.3072	(0.0531)	(17.29%)	209.17	186.97	22.20	11.87%
Sub-regional												
042 - Crime Prevention	15,152	14,802	350	2.37%	0.0059	0.0078	(0.0018)	(23.77%)	4.87	4.73	0.15	3.10%
049 - Prohibited Animal Control	15	8	7	83.02%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	69.07%
102 - Air Quality	7,052	5,991	1,061	17.71%	0.0028	0.0031	(0.0004)	(11.99%)	2.28	1.91	0.36	19.03%
115 - Insect Control	895	565	330	58.38%	0.0003	0.0003	0.0001	17.77%	0.29	0.18	0.11	59.29%
116 - Weed Control	3,449	3,086	363	11.75%	0.0013	0.0016	(0.0003)	(16.80%)	1.11	0.99	0.12	12.54%
118 - Starling Control	730	685	45	6.54%	0.0003	0.0004	(0.0001)	(20.66%)	0.23	0.22	0.02	7.31%
Total Sub-regional	27,292	25,137	2,155	8.57%	0.0107	0.0132	(0.0025)	(19.07%)	8.78	8.03	0.76	9.46%
Total Tax Requisition	607,357	561,757	45,600	8.12%	0.2648	0.3204	(0.0556)	(17.36%)	217.95	194.99	22.96	11.77%
Parcel Tax												
117 - Sterile Insect Release	859	795	64	8.05%								
Total Parcel Tax	859	795	64	8.05%								
Service Agreements												
006 - Communication and Information Services	20,936	20,357	579	2.84%								
047 - Mosquito Control	6,893	6,893	0	0.00%								
092 - Westside Waste Disposal	97,709	94,720	2,989	3.16%								
094 - Waste Reduction	46,299	40,840	5,459	13.37%								
401 - Treatment Plant	362,316	351,771	10,545	3.00%								
472 - Peachland Lift Stations	218,956	208,375	10,581	5.08%								
Total Service Agreements	753,109	722,956	30,153	4.17%								
Debt Service - M.F.A	573,036	326,042	246,994	75.76%	0.0155	0.0143	0.0012	8.39%	12.46	11.50	0.96	8.39%
Total	1,934,361	1,611,550	322,811	20.03%	0.2803	0.3347	(0.0544)	(16.26%)	230.42	206.49	23.92	11.59%

Notes:

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4. Electoral Area Planning has a unique funding calculation and so cannot result in a standard tax rate and cost per house.

Kelowna - Average House \$835,598 (29.95% increase in Avg House value)	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per House	
			\$	%			\$	%			\$	%
Regional												
001 - Board	542,571	479,100	63,471	13.25%	0.0082	0.0102	(0.0019)	(19.05%)	6.89	6.57	0.32	4.91%
011 - Regional Grants in Aid	21,027	21,027	0	0.00%								
030 - Regional Rescue Service	1,852,648	1,687,802	164,846	9.77%	0.0313	0.0405	(0.0092)	(22.76%)	26.16	26.14	0.02	0.09%
031 - 911 Emergency Number	285,422	242,349	43,073	17.77%	0.0053	0.0058	(0.0005)	(8.74%)	4.44	3.75	0.69	18.27%
040 - Crime Stoppers	202,859	210,302	(7,443)	(3.54%)	0.0038	0.0050	(0.0013)	(24.82%)	3.17	3.26	(0.08)	(2.57%)
041 - Victims Services	229,986	268,405	(38,419)	(14.31%)	0.0043	0.0064	(0.0022)	(33.98%)	3.56	4.16	(0.60)	(14.45%)
046 - Dog Control	676,699	641,484	35,215	5.49%	0.0126	0.0154	(0.0028)	(18.26%)	10.52	9.93	0.59	5.93%
070 - Communications	0	50,849	(50,849)	(100.00%)								
101 - Okanagan Basin Water Board	1,513,526	1,500,557	12,969	0.86%	0.0292	0.0360	(0.0068)	(18.92%)	24.41	23.24	1.18	5.07%
110 - Regional Planning	408,808	300,882	107,926	35.87%	0.0076	0.0072	0.0004	5.28%	6.36	4.66	1.70	36.43%
111 - Electoral Area Planning	189,120	186,154	2,966	1.59%								
117 - Sterile Insect Release	745,366	733,882	11,484	1.56%	0.0308	0.0268	0.0040	14.92%	25.71	17.26	8.45	48.94%
120 - Economic Development Commission	784,367	787,644	(3,277)	(0.42%)	0.0146	0.0189	(0.0043)	(22.83%)	12.20	12.20	0.00	0.01%
142 - Regional Parks	5,729,868	5,618,342	111,526	1.99%	0.1065	0.1349	(0.0284)	(21.07%)	88.99	87.00	1.99	2.29%
Total Regional	13,182,269	12,728,779	453,490	3.56%	0.2541	0.3072	(0.0531)	(17.29%)	212.41	198.15	14.25	7.19%
Sub-regional												
047 - Mosquito Control	171,127	184,025 -	12,898	(7.01%)	0.0054	0.0075	(0.0021)	(27.51%)	4.53	4.82	(0.29)	(6.06%)
049 - Prohibited Animal Control	376	217	159	73.48%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	61.99%
102 - Air Quality	181,318	163,556	17,762	10.86%	0.0028	0.0031	(0.0004)	(11.99%)	2.31	2.03	0.28	14.05%
116 - Weed Control	88,668	84,242	4,426	5.25%	0.0013	0.0016	(0.0003)	(16.80%)	1.13	1.04	0.08	7.83%
118 - Starling Control	18,763	18,691	72	0.39%	0.0003	0.0004	(0.0001)	(20.66%)	0.24	0.23	0.01	2.82%
131 - Winfield Recreation Centre	55,000	55,000	-	0.00%	-	-	-	0.00%	-	-	-	0.00%
Total Sub-regional	515,252	505,731	9,521	1.88%	0.0098	0.0126	(0.0028)	(22.05%)	8.21	8.13	0.08	1.02%
Total Tax Requisition	13,697,521	13,234,510	463,011	3.50%	0.2639	0.3198	(0.056)	(17.47%)	220.62	206.28	14.34	6.95%
Parcel Tax												
117 - Sterile Insect Release	276,676	274,229	2,447	0.89%								
Total Parcel Tax	276,676	274,229	2,447	0.89%								
Service Agreements												
021 - Ellison Volunteer Fire Department	44,000	44,000	-	0.00%								
094 - Waste Reduction	1,086,503	958,398	128,105	13.37%								
115 - Insect Control	15,421	15,421	-	0.00%								
Total Service Agreements	1,145,924	1,017,819	128,105	12.59%								
Debt Service - M.F.A	9,576,748	9,672,099	(95,351)	(0.99%)								
Total	24,696,869	24,198,657	498,212	2.06%	0.2639	0.3198	(0.0559)	(17.47%)	220.62	206.28	14.34	6.95%

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West Kelowna - Average House \$889,866	Total Current Requisition	Total Prior Yr Req	Total Change		2022 Tax Rate	2021 Tax Rate	Change in Tax Rate		2022 Cost per Avg House	2021 Cost per Avg House	Change in Cost per House	
			\$	%			\$	%			\$	%
Regional												
001 - Board	123,350	105,182	18,168	17.27%	0.0082	0.0102	(0.0019)	(19.05%)	7.34	6.89	0.45	6.53%
011 - Regional Grants in Aid	5,857	5,857	0	0.00%								
030 - Regional Rescue Service	466,945	413,380	53,565	12.96%	0.0313	0.0405	(0.0092)	(22.76%)	27.85	27.40	0.45	1.64%
031 - 911 Emergency Number	71,938	59,357	12,581	21.20%	0.0053	0.0058	(0.0005)	(8.74%)	4.73	3.93	0.79	20.09%
040 - Crime Stoppers	51,129	51,508	(379)	(0.74%)	0.0038	0.0050	(0.0013)	(24.82%)	3.38	3.41	(0.04)	(1.06%)
041 - Victims Services	57,966	65,738	(7,772)	(11.82%)	0.0043	0.0064	(0.0022)	(33.98%)	3.79	4.36	(0.57)	(13.13%)
046 - Dog Control	170,556	157,114	13,442	8.56%	0.0126	0.0154	(0.0028)	(18.26%)	11.20	10.41	0.79	7.56%
070 - Communications*	0	11,163	(11,163)	(100.00%)								
101 - Okanagan Basin Water Board	381,472	367,520	13,952	3.80%	0.0292	0.0360	(0.0068)	(18.92%)	25.99	24.36	1.63	6.69%
110 - Regional Planning	103,037	73,693	29,344	39.82%	0.0076	0.0072	0.0004	5.28%	6.77	4.88	1.88	38.54%
111 - Electoral Area Planning*	37,427	36,794	633	1.72%								
117 - Sterile Insect Release	149,844	143,183	6,661	4.65%	0.0308	0.0268	0.0040	14.92%	27.37	18.10	9.27	51.23%
120 - Economic Development Commission	197,693	192,911	4,782	2.48%	0.0146	0.0189	(0.0043)	(22.83%)	12.99	12.79	0.20	1.55%
142 - Regional Parks	1,444,165	1,376,056	68,109	4.95%	0.1065	0.1349	(0.0284)	(21.07%)	94.74	91.21	3.53	3.87%
Total Regional	3,261,379	3,059,456	201,923	6.60%	0.2541	0.3072	(0.0531)	(17.29%)	226.13	207.75	18.38	8.85%
Sub-regional												
042 - Crime Prevention	88,566	88,715	(149)	(0.17%)	0.0059	0.0078	(0.0018)	(23.77%)	5.27	5.25	0.02	0.31%
047 - Mosquito Control	3,162	3,221	(59)	(1.83%)	0.0054	0.0075	(0.0021)	(27.51%)	4.82	5.06	(0.23)	(4.61%)
049 - Prohibited Animal Control	86	48	38	78.30%	0.0000	0.0000	0.0000	25.00%	0.00	0.00	0.00	64.49%
102 - Air Quality	41,221	35,907	5,314	14.80%	0.0028	0.0031	(0.0004)	(11.99%)	2.46	2.13	0.34	15.81%
Total Sub-regional	133,035	127,891	5,144	4.02%	0.0141	0.0184	(0.0043)	(23.27%)	12.56	12.44	0.12	0.97%
Total Tax Requisition	3,394,414	3,187,347	207,067	6.50%	0.2682	0.3256	(0.0574)	(17.62%)	238.69	220.19	18.50	8.40%
Parcel Tax												
117 - Sterile Insect Release	13,139	10,859	2,280	21.00%								
428 - Lakeview Trunk #605 Sewer	0	17,897	(17,897)	(100.00%)								
Total Parcel Tax	13,139	28,756	(15,617)	(54.31%)								
Service Agreements												
092 - Westside Waste Disposal	486,324	471,445	14,879	3.16%								
094 - Waste Reduction	278,535	245,694	32,841	13.37%								
401 - Treatment Plant	3,399,719	3,245,818	153,901	4.74%								
470 - RDCO Lift Stations	434,055	409,085	24,970	6.10%								
Total Service Agreements	4,598,633	4,372,042	226,591	5.18%								
Debt Service - M.F.A	1,204,380	1,349,653	(145,274)	(10.76%)								
Total	9,210,565	8,937,798	272,767	3.05%	0.2682	0.3256	(0.0574)	(17.62%)	238.69	220.19	18.50	8.40%

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WFN- Average House \$543,402	Total Current Requisition	Total Prior Yr Req	Total Change	
			\$	%
Regional				
030 - Regional Rescue Service	94,418	91,897	2,521	2.74%
031 - 911 Emergency Number	15,713	13,195	2,518	19.08%
040 - Crime Stoppers	11,167	11,450	(283)	(2.47%)
041 - Victims Services	12,661	14,614	(1,953)	(13.36%)
042 - Crime Prevention	6,128	6,103	25	0.41%
101 - Okanagan Basin Water Board	83,320	81,702	1,618	1.98%
120 - Economic Development Commission	44,163	42,885	1,278	2.98%
142 - Regional Parks	315,432	305,906	9,526	3.11%
Total Regional Services	583,002	567,752	15,250	2.69%
Sub-regional				
102 - Air Quality	9,518	8,552	966	11.30%
Total Sub-regional Services	9,518	8,552	966	11.30%
Total Sub-regional and Regional Services	592,520	576,304	16,216	2.81%
Service Agreements				
006 - Communication and Information Services	37,120	35,612	1,508	4.23%
047 - Mosquito Control	30,619	30,274	345	1.14%
092 - Westside Waste Disposal	152,553	147,885	4,668	3.16%
401 - Treatment Plant	1,052,908	920,406	132,502	14.40%
470 - RDCO Lift Stations	134,080	115,652	18,428	15.93%
471 - WFN Lift Stations	145,543	127,859	17,684	13.83%
Total Local Service Area	1,552,823	1,377,688	175,135	12.71%
Parcel Tax				
428 - Lakeview Trunk #605 Sewer	0	17,897	(17,897)	(100.00%)
Total Parcel Tax	0	17,897	(17,897)	(100.00%)
Total	2,145,343	1,971,889	173,454	8.80%

2022 Proposed Staffing Resources - Draft 2022 - 2026 Financial Plan			
REGULAR POSITIONS - ONGOING		Proposed	
Department/Division	2021	2022	Description
Administration Services			
<i>Corporate Services</i>	8.94	11.14	Added Records Management FTE and other adjustments
<i>Financial Services</i>	8.45	9.45	Moved Reception from Corporate to Financial Services
<i>Human Resources</i>	3.00	3.20	Added .2 FTE Director of Corporate Services
<i>Information Services</i>	6.88	7.55	Added to Helpdesk staff
TOTAL ADMINISTRATION SERVICES	27.28	31.34	
Community Services			
<i>Bylaw Services</i>	12.52	12.62	Multiple reallocations
<i>Inspection Services</i>	4.15	4.34	Multiple reallocations
<i>Planning Services</i>	6.72	8.16	Planning and Development Manager and Clerk
<i>Policing Liason</i>	9.19	8.95	Multiple reallocations
TOTAL COMMUNITY SERVICES	32.58	34.07	
Engineering Services			
<i>Engineering Administration</i>	3.34	3.34	No change
<i>Fire and Protective Services</i>	2.22	3.22	Added Fire Chief
<i>Fleet Services</i>	2.89	2.89	No change
<i>Sewer Services</i>	12.16	12.21	Multiple reallocations
<i>Solid Waste Management</i>	8.01	9.07	Removed students and added 2 10-month Waste Ambassadors
<i>Water Services</i>	1.94	2.18	Multiple reallocations
TOTAL ENGINEERING SERVICES	30.54	32.90	
Parks Services			
<i>Regional Parks</i>	32.22	32.22	No change
<i>Community Parks</i>	2.65	3.10	Added Recreation Programmer
TOTAL PARKS SERVICES	34.87	35.32	
Communications Services	2.5	3.4	Added Indigenous Advisor; converted Coordinator to Advisor
TOTAL COMMUNICATIONS SERVICES	2.50	3.40	
Economic Development Services	5.34	4.34	Reallocation of resources
TOTAL ECONOMIC DEVELOPMENT SERVICES	5.34	4.34	
TOTAL RDCO REGULAR POSITIONS - ONGOING	133.11	141.37	
2022 Proposed Staffing Resources - Draft 2022 - 2026 Financial Plan			
REGULAR POSITIONS - FIXED DURATION		Proposed	
Department/Division	2021	2022	Description
<i>Fire and Protective Services - FireSmart Coordinator</i>	0.00	1.00	1 Year Term - FireSmart Grant
<i>Planning Services - Business Systems Analyst</i>	0.00	1.00	2 Year Term - UBCM Grant
TOTAL RDCO REGULAR POSITIONS - FIXED DURATION	0.00	2.00	

Division	Costing Center	Project Number	Project Name	2022	2023	2024	2025	2026
Bylaw Services	046 - Dog Control	5504	046-CAPITAL ASSETS UNDER \$50K	-\$ 90,794.50	-\$ 20,754.50	-\$ 25,904.50	-\$ 31,363.50	-\$ 20,756.50
		5509	HVAC REPLACEMENT	-\$ 61,800.00	\$ -	\$ -	\$ -	\$ -
		5510	VEHICLES	-\$ 60,150.00	-\$ 60,150.00	-\$ 52,130.00	-\$ 52,130.00	-\$ 52,130.00
	046 - Dog Control Total			-\$ 212,744.50	-\$ 80,904.50	-\$ 78,034.50	-\$ 83,493.50	-\$ 72,886.50
Bylaw Services Total				-\$ 212,744.50	-\$ 80,904.50	-\$ 78,034.50	-\$ 83,493.50	-\$ 72,886.50
Corporate	002 - Corporate Services and Administration	6500	002- CAPITAL ASSETS UNDER \$50K	-\$ 8,150.00	-\$ 5,150.00	\$ -	\$ -	\$ -
		6505	BUILDING RENOVATIONS	-\$ 248,230.00	\$ -	\$ -	\$ -	\$ -
		6506	RECORDS MANAGEMENT SOFTWARE	\$ -	-\$ 103,000.00	-\$ 103,000.00	\$ -	\$ -
	002 - Corporate Services and Administration Total			-\$ 256,380.00	-\$ 108,150.00	-\$ 103,000.00	\$ -	\$ -
	003 - Financial Services	6501	003-2021 CAPITAL PROJECTS	-\$ 35,020.00	-\$ 8,300.00	-\$ 13,450.00	-\$ 8,300.00	-\$ 13,450.00
	003 - Financial Services Total			-\$ 35,020.00	-\$ 8,300.00	-\$ 13,450.00	-\$ 8,300.00	-\$ 13,450.00
	006 - Communication and Information Services	6502	006-ANNUAL CAPITAL RENEWALS	-\$ 132,050.00	-\$ 115,000.00	-\$ 118,500.00	-\$ 122,500.00	-\$ 127,500.00
		6507	SERVER REFRESH	-\$ 293,550.00	\$ -	\$ -	\$ -	-\$ 360,500.00
		6508	CORE NETWORK REFRESH	\$ -	-\$ 56,650.00	\$ -	\$ -	\$ -
		6509	MAIN SECURITY FIREWALLS	\$ -	\$ -	-\$ 51,650.00	\$ -	\$ -
		6510	NETWORK ACCESS LAYER	\$ -	-\$ -	\$ -	\$ -	\$ -
	006 - Communication and Information Services Total			-\$ 425,600.00	-\$ 171,650.00	-\$ 170,150.00	-\$ 122,500.00	-\$ 488,000.00
007 - Electoral Areas	6503	007-CAPITAL ASSETS UNDER \$50K	\$ -	\$ -	\$ -	\$ -	\$ -	
007 - Electoral Areas Total			\$ -	\$ -	\$ -	\$ -	\$ -	
Corporate Total				-\$ 717,000.00	-\$ 288,100.00	-\$ 286,600.00	-\$ 130,800.00	-\$ 501,450.00
Economic Development	120 - Economic Development Commission	6504	120-CAPITAL ASSETS UNDER \$50K	\$ -	\$ -	\$ -	\$ -	\$ -
	120 - Economic Development Commission Total			\$ -	\$ -	\$ -	\$ -	\$ -
Economic Development Total				\$ -	\$ -	\$ -	\$ -	\$ -
Engineering	004 - Engineering	4000	004-CAPITAL ASSETS UNDER \$50K	-\$ 11,500.00	\$ -	\$ -	\$ -	\$ -
	004 - Engineering Total			-\$ 11,500.00	\$ -	\$ -	\$ -	\$ -
	091 - Effluent/Water Disposal	4002	091-CAPITAL ASSETS UNDER \$50K	\$ -	-\$ 30,000.00	\$ -	-\$ 30,000.00	\$ -
091 - Effluent/Water Disposal Total			\$ -	-\$ 30,000.00	\$ -	-\$ 30,000.00	\$ -	
Engineering Total				-\$ 11,500.00	-\$ 30,000.00	\$ -	-\$ 30,000.00	\$ -
Fire	021 - Ellison Volunteer Fire Department	8500	021-CAPITAL PROJECTS UNDER \$50K	-\$ 116,020.21	-\$ 26,053.00	-\$ 16,601.54	-\$ 16,830.57	-\$ 22,214.18
		8509	UNIT 29052 REPLACEMENT	-\$ 601,500.00	\$ -	\$ -	\$ -	\$ -
		8510	UNIT 29050 REPLACEMENT	\$ -	\$ -	\$ -	\$ -	\$ -
	021 - Ellison Volunteer Fire Department Total			-\$ 717,520.21	-\$ 26,053.00	-\$ 16,601.54	-\$ 16,830.57	-\$ 22,214.18
	022 - Joe Rich Volunteer Fire Department	8501	022-CAPITAL ASSETS UNDER \$50K	-\$ 48,073.00	\$ -	\$ -	\$ -	\$ -
		8511	VEHICLES	-\$ 561,400.00	\$ -	\$ -	-\$ 200,500.00	\$ -
	022 - Joe Rich Volunteer Fire Department Total			-\$ 609,473.00	\$ -	\$ -	-\$ 200,500.00	\$ -
	023 - North Westside rd Volunteer Fire Dept	8502	023-CAPITAL ASSETS UNDER \$50K	-\$ 54,196.00	\$ -	\$ -	\$ -	\$ -
		8512	VEHICLES	\$ -	\$ -	-\$ 481,200.00	\$ -	\$ -
	023 - North Westside rd Volunteer Fire Dept Total			-\$ 54,196.00	\$ -	-\$ 481,200.00	\$ -	\$ -
024 - Wilsons Landing Volunteer Fire Dept	8503	024-CAPITAL ASSETS UNDER \$50K	-\$ 63,420.00	\$ -	\$ -	\$ -	\$ -	
	8513	VEHICLES	\$ -	\$ -	\$ -	-\$ 100,250.00	\$ -	
024 - Wilsons Landing Volunteer Fire Dept Total			-\$ 63,420.00	\$ -	\$ -	-\$ 100,250.00	\$ -	

Fire	030 - Regional Rescue Service	8504	030-CAPITAL ASSETS UNDER \$50K	-\$	73,347.31	-\$	7,227.50	-\$	89,668.71	-\$	37,385.94	-\$	21,413.70	
		8505	HAZMAT 365	-\$	57,680.00	\$	-	\$	-	\$	-	\$	-	
		8506	RADIO INFRASTRUCTURE	-\$	72,100.00	\$	-	\$	-	-\$	103,000.00	\$	-	
		8507	HAZMAT TOW VEHICLE	-\$	100,250.00	\$	-	\$	-	\$	-	\$	-	
		8508	FIRE BOAT	-\$	350,875.00	\$	-	\$	-	\$	-	\$	-	
	030 - Regional Rescue Service Total				-\$	654,252.31	-\$	7,227.50	-\$	89,668.71	-\$	140,385.94	-\$	21,413.70
Fire Total				-\$	2,098,861.52	-\$	33,280.50	-\$	587,470.25	-\$	457,966.51	-\$	43,627.88	
Fleet	199 - VehicleOperations	4001	199-CAPITAL ASSETS UNDER \$50K	-\$	56,650.00	\$	-	\$	-	\$	-	\$	-	
	199 - VehicleOperations Total			-\$	56,650.00	\$	-	\$	-	\$	-	\$	-	
Fleet Total				-\$	56,650.00	\$	-	\$	-	\$	-	\$	-	
Inspection	044 - Building Inspection	5505	044- VEHICLES	-\$	105,262.50	-\$	60,150.00	\$	-	\$	-	\$	-	
	044 - Building Inspection Total			-\$	105,262.50	-\$	60,150.00	\$	-	\$	-	\$	-	
Inspection Total				-\$	105,262.50	-\$	60,150.00	\$	-	\$	-	\$	-	
Parks	121 - Ellison Heritage Community Centre	1035	121-ELECTRONIC SIGN PROJECT	\$	-	\$	-	\$	-	\$	-	\$	-	
		1080	Kitchen Renovations - Design (NEW CWF)	-\$	5,150.00	-\$	30,900.00	\$	-	\$	-	-\$	41,200.00	
		1081	Energy Efficiency Upgrades - Solar Panel Assessment for Solar BC Grant (CWF NEW, GRANT?)	-\$	51,500.00	\$	-	\$	-	\$	-	\$	-	
		1118	HVAC SYSTEM UPGRADES	\$	-	\$	-	-\$	51,500.00	\$	-	\$	-	
		1119	REAR ENTRANCE STAIRS REMOVE AND REPLACE	\$	-	\$	-	-\$	5,150.00	-\$	77,250.00	\$	-	
		2003	121-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-	
	121 - Ellison Heritage Community Centre Total				-\$	56,650.00	-\$	30,900.00	-\$	56,650.00	-\$	77,250.00	-\$	41,200.00
	123 - Joe Rich Community Hall - Murray	1037	123-ELECTRONIC SIGN PROJECT	\$	-	\$	-	\$	-	\$	-	\$	-	
		1082	HVAC ASSESSMENT AND IMPROVEMENTS	-\$	2,575.00	-\$	20,600.00	\$	-	\$	-	\$	-	
		1083	KITCHEN ACCESS IMPROVEMENTS	-\$	5,150.00	\$	-	\$	-	\$	-	\$	-	
		1120	PARKING AREA REPAVING	\$	-	\$	-	-\$	77,250.00	\$	-	\$	-	
		2004	123-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-	
	123 - Joe Rich Community Hall - Murray Total				-\$	7,725.00	-\$	20,600.00	-\$	77,250.00	\$	-	\$	-
	142 - Regional Parks	1016	142-BERTRAM AMPITHEATRE MAJOR MAINTENANCE	-\$	103,000.00	\$	-	\$	-	\$	-	\$	-	
		1017	142-UPPER GLEN CANYON TRAIL PHASE 1	-\$	25,750.00	\$	-	\$	-	\$	-	\$	-	
		1020	KOPIE SECURITY RESIDENCE DEMO	\$	-	\$	-	\$	-	\$	-	\$	-	
		1028	Robert Lake Bird Viewing Platform	-\$	30,900.00	\$	-	\$	-	\$	-	\$	-	
		1031	WOODHAVEN NATURE CONSERVANCY - PHASE 1	-\$	303,850.00	\$	-	\$	-	\$	-	\$	-	
		1032	142-GELLATLY HERITAGE HOUSE RESTORATION	-\$	103,000.00	\$	-	\$	-	\$	-	\$	-	
		1045	REGIONAL PARKS TRAILS TO HEALTH	-\$	51,500.00	-\$	51,500.00	-\$	51,500.00	-\$	51,500.00	-\$	51,500.00	
1046		INTERPRETATION/WAYFINDING PROJECT (VARIOUS PARKS)	-\$	36,050.00	-\$	30,900.00	-\$	30,900.00	-\$	30,900.00	-\$	30,900.00		
1047		GARBAGE CAN UPGRADE	-\$	15,450.00	-\$	15,450.00	-\$	15,450.00	-\$	15,450.00	-\$	15,450.00		
1048		ENTRANCE GATEWAYS	-\$	92,700.00	-\$	92,700.00	-\$	92,700.00	-\$	92,700.00	-\$	92,700.00		
1049		STRUCTURE ASSET RENEWAL	-\$	51,500.00	-\$	20,600.00	-\$	20,600.00	-\$	20,600.00	-\$	20,600.00		
1050		PARKS BENCHES	-\$	30,900.00	-\$	15,450.00	-\$	15,450.00	-\$	15,450.00	-\$	15,450.00		
1051		TRAIL COUNTERS	-\$	10,300.00	-\$	10,300.00	-\$	10,300.00	-\$	10,300.00	-\$	10,300.00		
1052		TRUCK ACCESSORIES	-\$	10,300.00	-\$	10,300.00	-\$	10,300.00	-\$	10,300.00	-\$	10,300.00		
1053	SKID STEER LOADER REPLACEMENT	-\$	101,970.00	\$	-	\$	-	\$	-	\$	-			
1054	EQUIPMENT (GENERAL REPLACEMENT)	-\$	10,300.00	-\$	109,991.64	-\$	72,594.40	-\$	119,790.93	\$	-			
1055	1 1/2 TON WITH DUMP BOX	-\$	103,000.00	\$	-	\$	-	\$	-	\$	-			
1056	Bertram Creek Swim Raft	-\$	7,725.00	\$	-	\$	-	\$	-	\$	-			
1057	WASHROOMS - VARIOUS PARKS	-\$	128,750.00	\$	-	\$	-	\$	-	\$	-			
1058	JOHN'S FAMILY - TRAIL IMPROVEMENTS/SOUTH GATE/PARKING	-\$	77,250.00	\$	-	\$	-	\$	-	\$	-			
1059	UPPER GLEN CANYON PHASE 2	-\$	77,250.00	\$	-	\$	-	\$	-	\$	-			
1061	UPPER GLEN CANYON - POWER CREEK CLEAR SPAN BRIDGE	-\$	72,100.00	\$	-	\$	-	\$	-	\$	-			
1062	KALOYA - REMOVE AND REPLACE PUMPHOUSE	-\$	30,900.00	\$	-	\$	-	\$	-	\$	-			

Parks	142 - Regional Parks	1063	KOPJE - REMOVE AND REPLACE PUMPHOUSE	-\$	30,900.00	\$	-	\$	-	\$	-	\$	-
		1064	MISSION CREEK - EAST END WASHROOM AND PICNIC SHELTER	-\$	267,800.00	\$	-	\$	-	\$	-	\$	-
		1065	MISSION CREEK - PARKING LOT REPAVING	-\$	20,600.00	\$	-	\$	-	\$	-	\$	-
		1066	MISSION CREEK GREENWAY - PH 1 & 2 GRADING & RESURFACING	-\$	30,450.00	\$	-	\$	-	\$	-	\$	-
		1067	OK. CENTRE SAFE HARBOR - SWIM AREA BUOYS AND SWIM GRID	-\$	25,375.00	\$	-	\$	-	\$	-	\$	-
		1068	REISWIG - WASHROOM UPGRADES	-\$	51,500.00	\$	-	\$	-	\$	-	\$	-
		1069	SCENIC CANYON - CABIN REMOVAL, FILED ROAD/SASKATOON TRAIL IMPROVEMENTS	-\$	206,000.00	\$	-	\$	-	\$	-	\$	-
		1070	GELLATLY NUT FARM - SWIM RAFT	-\$	7,725.00	\$	-	\$	-	\$	-	\$	-
		1071	GELLATLY NUT FARM - IRRIGATION WELL PUMP RELACEMENT	-\$	7,725.00	\$	-	\$	-	\$	-	\$	-
		1072	HARDY FALLS - PARK ENTRANCE IMPROVEMENT PROJECT	-\$	206,000.00	\$	-	\$	-	\$	-	\$	-
		1073	KLO CREEK - ENTRANCE IMPROVEMENTS AND WASHROOM	-\$	41,200.00	\$	-	\$	-	\$	-	\$	-
		1074	BLACK MOUNTAIN / SNTSK'IL'NTEN - ICIP 3 YEAR GRANT PROJECT	-\$	723,257.61	\$	-	\$	-	\$	-	\$	-
		1084	BERTRAM - PIER RAILING REPLACEMENT	\$	-	-\$	51,500.00	\$	-	\$	-	\$	-
		1085	STEPHENS COYOTE PARK DEVELOPMENT (CONSTRUCTION)	\$	-	-\$	257,500.00	\$	-	\$	-	\$	-
		1086	KALOYA - WASHROOM REMOVE AND REBUILD - DESIGN	-\$	10,150.00	\$	-	\$	-	\$	-	\$	-
		1087	KOPJE PARKING LOT UPGRADE	\$	-	-\$	30,900.00	\$	-	-\$	180,250.00	\$	-
		1088	MISSION CREEK GREENWAY PH 1 & 2 - GRADING AND SURFACE UPGRADES (4 YEARS)	\$	-	-\$	30,450.00	-\$	30,450.00	-\$	30,450.00	\$	-
		1089	MISSION CREEK GREENWAY - TRUSWELL TRAILHEAD WASHROOM	\$	-	-\$	180,250.00	\$	-	\$	-	\$	-
		1090	MISSION CREEK PLAYGROUND REPLACEMENT	\$	-	-\$	190,550.00	\$	-	\$	-	\$	-
		1091	MISSIONCREEK - KOKANEE BRIDGE HANDRAIL REPLACEMENT	\$	-	-\$	51,500.00	\$	-	\$	-	\$	-
		1092	MISSION CREEK - PLAZA RE/RE	\$	-	-\$	152,250.00	\$	-	\$	-	\$	-
		1093	TRADERS COVE - PARK IMPROVEMENTS (IN HOUSE DESIGN)	\$	-	-\$	257,500.00	\$	-	\$	-	\$	-
		1094	WOODHAVEN NATURE CONSERVANCY - 979/969 RAYMER PARK DEVELOPMENT	\$	-	-\$	618,000.00	-\$	618,000.00	\$	-	\$	-
		1095	GELLATLY NUT FARM - HERITAGE HOUSE RESTORATION	\$	-	-\$	77,250.00	\$	-	\$	-	\$	-
		1096	COLDHAM PARK DEVELOPMENT	\$	-	-\$	20,300.00	-\$	345,050.00	\$	-	\$	-
		1097	BLACK MOUNTAIN / SNTSK'IL'NTEN PARK DEVELOPMENT	\$	-	-\$	139,050.00	\$	-	\$	-	\$	-
		1098	JOHN'S FAMILY- ARCH SPAN/CULVERT/BRIDGE REPLACEMENT	\$	-	\$	-	-\$	77,250.00	\$	-	\$	-
		1099	KALAMOIR - COLLENS HILL PARKING AREA IMPROVEMENTS	\$	-	\$	-	-\$	154,500.00	\$	-	\$	-
		1100	KALOYA WASHROOM REMOVE AND REBUILD - CONSTRUCTION	\$	-	\$	-	-\$	180,250.00	\$	-	\$	-
		1101	KOPJE WASHROOM REMOVE AND REBUILD - DESIGN	\$	-	\$	-	-\$	10,300.00	\$	-	\$	-
		1102	MISSION CREEK - PARKING LOT REPAVING (3 PHASES)	\$	-	\$	-	-\$	103,000.00	-\$	103,000.00	-\$	103,000.00
		1103	MISSION CREEK GREENWAY - SCENIC SWITCHBACK REPLACEMENTS	\$	-	\$	-	-\$	154,500.00	\$	-	\$	-
		1104	ROBERT LAKE EXPANDING PARKING AREA	\$	-	\$	-	-\$	51,500.00	\$	-	\$	-
		1105	JOHN'S FAMILY - INTERPRETATION TRAIL (SOUTH END) IMPROVEMENTS	\$	-	\$	-	\$	-	-\$	154,500.00	\$	-
		1106	KOPJE WASHROOM REMOVE AND REBUILD - CONSTRUCTION	\$	-	\$	-	\$	-	-\$	180,250.00	\$	-
		1107	KOPJE - PICNIC SHELTER	\$	-	\$	-	\$	-	-\$	87,550.00	\$	-
		1108	Kopje Irrigation System Improvements	\$	-	\$	-	\$	-	-\$	103,000.00	\$	-
		1109	MISSION CREEK GREENWAY - SCENIC SWITCHBACK CRIB STAIR REPLACEMENTS	\$	-	\$	-	\$	-	-\$	51,500.00	\$	-
		1110	MISSION CREEK GREENWAY - GERSTMAR BRIDGE	\$	-	\$	-	\$	-	-\$	334,750.00	\$	-
		1111	RAYMER BAY RESERVOIR REPLACEMENT	\$	-	\$	-	\$	-	-\$	77,250.00	\$	-
		1112	HARDY FALLS BRIDGE #1 REPLACEMENT	\$	-	\$	-	\$	-	-\$	77,250.00	\$	-
		1113	KLO CREEK - TRAIL IMPROVEMENTS	\$	-	\$	-	\$	-	-\$	154,500.00	\$	-
		1114	KALOYA - IRRIGATION SYSTEM REPLACEMENT	\$	-	\$	-	\$	-	\$	-	-\$	103,000.00
		1115	MISSION CREEK GREENWAY - PHASE 3 SUSPENSION BRIDGES	\$	-	\$	-	\$	-	\$	-	-\$	540,750.00
		1116	MISSION CREEK - HALL ROAD PARKING AREA DEVELOPMENT	\$	-	\$	-	\$	-	\$	-	-\$	231,750.00
1117	TREPANIER CREEK - MAJOR BRIDGE MAINTENANCE	\$	-	\$	-	\$	-	\$	-	-\$	76,125.00		
1128	BERTRAM CREEK - PICNIC SHELTER REMOVE AND REPLACE	\$	-	-\$	76,125.00	\$	-	\$	-	\$	-		
1129	BERTRAM CREEK - VEHICLE ACCESS BRIDGE REPLACEMENT	\$	-	-\$	128,750.00	\$	-	\$	-	\$	-		
1130	SHANNON LAKE - WASHROOM REPLACEMENT	\$	-	\$	-	-\$	77,250.00	\$	-	\$	-		

Parks	142 - Regional Parks	1131	REPLACE UNIT 29770 FOR TRACTOR (CARRY FORWARD)	-\$	36,325.36	\$	-	\$	-	\$	-	\$	-	\$	-
		1132	REPLACE UNIT 29608	-\$	40,008.42	\$	-	\$	-	\$	-	\$	-	\$	-
		1133	REPLACE UNIT 29610	-\$	41,873.19	\$	-	\$	-	\$	-	\$	-	\$	-
		1134	REPLACEMENT UNIT 29571	-\$	93,399.67	\$	-	\$	-	\$	-	\$	-	\$	-
		1135	LAND ACQUISITION	-\$	3,655,470.00	-\$	877,560.00	-\$	877,560.00	-\$	877,560.00	-\$	877,560.00	-\$	877,560.00
		1136	LAND ACQUISITION PROPERTY SECUREMENT	-\$	198,378.00	\$	-	\$	-	\$	-	\$	-	\$	-
		2000	142-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	142 - Regional Parks Total				-\$	7,168,582.25	-\$	3,496,626.64	-\$	2,999,404.40	-\$	2,778,800.93	-\$	2,179,385.00	
	143 - Westside Community Parks	1040	KILLINEY BANK PROTECTION REPAIRS (CWF CARRY FORWARD)	-\$	15,450.00	\$	-	\$	-	\$	-	\$	-	\$	-
		1041	STAR PARK TRAIL (CWF CARRY FORWARD)	-\$	62,400.00	\$	-	\$	-	\$	-	\$	-	\$	-
		1076	WESTSHORE ESTATES TENNIS-PICKLEBALL COURT	-\$	25,750.00	-\$	257,500.00	\$	-	\$	-	\$	-	\$	-
		1077	WESTSHORE ESTATES COMMUNITY PARK - TRAILS AND GARDENS	-\$	66,950.00	\$	-	\$	-	\$	-	\$	-	\$	-
		1121	WESTSHORE ESTATES PLAYGROUND IMPROVEMENTS	\$	-	-\$	25,750.00	\$	-	-\$	77,250.00	\$	-	-\$	50,750.00
		1122	FINTRY ACCESS #1 IMPROVEMENTS	-\$	51,500.00	\$	-	-\$	77,250.00	\$	-	-\$	50,750.00	\$	-
		1123	WESTSHORE SPORTSFIELD LIGHTING	\$	-	\$	-	\$	-	-\$	50,750.00	\$	-	-\$	46,350.00
		1124	KILLINEY WASHROOM REPLACEMENT	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
	143 - Westside Community Parks Total				-\$	222,050.00	-\$	283,250.00	-\$	77,250.00	-\$	50,750.00	-\$	46,350.00	
	144 - Eastside Community Parks	1079	JOE RICH COMMUNITY PARK IRRIGATION UPGRADES	-\$	15,450.00	\$	-	\$	-	\$	-	\$	-	\$	-
		1125	SCOTTY CREEK PLAYGROUND REPLACEMENT	\$	-	-\$	87,550.00	\$	-	-\$	87,550.00	\$	-	-\$	25,750.00
		1126	SUNSET RANCH COMMUNITY PARK - PARK IMPROVEMENTS	\$	-	\$	-	-\$	15,450.00	-\$	87,550.00	\$	-	-\$	-
1127		GOUDIE ROAD PLAYGROUND UPGRADES	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
2002		144-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	
144 - Eastside Community Parks Total				-\$	15,450.00	-\$	87,550.00	-\$	15,450.00	-\$	87,550.00	-\$	25,750.00		
Parks Total				\$	7,470,457.25	-\$	3,918,926.64	-\$	3,226,004.40	-\$	2,994,350.93	-\$	2,292,685.00		
Planning	110 - Regional Planning	5501	110-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-		
		110 - Regional Planning Total			\$	-	\$	-	\$	-	\$	-	\$	-	
	111 - Electoral Area Planning	5502	111-2021 CAPITAL PROJECTS	\$	-	\$	-	\$	-	\$	-	\$	-		
		111 - Electoral Area Planning Total			\$	-	\$	-	\$	-	\$	-	\$	-	
Planning Total				\$	-	\$	-	\$	-	\$	-	\$	-		
Policing Liason	031 - 911 Emergency Number	5500	031-911 CONTRACT CAPITAL	-\$	19,190.00	\$	-	\$	-	\$	-	\$	-		
		031 - 911 Emergency Number Total			-\$	19,190.00	\$	-	\$	-	\$	-	\$	-	
	041 - Victims Services	5503	041-CAPITAL ASSETS UNDER \$50K	\$	-	\$	-	\$	-	\$	-	\$	-		
		041 - Victims Services Total			\$	-	\$	-	\$	-	\$	-	\$	-	
	042 - Crime Prevention	5506	042-VEHICLE	-\$	52,130.00	\$	-	\$	-	\$	-	\$	-		
042 - Crime Prevention Total			-\$	52,130.00	\$	-	\$	-	\$	-	\$	-			
Policing Liason Total				\$	71,320.00	\$	-	\$	-	\$	-	\$	-		
Sewer	401 - Treatment Plant	9500	401-CAPITAL ASSET UNDER \$50K	-\$	139,575.00	-\$	63,467.00	-\$	63,992.30	-\$	64,528.11	-\$	65,074.63		
		9503	CF - Blower 2021	-\$	300,000.00	\$	-	\$	-	\$	-	\$	-		
		9504	BLOWER NEW	-\$	150,000.00	\$	-	\$	-	\$	-	\$	-		
		9505	CF - HVAC SYSTEM ADMIN BUILDING	-\$	180,000.00	\$	-	\$	-	\$	-	\$	-		
		9506	COST CENTRE BORROWING			\$	-	\$	-	\$	-	\$	-		
		9507	VEHICLES	-\$	105,150.00	-\$	75,187.50	-\$	150,375.00	-\$	25,625.00	-\$	261,250.00	-\$	
		9508	FACILITY RENEWAL	-\$	156,137.50	\$	-	-\$	27,000.00	\$	-	-\$	261,250.00	-\$	
		9509	PUMPS (HEADWORKS)	\$	-	-\$	261,250.00	-\$	261,250.00	-\$	261,250.00	-\$	261,250.00	-\$	
		9510	BIOREACTOR	-\$	110,110.00	-\$	342,517.20	-\$	34,187.54	-\$	34,871.29	-\$	35,568.72	-\$	
		9512	CF-SECURITY AND FIRE RISK ASSESSMENT	-\$	51,500.00	\$	-	\$	-	\$	-	\$	-	\$	-
		401 - Treatment Plant Total				-\$	1,192,472.50	-\$	742,421.70	-\$	536,804.84	-\$	386,274.40	-\$	361,893.35

Sewer	470 - RDCO Lift Stations	9501	470-CAPITAL ASSET UNDER \$50K	-\$ 53,000.00	-\$ 54,060.00	-\$ 55,141.20	-\$ 56,244.02	-\$ 57,368.90
		9511	EAST TRUNK LAND AND LIFT STATION	-\$ 2,840,000.00	\$ -	\$ -	\$ -	\$ -
	470 - RDCO Lift Stations Total			-\$ 2,893,000.00	-\$ 54,060.00	-\$ 55,141.20	-\$ 56,244.02	-\$ 57,368.90
	499 - Ellison Sewer System	9502	499-CAPITAL ASSET UNDER \$50K	-\$ 9,500.00	-\$ 9,690.00	-\$ 9,883.80	-\$ 10,081.48	-\$ 10,283.11
499 - Ellison Sewer System Total			-\$ 9,500.00	-\$ 9,690.00	-\$ 9,883.80	-\$ 10,081.48	-\$ 10,283.11	
Sewer Total				-\$ 4,094,972.50	-\$ 806,171.70	-\$ 601,829.84	-\$ 452,599.90	-\$ 429,545.36
Solid Waste	092 - Westside Waste Disposal	4003	092-CAPITAL ASSETS UNDER \$50K	-\$ 82,120.00	-\$ 11,330.00	-\$ 29,870.00	-\$ 11,330.00	-\$ 11,330.00
		4006	STAFF TOILET/SCALE HOUSE	-\$ 120,175.00	\$ -	\$ -	\$ -	\$ -
	092 - Westside Waste Disposal Total			-\$ 202,295.00	-\$ 11,330.00	-\$ 29,870.00	-\$ 11,330.00	-\$ 11,330.00
	094 - Waste Reduction	4005	094-CAPITAL ASSETS UNDER \$50K	-\$ 8,240.00	\$ -	-\$ 8,744.35	\$ -	\$ -
	094 - Waste Reduction Total			-\$ 8,240.00	\$ -	-\$ 8,744.35	\$ -	\$ -
	095 - Solid Waste Collection	4004	095-CAPITAL ASSETS UNDER \$50K	-\$ 11,787.50	-\$ 12,300.00	-\$ 12,812.50	-\$ 12,812.50	-\$ 13,325.00
	4007	NORTH WESTSIDE STATION SITE	-\$ 206,000.00	\$ -	\$ -	\$ -	\$ -	
095 - Solid Waste Collection Total			-\$ 217,787.50	-\$ 12,300.00	-\$ 12,812.50	-\$ 12,812.50	-\$ 13,325.00	
Solid Waste Total				-\$ 428,322.50	-\$ 23,630.00	-\$ 51,426.85	-\$ 24,142.50	-\$ 24,655.00
Water	301 - Killiney Beach Water System	9000	301-CAPITAL ASSETS UNDER \$50K	-\$ 79,355.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00
		9006	UV DISINFESTION SYSTEM	\$ -	-\$ 3,500,000.00	\$ -	\$ -	\$ -
		9007	WILDFIRE RECOVERY	-\$ 52,250.00	\$ -	\$ -	\$ -	\$ -
		9008	INTAKE EXTENSION /REPLACEMENT	-\$ 439,109.00	\$ -	\$ -	\$ -	\$ -
	301 - Killiney Beach Water System Total			-\$ 570,714.00	-\$ 3,515,450.00	-\$ 15,450.00	-\$ 15,450.00	-\$ 15,450.00
	303 - Falcon Ridge Water System	9001	303-CAPITAL ASSETS UNDER \$50K	-\$ 37,580.00	\$ -	-\$ 20,180.00	-\$ 13,860.00	\$ -
		9012	EXPANSION	-\$ 170,000.00	\$ -	\$ -	\$ -	\$ -
	303 - Falcon Ridge Water System Total			-\$ 207,580.00	\$ -	-\$ 20,180.00	-\$ 13,860.00	\$ -
	305 - Sunset Ranch Water System	9002	305-CAPITAL ASSETS UNDER \$50K	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00
	305 - Sunset Ranch Water System Total			-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00	-\$ 10,300.00
	306 - Trepanier Bench Water System	9003	306-CAPITAL ASSETS UNDER \$50K	-\$ 1,030.00	\$ -	-\$ 13,905.00	\$ -	\$ -
	306 - Trepanier Bench Water System Total			-\$ 1,030.00	\$ -	-\$ 13,905.00	\$ -	\$ -
	307 - Westshore Water System	9004	307-CAPITAL ASSETS UNDER \$50K	-\$ 155,534.20	-\$ 108,385.00	-\$ 15,759.00	-\$ 16,074.18	-\$ 16,395.66
		9009	UV DISINFESTION SYSTEM	\$ -	-\$ 3,710,000.00	\$ -	\$ -	\$ -
	9010	Intake Extension/Replacement	-\$ 418,900.00	\$ -	\$ -	\$ -	\$ -	
	9011	CF- NORTHERN VIEW PRV	-\$ 280,000.00	\$ -	\$ -	\$ -	\$ -	
307 - Westshore Water System Total			-\$ 854,434.20	-\$ 3,818,385.00	-\$ 15,759.00	-\$ 16,074.18	-\$ 16,395.66	
310 - Fintry Water System	9005	310-CAPITAL ASSETS UNDER \$50K	-\$ 15,450.00	-\$ 20,806.00	-\$ 10,716.12	-\$ 10,930.44	-\$ 11,149.05	
310 - Fintry Water System Total			-\$ 15,450.00	-\$ 20,806.00	-\$ 10,716.12	-\$ 10,930.44	-\$ 11,149.05	
Water Total				-\$ 1,659,508.20	-\$ 7,364,941.00	-\$ 86,310.12	-\$ 66,614.62	-\$ 53,294.71
Grand Total				-\$ 16,926,598.97	-\$ 12,606,104.34	-\$ 4,917,675.96	-\$ 4,239,967.96	-\$ 3,418,144.45

ENGINEERING SERVICES		
Engineering Services - Admin	\$'s	%
047 - Mosquito Control * Increase to contracted services	13,637	6.60%
091 - Effluent/Water Disposal * Decrease to contracted services for Asset Management Facility Study in DLC	(46,950)	(7.36%)
050 - Transportation Demand Management * Decrease due to completion of Regional Strategic Transportation Plan	(98,648)	(86.27%)
085 - Ellison Transit Services * Decrease due to recalculation of average cost based on improved data	(12,841)	(45.74%)
102 - Air Quality * Increase to cover one-time fee for additional chipping for zones affected by wildfire	25,000	10.45%
Water System	\$'s	%
301 - Killiney Beach Water System * New meters and meter replacement program * Non-reimbursable portion of wildfire expenses	43,292	9.83%
303 - Falcon Ridge Water System * Removal of costs associated with study/design river training at intake	(140,547)	(62.17%)
305 - Sunset Ranch Water System * New meters and meter replacement program * Cleaning of Cell Reservoir 1, 2 and 3 on a 3 year cycle	38,613	16.27%
307 - Westshore Water System * New meters and meter replacement program * Increased transfer to Operating Reserve to support financial sustainability	32,824	6.03%
Sewer System & Treatment Plant	\$'s	%
401 - Treatment Plant * Increased cost pressure as a result of a decrease in surplus revenue * New studies (Odour Control, Asset Management Planning) * Forced growth (utilities, wages etc.)	184,736	4.33%
Fire & Protection Services	\$'s	%
019 - Electoral Areas Fire Protection * FireSmart Coordinator - 1 year term - 83% covered by FireSmart grant * Increased contracted services related to FireSmart grant activity	179,690	198.39%
021 - Ellison Volunteer Fire Department * Reduced budget for transfer to Operating Reserve as reserve has reached optimal level	(32,424)	(5.49%)
022 - Joe Rich Volunteer Fire Department * Increased wages and benefits associated with Northwestside Fire Chief * Movement of some equipment budget from capital to operating per accounting standards * Increase to vehicle operation costs	34,455	6.43%
030 - North Westside Rd Volunteer Fire Dept * Additional Search and Rescue training * Addition of increased admin support via a portion of a new Emergency Manager, Financial Analyst and Emergency Support Services support person.	30,625	5.10%

030 - Regional Rescue Service * Additional Search and Rescue training * Addition of increased admin support via a portion of a new Emergency Manager, Financial Analyst and Emergency Support Services support person.	231,381	8.90%
Solid Waste Management	\$'s	%
092 - Westside Waste Disposal * Block wall assessment and earthworks - repairing retaining walls within transfer station	51,751	3.96%
094 - Waste Reduction * Increased wages and benefits associated with two new waste ambassadors * Increase to communication education program associated with RecycleCoach app and single use plastic * Increase for feasibility and prepilot analysis for curbside organics * Increase to garbage cart purchase offset by partner revenue * Okanagan reuses - return of event post COVID	329,247	18.02%
095 - Solid Waste Collection * Reduced budgeted transfer to Operating Reserve as reserve has reached optimal level	(93,156)	(14.37%)
COMMUNITY SERVICES		
Inspection Services	\$'s	%
044 - Building Inspection * Contracted services for Step Code implementation * Increased wages and benefits including a portion of a new Planning & Development Services Manager (partially funded by UBCM grant for two years)	79,773	16.75%
Planning Services	\$'s	%
110 - Regional Planning * Development Approvals Strategy fully funded by \$163K UBCM grant * Increased wages and benefits related to portions of Planning and Development Manager and Development Services Clerk as well as decreased surplus revenue. * Regional Agricultural Strategy	302,934	36.14%
111 - Electoral Area Planning * Increased costs for contracted services for planning consultant	17,942	3.55%

Policing Liaison Services	\$'s	%
	(56,033)	(4.10%)
031 - 911 Emergency Number * Increased contract costs from Ecomm 911 primarily passed on to funding partners * Budgeted costs further offset by a reduction in contingency budget and insurance		
040 - Crime Stoppers * Reduction in rent expense as no longer required for KPSB * Slight reduction in most operational expenses	(41,235)	(13.60%)
041 - Victims Services * Eliminated budgeted transfer to Operating Reserve as reserve has reached optimal level * Reduced rent expense	(74,187)	(13.87%)
042 - Crime Prevention * Eliminated budgeted transfer to Operating Reserve as reserve has reached optimal level	(14,823)	(8.14%)
Bylaw Services	\$'s	%
046 - Dog Control * Reduced wages and benefits due to reallocation of existing staff which more than offset addition of bylaw officer	(99,261)	(6.21%)
Financial Services	\$'s	%
195 - Feasibility Funds * Removal of First Nations Engagement Study	(50,000)	(50.00%)
428 - Lakeview Trunk #605 Sewer * Existing debt has been extinguished	(30,805)	(100.00%)
Corporate Services	\$'s	%
009 - Electoral Areas Central Okanagan East * Eliminated budgeted transfer to Operating Reserve as reserve has reached optimal level	(10,253)	(27.17%)

001 - Board							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	655,832	601,054	676,578	690,110	703,912	717,990	732,350
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	655,832	601,054	676,578	690,110	703,912	717,990	732,350
*Percentage Increase over prior year			3.2%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	35,000	35,000	0	0	0	0	0
Transfer to Operating Reserve Fund	0	54,778	0	0	0	0	0
TOTAL TRANSFERS	35,000	89,778	0	0	0	0	0
TOTAL COSTS	690,832	690,832	676,578	690,110	703,912	717,990	732,350
*Percentage Increase over prior year			-2.1%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(101,543)	(101,543)	0	0	0	0	0
Administrative Recovery	84,385	84,385	95,090	96,992	98,932	100,910	102,928
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(17,158)	(17,158)	95,090	96,992	98,932	100,910	102,928
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(11,465)	(11,478)	(13,646)	(13,919)	(14,198)	(14,482)	(14,771)
TAX REQ - CEN OK WEST	(12,453)	(12,466)	(14,894)	(15,191)	(15,495)	(15,805)	(16,121)
TAX REQ - KELOWNA	(479,100)	(478,751)	(542,571)	(553,422)	(564,491)	(575,780)	(587,296)
TAX REQ - PEACHLAND	(17,549)	(17,573)	(21,103)	(21,525)	(21,956)	(22,395)	(22,843)
TAX REQ - LAKE COUNTRY	(47,925)	(47,968)	(56,105)	(57,227)	(58,371)	(59,539)	(60,729)
TAX REQ - WEST KELOWNA	(105,182)	(105,438)	(123,350)	(125,817)	(128,333)	(130,900)	(133,518)
TOTAL REQUISITION	(673,674)	(673,674)	(771,668)	(787,101)	(802,843)	(818,900)	(835,278)
*Percentage increase over prior year Requisition			14.5%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	577	577	582	586	591	595	600
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	6	5	4	4	4	4	4
Ending Balance	583	582	586	591	595	600	604
FACILITIES RESERVE							
Beginning Balance	76,990	76,990	112,644	113,489	114,340	115,198	116,062
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	35,000	35,000	0	0	0	0	0
Interest	770	654	845	851	858	864	870
Ending Balance	112,760	112,644	113,489	114,340	115,198	116,062	116,932
OPERATING RESERVE							
Beginning Balance	53,317	53,317	108,548	109,362	110,183	111,009	111,841
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	54,778	0	0	0	0	0
Interest	533	453	814	820	826	833	839
Ending Balance	53,850	108,548	109,362	110,183	111,009	111,841	112,680

002 - Corporate Services and Administration							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,377,047	1,151,739	1,728,728	1,490,252	1,520,057	1,550,458	1,581,468
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,377,047	1,151,739	1,728,728	1,490,252	1,520,057	1,550,458	1,581,468
*Percentage Increase over prior year			25.5%	-13.8%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	225,000	225,000	105,000	229,500	234,090	238,772	243,547
Transfer to Capital Fund	90,000	30,000	60,000	0	0	0	0
Transfer to Operating Reserve Fund	0	186,602	0	0	0	0	0
TOTAL TRANSFERS	315,000	441,602	165,000	229,500	234,090	238,772	243,547
TOTAL COSTS	1,692,047	1,593,341	1,893,728	1,719,752	1,754,147	1,789,230	1,825,015
*Percentage Increase over prior year			11.9%	-9.2%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	(98,963)	(76,885)	(33,136)	(33,799)	(34,475)	(35,164)	(35,867)
Administrative Recovery	(1,003,326)	(1,043,198)	(1,186,338)	(1,598,399)	(1,630,366)	(1,662,974)	(1,696,234)
Other	(524,758)	(473,257)	(401,254)	(87,555)	(89,306)	(91,092)	(92,914)
TOTAL REVENUE	(1,627,047)	(1,593,341)	(1,620,728)	(1,719,752)	(1,754,147)	(1,789,230)	(1,825,015)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(65,000)	0	(273,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	9,000	6,638	3,000	0	0	0	0
Software	0	0	0	103,000	103,000	0	0
Vehicles/Bicycles	38,095	35,991	0	0	0	0	0
Building Renovations	250,000	69,785	248,230	0	0	0	0
Office Furniture	5,150	4,090	5,150	5,150	0	0	0
TOTAL EXPENDITURES	302,245	116,504	256,380	108,150	103,000	0	0
FUNDING SOURCES							
Proceeds of Sale	0	(1,802)	0	0	0	0	0
Transfer From General Revenue Fund	(90,000)	(30,000)	(60,000)	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(212,245)	(84,702)	(196,380)	(108,150)	(103,000)	0	0
TOTAL FUNDING	(302,245)	(116,504)	(256,380)	(108,150)	(103,000)	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	0	0	0	0	0	0	0
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
FACILITIES RESERVE							
Beginning Balance	772,251	772,251	919,113	834,626	962,236	1,100,543	1,347,569
Uses (transfer from)	(212,245)	(84,702)	(196,380)	(108,150)	(103,000)	0	0
Funding (transfer to)	225,000	225,000	105,000	229,500	234,090	238,772	243,547
Interest	10,223	6,564	6,893	6,260	7,217	8,254	10,107
Ending Balance	795,229	919,113	834,626	962,236	1,100,543	1,347,569	1,601,223
OPERATING RESERVE							
Beginning Balance	93,705	93,705	281,103	10,211	10,288	10,365	10,443
Uses (transfer from)	(65,000)	0	(273,000)	0	0	0	0
Funding (transfer to)	0	186,602	0	0	0	0	0
Interest	937	796	2,108	77	77	78	78
Ending Balance	29,642	281,103	10,211	10,288	10,365	10,443	10,521

003 - FINANCIAL SERVICES							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,493,134	1,366,463	1,494,122	1,334,559	1,364,888	1,391,899	1,419,460
Temporary Borrowing Interest	18,000	20,302	18,000	20,000	20,000	20,000	20,000
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,511,134	1,386,765	1,512,122	1,354,559	1,384,888	1,411,899	1,439,460
*Percentage Increase over prior year			0.1%	-10.4%	2.2%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	10,000	10,000	0	0	0	0	0
Transfer to Operating Reserve	0	136,620	0	0	40,793	69,658	72,491
TOTAL TRANSFERS	10,000	146,620	0	0	40,793	69,658	72,491
TOTAL COSTS	1,521,134	1,533,385	1,512,122	1,354,559	1,425,681	1,481,557	1,511,951
*Percentage Increase over prior year			-0.6%	-10.4%	5.3%	3.9%	2.1%
FUNDING SOURCES (REVENUE)							
Services - OBWB and SIR	(169,200)	(168,300)	(168,300)	(171,666)	(175,099)	(178,601)	(182,173)
Interest Earned	(45,000)	(13,145)	(20,000)	(40,000)	(40,000)	(40,000)	(40,000)
Administrative Recovery	(918,824)	(989,290)	(915,357)	(1,056,893)	(1,207,582)	(1,259,956)	(1,286,778)
Other	(365,894)	(362,650)	(16,465)	(3,000)	(3,000)	(3,000)	(3,000)
TOTAL REVENUE	(1,498,918)	(1,533,385)	(1,120,122)	(1,271,559)	(1,425,681)	(1,481,557)	(1,511,951)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(22,216)	0	(392,000)	(83,000)	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	5,150	3,978	5,150	3,150	3,150	3,150	3,150
Software	35,450	0	10,300	5,150	10,300	5,150	10,300
Bulding Renovation	10,300	0	10,300	0	0	0	0
Office Furniture	0	0	9,270	0	0	0	0
TOTAL EXPENDITURES	50,900	3,978	35,020	8,300	13,450	8,300	13,450
FUNDING SOURCES							
Transfer From Facilities Reserve	0	0	0	0	0	0	0
Capital Financing	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(50,900)	(3,978)	(35,020)	(8,300)	(13,450)	(8,300)	(13,450)
TOTAL FUNDING	(50,900)	(3,978)	(35,020)	(8,300)	(13,450)	(8,300)	(13,450)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	230,186	230,186	238,164.58	204,930.81	198,167.80	186,204.05	179,300.58
Uses (transfer from)	(50,900)	(3,978)	(35,020)	(8,300)	(13,450)	(8,300)	(13,450)
Funding (transfer to)	10,000	10,000	0	0	0	0	0
Interest	1,793	1,957	1,786	1,537	1,486	1,397	1,345
Ending Balance	191,079	238,165	204,931	198,168	186,204	179,301	167,195
OPERATING RESERVE							
Beginning Balance	336,310	336,310	475,789	87,357	5,012	5,050	5,088
Uses (transfer from)	(22,216)	0	(392,000)	(83,000)	0	0	0
Funding (transfer to)	0	136,620	0	0	0	0	0
Interest	3,141	2,859	3,568	655	38	38	38
Ending Balance	317,235	475,789	87,357	5,012	5,050	5,088	5,126

004 - Engineering							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	383,147	337,708	393,200	399,839	407,835	415,993	424,314
Other Operating Expenses							
TOTAL OPERATING COSTS	383,147	337,708	393,200	399,839	407,835	415,993	424,314
*Percentage Increase over prior year			2.6%	1.7%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	8,000	8,000	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	8,000	8,000	0	0	0	0	0
TOTAL COSTS	391,147	345,708	393,200	399,839	407,836	415,993	424,314
*Percentage Increase over prior year			0.5%	1.7%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(24,787)	(24,787)		0	0	0	0
Administration Overhead Recovery	0	(9,580)	0	0	0	0	0
Engineering Administration Overhead Recovery	(281,360)	(296,895)	(283,200)	(325,680)	(374,532)	(415,993)	(424,314)
TOTAL REVENUE	(306,147)	(331,262)	(283,200)	(325,680)	(374,532)	(415,993)	(424,314)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(85,000)	(14,446)	(110,000)	(74,159)	(33,303)	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	2,150	3,663	5,000	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	18,750	7,928	6,500	0	0	0	0
TOTAL EXPENDITURES	20,900	11,591	11,500	0	0	0	0
FUNDING SOURCES							
Transfer From Equipment Replacement Fund	(20,900)	(11,591)	(11,500)	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(20,900)	(11,591)	(11,500)	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	88,987	88,987	86,152	75,299	75,863	76,432	77,005
Uses (transfer from)	(20,900)	(11,591)	(11,500)	0	0	0	0
Funding (transfer to)	8,000	8000	0	0	0	0	0
Interest	681	756	646	565	569	573	578
Ending Balance	76,768	86,152	75,299	75,863	76,432	77,005	77,583
OPERATING RESERVE							
Beginning Balance	240,554	240,554	228,153	119,864	46,603	13,650	13,752
Uses (transfer from)	(85,000)	(14,446)	(110,000)	(74,159)	(33,303)	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1,556	2,045	1,711	899	350	102	103
Ending Balance	157,110	228,153	119,864	46,603	13,650	13,752	13,855

005 - Human Resources							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	416,254	402,733	421,818	430,254	438,860	447,637	456,589
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	416,254	402,733	421,818	430,254	438,860	447,637	456,589
*Percentage Increase over prior year			1.3%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	3,000	3,000	3,000	3,060	3,121	3,184	3,247
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	10,000	32,331	10,000	10,200	10,404	10,612	10,824
TOTAL TRANSFERS	13,000	35,331	13,000	13,260	13,525	13,796	14,072
TOTAL COSTS	429,254	438,064	434,818	443,514	452,385	461,432	470,661
*Percentage Increase over prior year			1.3%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	0	0	0	0	0	0	0
Administrative Recovery	(365,084)	(375,598)	(388,818)	(443,514)	(452,385)	(461,432)	(470,661)
Other	(64,170)	(62,466)	0	0	0	0	0
TOTAL REVENUE	(429,254)	(438,064)	(388,818)	(443,514)	(452,385)	(461,432)	(470,661)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(46,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	74	74	3,075	6,098	9,203	12,394	15,670
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	3,000	3,000	3,000	3,060	3,121	3,184	3,247
Interest	1	1	23	46	69	93	118
Ending Balance	3,075	3,075	6,098	9,203	12,394	15,670	19,035
OPERATING RESERVE							
Beginning Balance	27,467	27,467	60,031	24,482	34,865	45,531	56,484
Uses (transfer from)	0	0	(46,000)	0	0	0	0
Funding (transfer to)	10,000	32,331	10,000	10,200	10,404	10,612	10,824
Interest	275	233	450	184	261	341	424
Ending Balance	37,742	60,031	24,482	34,865	45,531	56,484	67,732

006 - Communication and Information Services							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,071,996	1,001,860	1,179,587	1,199,579	1,243,222	1,266,125	1,284,993
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,071,996	1,001,860	1,179,587	1,199,579	1,243,222	1,266,125	1,284,993
*Percentage Increase over prior year			10.0%	1.7%	3.6%	1.8%	1.5%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	80,000	80,000	0	0	70,125	160,250	0
Transfer to Capital	150,000	150,000	127,050	166,650	165,150	117,500	252,625
Transfer to Operating Reserve Fund	0	55,511	0	0	0	0	0
TOTAL TRANSFERS	230,000	285,511	127,050	166,650	235,275	277,750	252,625
TOTAL COSTS	1,301,996	1,287,371	1,306,637	1,366,229	1,478,497	1,543,875	1,537,618
*Percentage Increase over prior year			0.4%	4.6%	8.2%	4.4%	-0.4%
FUNDING SOURCES (REVENUE)							
Operations	(209,833)	(220,182)	(171,645)	(171,645)	(173,294)	(173,294)	(173,294)
Administrative Recovery	(921,163)	(946,189)	(1,006,275)	(1,194,584)	(1,305,203)	(1,370,581)	(1,364,324)
Other	(141,000)	(121,000)	(20,000)	0	0	0	0
TOTAL REVENUE	(1,271,996)	(1,287,371)	(1,197,920)	(1,366,229)	(1,478,497)	(1,543,875)	(1,537,618)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(30,000)	0	(108,717)	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	73,500	15,514	39,050	20,000	21,500	23,500	25,500
Computer Workstations	108,178	153,231	93,000	95,000	97,000	99,000	102,000
Servers & Network Infrastructure	32,000	44,505	293,550	56,650	51,650	0	360,500
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	213,678	213,250	425,600	171,650	170,150	122,500	488,000
FUNDING SOURCES							
Proceeds of Sale	(5,000)	(5,816)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
Transfer From General Revenue Fund	(150,000)	(150,000)	(127,050)	(166,650)	(165,150)	(117,500)	(252,625)
Transfer From Equipment Replacement Fund	(58,678)	(57,434)	(293,550)	0	0	0	(230,375)
TOTAL FUNDING	(213,678)	(213,250)	(425,600)	(171,650)	(170,150)	(122,500)	(488,000)
Check	-	0.01	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	278,389	278,389	303,321	12,046	12,137	82,353	243,220
Uses (transfer from)	(58,678)	(57,434)	(293,550)	0	0	0	(230,375)
Funding (transfer to)	80,000	80,000	0	0	70,125	160,250	0
Interest	2,997	2,366	2,275	90	91	618	1,824
Ending Balance	302,708	303,321	12,046	12,137	82,353	243,220	14,669
OPERATING RESERVE							
Beginning Balance	99,121	99,121	155,475	47,924	48,283	48,645	49,010
Uses (transfer from)	(30,000)	0	(108,717)	0	0	0	0
Funding (transfer to)	0	55,511	0	0	0	0	0
Interest	991	843	1,166	359	362	365	368
Ending Balance	70,112	155,475	47,924	48,283	48,645	49,010	49,378

007 - Electoral Areas							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	16,372	2,564	49,669	4,119	6,268	6,320	49,873
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	16,372	2,564	49,669	4,119	6,268	6,320	49,873
*Percentage Increase over prior year			203.4%	-91.7%	52.2%	0.8%	689.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	30,000	35,896	0	0	0	0	0
Transfer to Operating Reserve Fund	13,200	27,007	6,000	6,000	6,000	6,000	6,000
TOTAL TRANSFERS	43,200	62,903	6,000	6,000	6,000	6,000	6,000
TOTAL COSTS	59,572	65,468	55,669	10,119	12,268	12,320	55,873
*Percentage Increase over prior year			-6.6%	-81.8%	21.2%	0.4%	353.5%
Office Rentals	0	0	0	0	0	0	0
Administration Overhead Recovery	1,681	1,681	1,894	1,932	1,971	2,010	2,050
Other	(13,228)	(19,124)	0	0	0	0	0
TOTAL REVENUE	(11,547)	(17,443)	1,894	1,932	1,971	2,010	2,050
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(55,000)	0	0	0	(43,500)
TAX REQ - CEN OK EAST	(23,021)	(23,024)	(1,226)	(5,762)	(6,808)	(6,852)	(6,896)
TAX REQ - CEN OK WEST	(25,004)	(25,001)	(1,338)	(6,289)	(7,430)	(7,478)	(7,526)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(48,025)	(48,025)	(2,563)	(12,050)	(14,239)	(14,330)	(14,423)
*Percentage increase over prior year Requisition			-94.7%	370.2%	18.2%	0.6%	0.6%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Orthophotos	82,400	63,725	0	0	0	0	0
TOTAL EXPENDITURES	82,400	63,725	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(82,400)	(63,725)	0	0	0	0	0
TOTAL FUNDING	(82,400)	(63,725)	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	146,602	146,602	120,019	120,919	121,826	122,740	123,660
Uses (transfer from)	(82,400)	(63,725)	0	0	0	0	0
Funding (transfer to)	30,000	35,896	0	0	0	0	0
Interest	942	1,246	900	907	914	921	927
Ending Balance	95,144	120,019	120,919	121,826	122,740	123,660	124,588
OPERATING RESERVE							
Beginning Balance	50,194	50,194	77,628	29,210	35,429	41,695	48,008
Uses (transfer from)	0	0	(55,000)	0	0	0	(43,500)
Funding (transfer to)	13,200	27,007	6,000	6,000	6,000	6,000	6,000
Interest	502	427	582	219	266	313	360
Ending Balance	63,896	77,628	29,210	35,429	41,695	48,008	10,868

008 - Electoral Areas Central Okanagan West

OPERATING

	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL					
OPERATING COSTS							
Operations	26,459	11,934	25,775	26,193	26,618	27,053	27,496
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	26,459	11,934	25,775	26,193	26,618	27,053	27,496
*Percentage Increase over prior year			-2.6%	1.6%	1.6%	1.6%	1.6%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	8,946	23,544	0	0	0	0	0
TOTAL TRANSFERS	8,946	23,544	0	0	0	0	0
TOTAL COSTS	35,405	35,478	25,775	26,193	26,618	27,053	27,496
*Percentage Increase over prior year			-27.2%	1.6%	1.6%	1.6%	1.6%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	2,716	2,716	3,061	3,122	3,185	3,248	3,313
Other	(11,621)	(11,694)	0	0	0	0	0
TOTAL REVENUE	(8,905)	(8,978)	3,061	3,122	3,185	3,248	3,313
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(2,336)	(2,815)	(3,303)	(3,801)	(4,309)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)	(26,500)
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-

RESERVES

	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL					
OPERATING RESERVE							
Beginning Balance	5,894	5,894	29,488	27,374	24,764	21,647	18,008
Uses (transfer from)	0	0	(2,336)	(2,815)	(3,303)	(3,801)	(4,309)
Funding (transfer to)	8,946	23,544	0	0	0	0	0
Interest	59	50	221	205	186	162	135
Ending Balance	14,899	29,488	27,374	24,764	21,647	18,008	13,834

009 - Electoral Areas Central Okanagan East							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	27,970	11,315	27,483	27,935	28,395	28,865	29,345
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	27,970	11,315	27,483	27,935	28,395	28,865	29,345
*Percentage Increase over prior year			-1.7%	1.6%	1.6%	1.7%	1.7%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	9,766	26,520	0	0	0	0	0
TOTAL TRANSFERS	9,766	26,520	0	0	0	0	0
TOTAL COSTS	37,736	37,835	27,483	27,935	28,395	28,865	29,345
*Percentage Increase over prior year			-27.2%	1.6%	1.6%	1.7%	1.7%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	2,872	2,872	3,236	3,301	3,367	3,434	3,503
Other	(12,608)	(12,707)	0	0	0	0	0
TOTAL REVENUE	(9,736)	(9,835)	3,236	3,301	3,367	3,434	3,503
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(2,719)	(3,235)	(3,762)	(4,299)	(4,847)
TAX REQ -CEN OK EAST	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)	(28,000)
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	1,718	1,718	28,253	25,746	22,704	19,112	14,956
Uses (transfer from)	0	0	(2,719)	(3,235)	(3,762)	(4,299)	(4,847)
Funding (transfer to)	9,766	26,520	0	0	0	0	0
Interest	17	15	212	193	170	143	112
Ending Balance	11,501	28,253	25,746	22,704	19,112	14,956	10,221

011 - Regional Grants in Aid							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	27,171	27,171	27,171	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	27,171	27,171	27,171	0	0	0	0
*Percentage Increase over prior year			0.0%				
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	21	0	0	0	0	0
TOTAL TRANSFERS	0	21	0	0	0	0	0
TOTAL COSTS	27,171	27,192	27,171	0	0	0	0
*Percentage Increase over prior year			0.0%				
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administrative Recovery	1,395	1,395	1,572	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL REVENUE	1,395	1,395	1,572	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	(508)	0	0	0	0
TAX REQ - CEN OK WEST	0	0	(555)	0	0	0	0
TAX REQ - KELOWNA	(21,027)	(21,028)	(20,210)	0	0	0	0
TAX REQ - PEACHLAND	(105)	(105)	(786)	0	0	0	0
TAX REQ - LAKE COUNTRY	(1,577)	(1,577)	(2,090)	0	0	0	0
TAX REQ - WEST KELOWNA	(5,857)	(5,877)	(4,595)	0	0	0	0
TOTAL REQUISITION	(28,566)	(28,587)	(28,743)	0	0	0	0
*Percentage increase over prior year Requisition			0.6%				
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	21	22	22	22	22
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	21	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	21	22	22	22	22	22

012 - Grants - Westside Electoral Area							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	5,400	371	5,400	5,400	5,400	5,400	5,400
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	5,400	371	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	5,029	0	0	0	0	0
TOTAL TRANSFERS	0	5,029	0	0	0	0	0
TOTAL COSTS	5,400	5,400	5,400	5,400	5,400	5,400	5,400
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	970	970	0	0	0	0	0
Administrative Recovery	277	277	312	312	312	312	312
Other	0	0	0	0	0	0	0
TOTAL REVENUE	1,247	1,247	312	312	312	312	312
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(5,029)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(6,647)	(6,647)	(683)	(5,712)	(5,712)	(5,712)	(5,712)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(6,647)	(6,647)	(683)	(5,712)	(5,712)	(5,712)	(5,712)
*Percentage increase over prior year Requisition			-89.7%	736.2%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	5,029	0	0	0	0
Uses (transfer from)	0	0	(5,029)	0	0	0	0
Funding (transfer to)	0	5,029	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	5,029	0	0	0	0	0

013 - Grants - Central Okanagan East							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	4,000	0	4,000	4,000	4,000	4,000	4,000
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	4,000	0	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	4,000	0	0	0	0	0
TOTAL TRANSFERS	0	4,000	0	0	0	0	0
TOTAL COSTS	4,000	4,000	4,000	4,000	4,000	4,000	4,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	(3,600)	(3,600)	0	0	0	0	0
Administrative Recovery	204	205	231	236	240	245	250
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(3,396)	(3,395)	231	236	240	245	250
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(604)	(605)	(231)	(4,236)	(4,240)	(4,245)	(4,250)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(604)	(605)	(231)	(4,236)	(4,240)	(4,245)	(4,250)
*Percentage increase over prior year Requisition			-61.8%	1736.5%	0.1%	0.1%	0.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance		0	4,000	0	0	0	0
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)		4,000	0	0	0	0	0
Interest		0	0	0	0	0	0
Ending Balance	0	4,000	0	0	0	0	0

019 - Electoral Areas Fire Protection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	83,582	58,858	263,266	179,023	182,400	173,049	189,768
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	83,582	58,858	263,266	179,023	182,400	173,049	189,768
*Percentage Increase over prior year			215.0%	-32.0%	1.9%	-5.1%	9.7%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Transfer to Operating Reserve Fund	0	24,724	0	0	0	0	0
TOTAL TRANSFERS	7,000	31,724	7,000	7,000	7,000	7,000	7,000
TOTAL COSTS	90,582	90,582	270,266	186,023	189,400	180,049	196,768
*Percentage Increase over prior year			198.4%	-31.2%	1.8%	-4.9%	9.3%
FUNDING SOURCES (REVENUE)							
Operations	(4,011)	(4,011)	0	0	0	0	0
Administration Overhead Recovery	12,871	12,871	14,504	14,794	15,090	15,392	15,700
Other	0	0	(180,000)	0	0	0	0
TOTAL REVENUE	8,860	8,860	(165,496)	14,794	15,090	15,392	15,700
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(47,668)	(47,676)	(50,096)	(96,021)	(97,777)	(93,450)	(101,592)
TAX REQ - CEN OK WEST	(51,774)	(51,767)	(54,674)	(104,796)	(106,713)	(101,990)	(110,876)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(99,442)	(99,442)	(104,770)	(200,817)	(204,490)	(195,440)	(212,468)
*Percentage increase over prior year Requisition			5.4%	91.7%	1.8%	-4.4%	8.7%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	5,933	5,933	12,983	20,081	27,231	34,436	41,694
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Interest	59	50	97	151	204	258	313
Ending Balance	12,992	12,983	20,081	27,231	34,436	41,694	49,007
OPERATING RESERVE							
Beginning Balance	482	482	25,210	25,399	25,590	25,782	25,975
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	24,724	0	0	0	0	0
Interest	5	4	189	190	192	193	195
Ending Balance	487	25,210	25,399	25,590	25,782	25,975	26,170

020 - Lakeshore Road Fire Protection

OPERATING

	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	23,988	24,207	25,113	25,615	26,128	26,650	27,183
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	23,988	24,207	25,113	25,615	26,128	26,650	27,183
*Percentage Increase over prior year			4.7%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	23,988	24,207	25,113	25,615	26,128	26,650	27,183
*Percentage Increase over prior year			4.7%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	219	0	0	0	0
Administration Overhead Recovery	1,231	1,231	1,388	1,416	1,444	1,473	1,502
Other	0	0	0	0	0	0	0
TOTAL REVENUE	1,231	1,231	1,607	1,416	1,444	1,473	1,502
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(25,219)	(25,219)	(26,720)	(27,031)	(27,572)	(28,123)	(28,686)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(25,219)	(25,219)	(26,720)	(27,031)	(27,572)	(28,123)	(28,686)
*Percentage increase over prior year Requisition			6.0%	1.2%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	219	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-

RESERVES

	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	301	301	304	306	308	310	313
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	3	3	2	2	2	2	2
Ending Balance	304	304	306	308	310	313	315

021 - Ellison Volunteer Fire Department							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	393,717	327,112	407,794	412,895	420,903	429,070	437,402
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	393,717	327,112	407,794	412,895	420,903	429,070	437,402
*Percentage Increase over prior year			3.6%	1.3%	1.9%	1.9%	1.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities	146,500	146,500	150,000	153,000	156,060	159,181	162,365
Transfer to Operating Reserve Fund	50,000	135,879	0	0	0	0	0
TOTAL TRANSFERS	196,500	282,379	150,000	153,000	156,060	159,181	162,365
TOTAL COSTS	590,217	609,491	557,794	565,895	576,963	588,251	599,767
*Percentage Increase over prior year			-5.5%	1.5%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(135,558)	(136,421)	(44,000)	(44,880)	(45,778)	(46,693)	(47,627)
Administrative Recovery	40,422	40,422	45,549	46,460	47,389	48,337	49,304
UBCM Grant	0	0	(2,750)	0	0	0	0
Provincial Emergency Program	0	(20,660)					
Other	(5,000)	(2,751)					
TOTAL REVENUE	(100,136)	(119,410)	(1,201)	1,580	1,612	1,644	1,677
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(490,081)	(490,081)	(509,093)	(519,975)	(531,074)	(542,395)	(553,943)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(490,081)	(490,081)	(509,093)	(519,975)	(531,074)	(542,395)	(553,943)
*Percentage increase over prior year Requisition			3.9%	2.1%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	12,000	0	12,607	9,676	0	0	0
Turn Out Gear	10,308	0	21,664	11,227	11,452	11,681	11,914
SCBA	166,000	127,073	45,149	5,150	5,150	5,150	10,300
Trucks	480,000	0	617,500	0	0	0	0
Pagers and Radios	4,500	1,604	0	0	0	0	0
Building Renovations	20,300	0	20,600	0	0	0	0
TOTAL EXPENDITURES	693,108	128,677	717,520	26,053	16,602	16,831	22,214
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	(10,000)
UBCM Grant	(25,000)	(25,000)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(15,661)	(15,661)	0	0	0	0	0
Transfer From Capital Facilities Fund	(652,447)	(88,016)	(717,520)	(26,053)	(16,602)	(16,831)	(12,214)
TOTAL FUNDING	(693,108)	(128,677)	(717,520)	(26,053)	(16,602)	(16,831)	(22,214)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	15,661	15,661	133	133	133	133	133
Uses (transfer from)	(15,661)	(15,661)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	133	0	0	0	0	0
Ending Balance	0	133	133	133	133	133	133
FACILITIES RESERVE							
Beginning Balance	690,615	690,615	754,969	188,855	318,170	461,061	607,936
Uses (transfer from)	(652,447)	(88,016)	(717,520)	(26,053)	(16,602)	(16,831)	(12,214)
Funding (transfer to)	146,500	146,500	150,000	153,000	156,060	159,181	162,365
Interest	6,906	5,870	1,406	2,369	3,432	4,526	5,686
Ending Balance	191,574	754,969	188,855	318,170	461,061	607,936	763,773
OPERATING RESERVE							
Beginning Balance	171,776	171,776	309,115	263,577	217,698	171,474	124,904
Uses (transfer from)	0	0	(47,500)	(47,500)	(47,500)	(47,500)	(47,500)
Funding (transfer to)	50,000	135,879	0	0	0	0	0
Interest	1,718	1,460	1,962	1,621	1,276	930	581
Ending Balance	223,494	309,115	263,577	217,698	171,474	124,904	77,985

022 - Joe Rich Volunteer Fire Department							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	405,455	485,271	434,910	390,961	398,779	406,754	414,890
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	405,455	485,271	434,910	390,961	398,779	406,754	414,890
*Percentage Increase over prior year			7.3%	-10.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	130,000	130,000	135,000	137,700	140,454	143,263	146,128
Transfer to Operating Reserve Fund	0	167,235	0	0	0	0	0
TOTAL TRANSFERS	130,000	297,235	135,000	137,700	140,454	143,263	146,128
TOTAL COSTS	535,455	782,506	569,910	528,661	539,233	550,017	561,018
*Percentage Increase over prior year			6.4%	-7.2%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(6,958)	(7,022)	0	0	0	0	0
Administrative Recovery	36,571	36,571	41,210	47,845	48,802	49,778	50,774
UBCM Grant	(49,243)	0	(49,243)	0	0	0	0
Provincial Emergency Program	0	(298,602)	0	0	0	0	0
OTHER	(4,500)	(2,128)	(2,372)	0	0	0	0
TOTAL REVENUE	(24,130)	(271,181)	(10,405)	47,845	48,802	49,778	50,774
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(34,505)	(26,506)	(13,035)	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(511,325)	(511,325)	(525,000)	(550,000)	(575,000)	(599,796)	(611,792)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(511,325)	(511,325)	(525,000)	(550,000)	(575,000)	(599,796)	(611,792)
*Percentage increase over prior year Requisition			2.7%	4.8%	4.5%	4.3%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	11,068	0	12,051	0	0	0	0
Turn Out Gear	20,822	0	11,227	0	0	0	0
Computers & Equipment	7,000	6,700	0	0	0	0	0
SCBA	8,058	0	8,755	0	0	0	0
Water Supply / Cisterns	23,615	0	0	0	0	0	0
Trucks	0	0	577,440	0	0	200,500	0
Pagers and Radios	7,749	0	0	0	0	0	0
Building Renovations	35,000	28,350	0	0	0	0	0
TOTAL EXPENDITURES	113,312	35,050	609,473	0	0	200,500	0
FUNDING SOURCES							
Proceeds of Sale	0	0	(10,000)	0	0	(10,000)	0
UBCM Grant	(2,037)	(2,037)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(25,506)	(4,663)	0	0	0	0	0
Transfer From Capital Replacement Fund	(63,587)	(28,350)	(599,473)	0	0	(190,500)	0
Transfer From CWF Cap Fac Reserve	(22,182)	0	0	0	0	0	0
TOTAL FUNDING	(113,312)	(35,050)	(609,473)	0	0	(200,500)	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	25,506	25,506	21,060	21,218	21,377	21,537	21,699
Uses (transfer from)	(25,506)	(4,663)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	217	158	159	160	162	163
Ending Balance	0	21,060	21,218	21,377	21,537	21,699	21,862
FACILITIES RESERVE							
Beginning Balance	515,534	515,534	621,566	158,271	298,191	441,934	397,658
Uses (transfer from)	(63,587)	(28,350)	(599,473)	0	0	(190,500)	0
Funding (transfer to)	130,000	130,000	135,000	137,700	140,454	143,263	146,128
Interest	0	4,382	1,178	2,220	3,290	2,960	4,078
Ending Balance	581,947	621,566	158,271	298,191	441,934	397,658	547,864
OPERATING RESERVE							
Beginning Balance	0	0	167,235	133,725	108,024	95,701	96,419
Uses (transfer from)	0	0	(34,505)	(26,506)	(13,035)	0	0
Funding (transfer to)	0	167,235	0	0	0	0	0
Interest	0	0	995	804	712	718	723
Ending Balance	0	167,235	133,725	108,024	95,701	96,419	97,142

023 - North Westside rd Volunteer Fire Deptt							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	470,551	524,334	551,176	501,818	511,854	522,090	532,533
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	470,551	524,334	551,176	501,818	511,854	522,090	532,533
*Percentage Increase over prior year			17.1%	-9.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	130,000	107,802	80,000	110,000	120,000	137,957	140,716
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	130,000	107,802	80,000	110,000	120,000	137,957	140,716
TOTAL COSTS	600,551	632,136	631,176	611,818	631,854	660,047	673,249
*Percentage Increase over prior year			5.1%	-3.1%	3.3%	4.5%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(53,863)	(53,929)	0	0	0	0	0
Administrative Recovery	48,310	48,310	54,438	55,527	56,637	57,770	58,925
UBCM Grant	0	0	0	0	0	0	0
Provincial Emergency Program	0	(31,957)	0	0	0	0	0
Other	(3,500)	(3,062)	(438)	0	0	0	0
TOTAL REVENUE	(9,053)	(40,638)	54,000	55,527	56,637	57,770	58,925
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(591,498)	(591,498)	(685,176)	(667,345)	(688,491)	(717,817)	(732,174)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(591,498)	(591,498)	(685,176)	(667,345)	(688,491)	(717,817)	(732,174)
*Percentage increase over prior year Requisition			15.8%	-2.6%	3.2%	4.3%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	20,000	0	9,579	0	0	0	0
Turn Out Gear	20,822	20,083	11,124	0	0	0	0
SCBA	90,000	89,277	17,453	0	0	0	0
Trucks	0	0	16,040	0	481,200	0	0
Pagers and Radios	6,180	0	0	0	0	0	0
Building Renovations	20,000	12,715	0	0	0	0	0
TOTAL EXPENDITURES	157,002	122,075	54,196	0	481,200	0	0
FUNDING SOURCES							
Proceeds of Sale	0	(2,782)	0	0	(10,000)	0	0
UBCM Grant	(25,000)	(25,000)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(2)	(2)	0	0	0	0	0
Transfer From Capital Replacement Fund	(112,000)	(81,764)	(54,196)	0	(471,200)	0	0
Transfer From CWF Cap Fac Reserve	(20,000)	(12,527)	0	0	0	0	0
TOTAL FUNDING	(157,002)	(122,075)	(54,196)	0	(481,200)	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	2	2	0	0	0	0	0
Uses (transfer from)	(2)	(2)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
FACILITIES RESERVE							
Beginning Balance	474,450	474,450	500,488	530,239	645,041	296,045	437,257
Uses (transfer from)	(112,000)	(81,764)	(54,196)	0	(471,200)	0	0
Funding (transfer to)	130,000	107,802	80,000	110,000	120,000	137,957	140,716
Interest	3,693	0	3,947	4,802	2,204	3,255	4,335
Ending Balance	496,143	500,488	530,239	645,041	296,045	437,257	582,308

024 - Wilsons Landing Volunteer Fire Dept							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	254,222	217,548	264,833	264,902	270,199	275,603	281,115
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	254,222	217,548	264,833	264,902	270,199	275,603	281,115
*Percentage Increase over prior year			4.2%	0.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	65,000	65,000	50,000	40,000	60,000	68,979	70,358
Transfer to Operating Reserve Fund	0	63,516	0	0	0	0	0
TOTAL TRANSFERS	65,000	128,516	50,000	40,000	60,000	68,979	70,358
TOTAL COSTS	319,222	346,065	314,833	304,902	330,199	344,581	351,473
*Percentage Increase over prior year			-1.4%	-3.2%	8.3%	4.4%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(60,721)	(60,721)	0	0	0	0	0
Administrative Recovery	26,100	26,100	29,411	29,999	30,599	31,211	31,835
Provincial Emergency Program	0	(28,398)	0	0	0	0	0
Other	(2,250)	(694)	(1,556)	0	0	0	0
TOTAL REVENUE	(36,871)	(63,713)	27,855	29,999	30,599	31,211	31,835
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(40,000)	(10,000)	(5,000)	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(282,351)	(282,351)	(302,689)	(324,901)	(355,799)	(375,793)	(383,309)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(282,351)	(282,351)	(302,689)	(324,901)	(355,799)	(375,793)	(383,309)
*Percentage increase over prior year Requisition			7.2%	7.3%	9.5%	5.6%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	68,334	58,458	30,900	0	0	0	0
Turn Out Gear	20,822	9,230	10,300	0	0	0	0
SCBA	97,615	85,896	0	0	0	0	0
Trucks	0	0	16,040	0	0	100,250	0
Pagers and Radios	4,500	0	0	0	0	0	0
Building Renovations	15,150	6,279	6,180	0	0	0	0
TOTAL EXPENDITURES	206,421	159,863	63,420	0	0	100,250	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
UBCM Grant	(25,000)	(25,000)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(66,848)	(66,186)	(57,240)	0	0	(100,250)	0
Transfer From Capital Replacement Fund	(104,573)	(62,491)	(6,180)	0	0	0	0
Transfer From CWF Cap Fac Reserve	(10,000)	(6,186)	0	0	0	0	0
TOTAL FUNDING	(206,421)	(159,863)	(63,420)	0	0	(100,250)	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	66,186	66,186	562	(56,674)	(57,099)	(57,527)	(158,209)
Uses (transfer from)	(66,848)	(66,186)	(57,240)	0	0	(100,250)	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	662	562	4	(425)	(428)	(431)	(1,187)
Ending Balance	0	562	(56,674)	(57,099)	(57,527)	(158,209)	(159,395)
FACILITIES RESERVE							
Beginning Balance	194,255	194,255	198,415	243,723	285,551	347,693	419,279
Uses (transfer from)	(104,573)	(62,491)	(6,180)	0	0	0	0
Funding (transfer to)	65,000	65,000	50,000	40,000	60,000	68,979	70,358
Interest	1,160	1,651	1,488	1,828	2,142	2,608	3,145
Ending Balance	155,842	198,415	243,723	285,551	347,693	419,279	492,782
OPERATING RESERVE							
Beginning Balance	0	0	63,516	23,993	14,173	9,279	9,349
Uses (transfer from)	0	0	(40,000)	(10,000)	(5,000)	0	0
Funding (transfer to)	0	63,516	0	0	0	0	0
Interest	0	0	476	180	106	70	70
Ending Balance	0	63,516	23,993	14,173	9,279	9,349	9,419

027 - Ridgeview Fire Hall							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	12,048	10,967	10,967	10,967	10,967	10,967	0
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	12,048	10,967	10,967	10,967	10,967	10,967	0
*Percentage Increase over prior year			-9.0%	0.0%	0.0%	0.0%	-100.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund							
Transfer to Capital Facilities Reserve							
Transfer to Operating Reserve Fund	71	1,153	0	0	0	0	0
TOTAL TRANSFERS	71	1,153	0	0	0	0	0
TOTAL COSTS	12,119	12,119	10,967	10,967	10,967	10,967	0
*Percentage Increase over prior year			-9.5%	0.0%	0.0%	0.0%	-100.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(71)	(71)	0	0	0	0	0
TOTAL REVENUE	(71)	(71)	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(1,545)	0	0	0	0
PARCEL TAX	(12,048)	(12,048)	(9,422)	(10,967)	(10,967)	(10,967)	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(12,048)	(12,048)	(9,422)	(10,967)	(10,967)	(10,967)	0
*Percentage increase over prior year Requisition			-21.8%	16.4%	0.0%	0.0%	-100.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	392	392	1,549	15	15	16	16
Uses (transfer from)	0	0	(1,545)	0	0	0	0
Funding (transfer to)	71	1,153	0	0	0	0	0
Interest	4	4	12	0	0	0	0
Ending Balance	467	1,549	15	15	16	16	16

028 - June Springs Fire Dept							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	15,018	14,429	15,171	15,474	15,784	16,100	16,422
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	15,018	14,429	15,171	15,474	15,784	16,100	16,422
*Percentage Increase over prior year			1.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	589	0	0	0	0	0
TOTAL TRANSFERS	0	589	0	0	0	0	0
TOTAL COSTS	15,018	15,018	15,171	15,474	15,784	16,100	16,422
*Percentage Increase over prior year			1.0%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administrative Recovery	771	771	869	886	904	922	941
UBCM Grant	0	0	0	0	0	0	0
Provincial Emergency Program	0	0	0	0	0	0	0
TOTAL REVENUE	771	771	869	886	904	922	941
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(15,789)	(15,789)	(16,040)	(16,361)	(16,688)	(17,022)	(17,362)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(15,789)	(15,789)	(16,040)	(16,361)	(16,688)	(17,022)	(17,362)
*Percentage increase over prior year Requisition			1.6%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	199	199	790	796	802	808	814
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	589	0	0	0	0	0
Interest	2	2	6	6	6	6	6
Ending Balance	201	790	796	802	808	814	820

029 - Brent Road Fire Protection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL					
OPERATING COSTS							
Operations	26,195	29,306	27,059	27,599	28,152	28,715	29,290
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	26,195	29,306	27,059	27,599	28,152	28,715	29,290
*Percentage Increase over prior year			3.3%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	3,200	0	3,200	3,264	3,329	3,396	3,464
Transfer to Operating Reserve Fund	0	89	0	0	0	0	0
TOTAL TRANSFERS	3,200	89	3,200	3,264	3,329	3,396	3,464
TOTAL COSTS	29,395	29,395	30,259	30,863	31,481	32,111	32,754
*Percentage Increase over prior year			2.9%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(675)	(675)	0	0	0	0	0
Administrative Recovery	1,345	1,345	1,515	1,545	1,576	1,608	1,640
UBCM Grant	0	0	0	0	0	0	0
Provincial Emergency Program	0	0	0	0	0	0	0
TOTAL REVENUE	670	670	1,515	1,545	1,576	1,608	1,640
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - LOCAL SERV AREA	(30,065)	(30,065)	(31,774)	(32,409)	(33,057)	(33,719)	(34,393)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(30,065)	(30,065)	(31,774)	(32,409)	(33,057)	(33,719)	(34,393)
*Percentage increase over prior year Requisition			5.7%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL					
EQUIPMENT RESERVE							
Beginning Balance	184	184	186	187	188	190	191
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2	2	1	1	1	1	1
Ending Balance	186	186	187	188	190	191	193
FACILITIES RESERVE							
Beginning Balance	34,060	34,060	34,350	37,831	41,403	45,068	48,827
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	3,200	0	3,200	3,264	3,329	3,396	3,464
Interest	341	290	282	308	335	363	392
Ending Balance	37,601	34,350	37,831	41,403	45,068	48,827	52,683
OPERATING RESERVE							
Beginning Balance	8,424	8,424	8,585	8,649	8,714	8,780	8,846
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	89	0	0	0	0	0
Interest	84	72	64	65	65	66	66
Ending Balance	8,508	8,585	8,649	8,714	8,780	8,846	8,912

030 - Regional Rescue Service							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	2,449,433	2,235,877	2,688,314	2,698,578	2,780,278	2,837,517	2,896,067
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	2,449,433	2,235,877	2,688,314	2,698,578	2,780,278	2,837,517	2,896,067
*Percentage Increase over prior year			9.8%	0.4%	3.0%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	150,000	150,000	145,000	150,000	150,000	150,000	160,000
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	180,170	0	0	0	0	0
TOTAL TRANSFERS	150,000	330,170	145,000	150,000	150,000	150,000	160,000
TOTAL COSTS	2,599,433	2,566,047	2,833,314	2,848,578	2,930,278	2,987,517	3,056,067
*Percentage Increase over prior year			9.0%	0.5%	2.9%	2.0%	2.3%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(272,006)	(335,920)	(134,418)	(137,106)	(139,848)	(142,645)	(145,498)
Administrative Recovery	246,896	246,896	291,076	283,781	289,457	295,246	301,151
UBCM Grant	(43,153)	0	(124,868)	0	0	0	0
T.H.A.R.R.P. GRANT	0	(6,000)	0	0	0	0	0
TOTAL REVENUE	(68,263)	(95,024)	31,789	146,675	149,608	152,601	155,653
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(60,000)	0	(127,500)	(50,000)	0	0	0
TAX REQ - CEN OK EAST	(47,897)	(47,906)	(54,669)	(58,816)	(61,505)	(62,707)	(64,137)
TAX REQ - LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(52,393)	(52,448)	(59,923)	(64,468)	(67,415)	(68,734)	(70,301)
TAX REQ - KELOWNA	(1,687,802)	(1,687,238)	(1,852,648)	(1,993,173)	(2,084,286)	(2,125,046)	(2,173,503)
TAX REQ - PEACHLAND	(73,116)	(73,140)	(83,977)	(90,346)	(94,476)	(96,324)	(98,520)
TAX REQ - LAKE COUNTRY	(196,582)	(196,466)	(219,441)	(236,086)	(246,878)	(251,706)	(257,445)
TAX REQ - WEST KELOWNA	(413,380)	(413,825)	(466,945)	(502,363)	(525,327)	(535,600)	(547,813)
TOTAL REQUISITION	(2,471,170)	(2,471,022)	(2,737,603)	(2,945,252)	(3,079,887)	(3,140,117)	(3,211,720)
*Percentage increase over prior year Requisition			10.8%	7.6%	4.6%	2.0%	2.3%
Surplus/(Deficit)*	0	0	0	0	0	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Equipment	178,859	57,876	178,372	7,228	38,169	105,161	10,043
Turn Out Gear	0	0	0	0	0	0	0
Computers & Equipment	10,000	72	4,635	0	51,500	0	11,371
EOC Upgrades	31,000	2,383	4,120	0	0	5,150	0
Auto Extrication Equipment	8,670	0	0	0	0	0	0
Vehicle	250,000	156,716	467,125	0	0	30,075	0
TOTAL EXPENDITURES	478,529	217,047	654,252	7,228	89,669	140,386	21,414
FUNDING SOURCES							
Debt Proceeds	0	0	(350,000)	0	0	0	0
UBCM Grant	(20,943)	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(457,586)	(217,047)	(304,252)	(7,228)	(89,669)	(140,386)	(21,414)
Transfer From Capital Replacement Fund	0	0	0	0	0	0	0
TOTAL FUNDING	(478,529)	(217,047)	(654,252)	(7,228)	(89,669)	(140,386)	(21,414)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	407,574	407,574	343,991	186,125	331,364	394,633	407,279
Uses (transfer from)	(457,586)	(217,047)	(304,252)	(7,228)	(89,669)	(140,386)	(21,414)
Funding (transfer to)	150,000	150,000	145,000	150,000	150,000	150,000	160,000
Interest	500	3,464	1,386	2,467	2,938	3,032	4,094
Ending Balance	100,488	343,991	186,125	331,364	394,633	407,279	549,959
OPERATING RESERVE							
Beginning Balance	156,326	156,326	337,824	211,902	163,116	164,339	165,572
Uses (transfer from)	-60,000	0	(127,500)	(50,000)	0	0	0
Funding (transfer to)	0	180,170	0	0	0	0	0
Interest	963	1,329	1,577	1,214	1,223	1,233	1,242
Ending Balance	97,289	337,824	211,902	163,116	164,339	165,572	166,814

031 - 911 Emergency Number							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,368,195	1,106,140	1,312,162	1,365,674	1,432,330	1,502,286	1,575,706
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,368,195	1,106,140	1,312,162	1,365,674	1,432,330	1,502,286	1,575,706
*Percentage Increase over prior year			-4.1%	4.1%	4.9%	4.9%	4.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	13,578	19,190	19,190
Transfer to Operating Reserve Fund	0	70,449	0	50,000	125,000	150,000	150,000
TOTAL TRANSFERS	0	70,449	0	50,000	138,578	169,190	169,190
TOTAL COSTS	1,368,195	1,176,589	1,312,162	1,415,674	1,570,908	1,671,476	1,744,896
*Percentage Increase over prior year			-4.1%	7.9%	11.0%	6.4%	4.4%
FUNDING SOURCES (REVENUE)							
Operations	(963,830)	(962,245)	(978,241)	(1,100,805)	(1,210,575)	(1,282,850)	(1,336,546)
Administration Overhead Recovery	140,468	140,468	158,288	161,454	164,683	167,976	171,336
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(823,362)	(821,777)	(819,953)	(939,351)	(1,045,892)	(1,114,873)	(1,165,210)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(190,000)	0	(70,449)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(6,878)	(6,879)	(8,422)	(9,512)	(10,484)	(11,115)	(11,576)
TAX REQ - CEN OK WEST	(7,523)	(7,531)	(9,232)	(10,426)	(11,492)	(12,183)	(12,689)
TAX REQ - KELOWNA	(242,349)	(242,266)	(285,422)	(322,347)	(355,300)	(376,676)	(392,297)
TAX REQ - PEACHLAND	(10,499)	(10,502)	(12,938)	(14,611)	(16,105)	(17,074)	(17,782)
TAX REQ - LAKE COUNTRY	(28,227)	(28,211)	(33,807)	(38,181)	(42,084)	(44,616)	(46,467)
TAX REQ - WEST KELOWNA	(59,357)	(59,423)	(71,938)	(81,245)	(89,550)	(94,938)	(98,875)
TOTAL REQUISITION	(354,833)	(354,812)	(421,760)	(476,323)	(525,016)	(556,602)	(579,686)
*Percentage increase over prior year Requisition			18.9%	12.9%	10.2%	6.0%	4.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment / 911 Equipment	19,190	19,190	19,190	0	0	0	0
TOTAL EXPENDITURES	19,190	19,190	19,190	0	0	0	0
FUNDING SOURCES							
Transfer From Capital Facilities Reserve	(19,190)	(19,190)	(19,190)	0	0	0	0
TOTAL FUNDING	(19,190)	(19,190)	(19,190)	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	43,259	43,259	24,437	5,286	5,326	19,045	38,522
Uses (transfer from)	(19,190)	(19,190)	(19,190)	0	0	0	0
Funding (transfer to)	0	0	0	0	13,578	19,190	19,190
Interest	433	368	39	40	142	287	433
Ending Balance	24,502	24,437	5,286	5,326	19,045	38,522	58,145
OPERATING RESERVE							
Beginning Balance	229,955	229,955	302,358	234,177	285,933	413,078	566,176
Uses (transfer from)	(190,000)	0	(70,449)	0	0	0	0
Funding (transfer to)	0	70,449	0	50,000	125,000	150,000	150,000
Interest	2,300	1,955	2,268	1,756	2,144	3,098	4,246
Ending Balance	42,255	302,358	234,177	285,933	413,078	566,176	720,422

039 - Alarm Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	191,275	177,085	184,111	187,792	191,549	195,380	233,397
Transfer to Crime Prevention	34	14,311	34	35	35	36	37
TOTAL OPERATING COSTS	191,309	191,396	184,145	187,827	191,584	195,416	233,433
*Percentage Increase over prior year			-3.7%	2.0%	2.0%	2.0%	19.5%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	5,500	5,500	5,500	5,610	5,722	5,837	5,953
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	5,500	5,500	5,500	5,610	5,722	5,837	5,953
TOTAL COSTS	196,809	196,896	189,645	193,437	197,306	201,253	239,387
*Percentage Increase over prior year			-3.6%	2.0%	2.0%	2.0%	18.9%
FUNDING SOURCES (REVENUE)							
Operations	(225,532)	(225,619)	(222,827)	(227,283)	(231,828)	(236,466)	(275,304)
Administration Overhead Recovery	29,462	29,462	33,182	33,846	34,523	35,213	35,917
Other	(739)	(739)	0	0	0	0	0
TOTAL REVENUE	(196,809)	(196,896)	(189,645)	(193,437)	(197,306)	(201,253)	(239,387)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	11,984	11,984	21,910	27,574	33,391	39,364	45,496
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	5,500	5,500	5,500	5,610	5,722	5,837	5,953
Interest	120	4,426	164	207	250	295	341
Ending Balance	17,604	21,910	27,574	33,391	39,364	45,496	51,790

040 - Crime Stoppers							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	281,764	230,260	240,529	245,341	250,247	255,252	260,355
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	281,764	230,260	240,529	245,341	250,247	255,252	260,355
*Percentage Increase over prior year			-14.6%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	21,500	73,003	21,500	21,930	22,369	22,816	23,272
TOTAL TRANSFERS	21,500	73,003	21,500	21,930	22,369	22,816	23,272
TOTAL COSTS	303,264	303,263	262,029	267,271	272,615	278,067	283,628
*Percentage Increase over prior year			-13.6%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(38,746)	(38,765)	(11,167)	(11,390)	(11,618)	(11,851)	(12,088)
Administration Overhead Recovery	43,392	43,392	48,896	49,874	50,871	51,889	52,927
Other	0	0	0	0	0	0	0
TOTAL REVENUE	4,646	4,627	37,729	38,484	39,253	40,038	40,839
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(5,968)	(5,969)	(5,986)	(6,106)	(6,228)	(6,353)	(6,480)
TAX REQ - CEN OK WEST	(6,528)	(6,536)	(6,561)	(6,693)	(6,826)	(6,963)	(7,102)
TAX REQ - KELOWNA	(210,302)	(210,224)	(202,859)	(206,916)	(211,054)	(215,275)	(219,580)
TAX REQ - PEACHLAND	(9,110)	(9,114)	(9,195)	(9,379)	(9,567)	(9,758)	(9,953)
TAX REQ - LAKE COUNTRY	(24,494)	(24,481)	(24,028)	(24,509)	(24,999)	(25,499)	(26,009)
TAX REQ - WEST KELOWNA	(51,508)	(51,567)	(51,129)	(52,152)	(53,194)	(54,258)	(55,343)
TOTAL REQUISITION	(307,910)	(307,891)	(299,758)	(305,754)	(311,868)	(318,106)	(324,467)
*Percentage increase over prior year Requisition			-2.6%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	43,369	43,369	43,738	44,066	44,396	44,729	45,065
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	434	369	328	330	333	335	338
Ending Balance	43,803	43,738	44,066	44,396	44,729	45,065	45,403
OPERATING RESERVE							
Beginning Balance	4,428	4,428	77,469	99,711	122,389	145,675	169,584
Uses (transfer from)	21,500	73,003	21,500	21,930	22,369	22,816	23,272
Funding (transfer to)	0	0	0	0	0	0	0
Interest	44	38	742	748	918	1,093	1,272
Ending Balance	25,972	77,469	99,711	122,389	145,675	169,584	194,128

041 - Victims Services							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	468,303	326,837	450,816	458,385	469,014	478,379	498,165
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	468,303	326,837	450,816	458,385	469,014	478,379	498,165
*Percentage Increase over prior year			-3.7%	1.7%	2.3%	2.0%	4.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	8,700	8,700	10,000	10,200	10,404	10,612	10,824
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	58,000	205,772	0	0	0	0	0
TOTAL TRANSFERS	66,700	214,472	10,000	10,200	10,404	10,612	10,824
TOTAL COSTS	535,003	541,309	460,816	468,585	479,418	488,991	508,990
*Percentage Increase over prior year			-13.9%	1.7%	2.3%	2.0%	4.1%
FUNDING SOURCES (REVENUE)							
Operations	(214,141)	(220,472)	(147,240)	(150,185)	(153,188)	(156,252)	(159,377)
Administration Overhead Recovery	72,119	72,119	81,268	82,893	84,551	86,242	87,967
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(142,022)	(148,353)	(65,972)	(67,291)	(68,637)	(70,010)	(71,410)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(55,000)	(35,000)	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(7,617)	(7,618)	(6,787)	(7,315)	(8,203)	(8,367)	(8,738)
TAX REQ - CEN OK WEST	(8,332)	(8,341)	(7,439)	(8,018)	(8,992)	(9,171)	(9,578)
TAX REQ - KELOWNA	(268,405)	(268,305)	(229,986)	(247,886)	(277,992)	(283,542)	(296,128)
TAX REQ - PEACHLAND	(11,627)	(11,632)	(10,425)	(11,236)	(12,601)	(12,852)	(13,423)
TAX REQ - LAKE COUNTRY	(31,262)	(31,245)	(27,241)	(29,361)	(32,927)	(33,585)	(35,076)
TAX REQ - WEST KELOWNA	(65,738)	(65,814)	(57,966)	(62,478)	(70,066)	(71,464)	(74,637)
TOTAL REQUISITION	(392,981)	(392,956)	(339,844)	(366,294)	(410,780)	(418,981)	(437,580)
*Percentage increase over prior year Requisition			-13.5%	7.8%	12.1%	2.0%	4.4%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,700	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	3,700	0	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(3,700)	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(3,700)	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	33,567	33,567	42,552	52,871	63,468	74,348	85,517
Uses (transfer from)	(3,700)	0	0	0	0	0	0
Funding (transfer to)	8,700	8,700	10,000	10,200	10,404	10,612	10,824
Interest	299	285	319	397	476	558	641
Ending Balance	38,866	42,552	52,871	63,468	74,348	85,517	96,983
OPERATING RESERVE							
Beginning Balance	9,085	9,085	214,934	161,546	127,758	128,716	129,681
Uses (transfer from)	0	0	(55,000)	(35,000)	0	0	0
Funding (transfer to)	58,000	205,772	0	0	0	0	0
Interest	91	77	1,612	1,212	958	965	973
Ending Balance	67,176	214,934	161,546	127,758	128,716	129,681	130,654

042 - Crime Prevention							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	164,016	132,714	162,193	166,967	170,307	173,713	177,187
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	164,016	132,714	162,193	166,967	170,307	173,713	177,187
*Percentage Increase over prior year			-1.1%	2.9%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	5,000	5,256	5,000	5,100	5,202	5,306	5,412
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	13,000	58,323	0	0	0	0	0
TOTAL TRANSFERS	18,000	63,578	5,000	5,100	5,202	5,306	5,412
TOTAL COSTS	182,016	196,292	167,193	172,067	175,509	179,019	182,599
*Percentage Increase over prior year			-8.1%	2.9%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(43,128)	(43,136)	(6,128)	(6,250)	(6,376)	(6,503)	(6,633)
Administration Overhead Recovery	25,258	25,258	28,463	29,032	29,613	30,205	30,809
Alarm Control Surplus	(34)	(14,311)	(34)	(35)	(35)	(36)	(37)
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(17,904)	(32,189)	22,301	22,748	23,202	23,666	24,139
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(25,000)	(10,000)	(10,000)	(10,000)	(10,000)
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(9,670)	(9,663)	(9,798)	(11,009)	(11,241)	(11,477)	(11,719)
TAX REQ - CEN OK WEST	(10,503)	(10,496)	(10,694)	(12,015)	(12,268)	(12,526)	(12,790)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	(14,802)	(14,795)	(15,152)	(17,024)	(17,383)	(17,749)	(18,122)
TAX REQ - LAKE COUNTRY	(40,422)	(40,388)	(40,284)	(45,260)	(46,214)	(47,187)	(48,180)
TAX REQ - WEST KELOWNA	(88,715)	(88,761)	(88,566)	(99,507)	(101,605)	(103,744)	(105,927)
TOTAL REQUISITION	(164,112)	(164,102)	(164,494)	(184,814)	(188,711)	(192,685)	(196,738)
*Percentage increase over prior year Requisition			0.2%	12.4%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	52,130	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	0	0	52,130	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	(7,000)	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	(45,130)	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	0	0	(52,130)	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	51,641	51,641	57,080	17,378	22,608	27,980	33,496
Uses (transfer from)	0	0	(45,130)	0	0	0	0
Funding (transfer to)	5,000	5,256	5,000	5,100	5,202	5,306	5,412
Interest	516	183	428	130	170	210	251
Ending Balance	57,157	57,080	17,378	22,608	27,980	33,496	39,159
OPERATING RESERVE							
Beginning Balance	46,360	46,360	105,077	80,865	71,471	62,007	52,472
Uses (transfer from)	0	0	(25,000)	(10,000)	(10,000)	(10,000)	(10,000)
Funding (transfer to)	13,000	58,323	0	0	0	0	0
Interest	464	394	788	606	536	465	394
Ending Balance	59,824	105,077	80,865	71,471	62,007	52,472	42,866

043 - Business Licenses							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	33,812	28,006	37,187	37,901	38,628	39,372	40,128
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	33,812	28,006	37,187	37,901	38,628	39,372	40,128
*Percentage Increase over prior year			10.0%	1.9%	1.9%	1.9%	1.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	1,000	1,000	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	1,478	0	0	0	0	0
TOTAL TRANSFERS	1,000	2,478	0	0	0	0	0
TOTAL COSTS	34,812	30,484	37,187	37,901	38,628	39,372	40,128
*Percentage Increase over prior year			6.8%	1.9%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(30,406)	(35,691)	(35,000)	(35,000)	(39,381)	(45,599)	(46,480)
Administration Overhead Recovery	5,207	5,207	5,868	5,985	6,105	6,227	6,352
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(25,199)	(30,484)	(29,132)	(29,015)	(33,276)	(39,372)	(40,128)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(9,613)	0	(8,055)	(8,886)	(5,352)	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	(0)	(0)	0	(0)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	31,645	31,645	32,914	33,161	33,410	33,660	33,913
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	1,000	1,000	0	0	0	0	0
Interest	316	269	247	249	251	252	254
Ending Balance	32,961	32,914	33,161	33,410	33,660	33,913	34,167
OPERATING RESERVE							
Beginning Balance	36,856	36,856	38,647	30,882	22,227	17,042	17,169
Uses (transfer from)	(9,613)	0	(8,055)	(8,886)	(5,352)	0	0
Funding (transfer to)	0	1,478	0	0	0	0	0
Interest	272	313	290	232	167	128	17,169
Ending Balance	27,515	38,647	30,882	22,227	17,042	17,169	34,339

044 - Building Inspection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	472,903	404,823	555,926	523,552	534,023	544,703	555,597
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	472,903	404,823	555,926	523,552	534,023	544,703	555,597
*Percentage Increase over prior year			17.6%	-5.8%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	3,250	310,436	0	0	0	0	0
TOTAL TRANSFERS	3,250	310,436	0	0	0	0	0
TOTAL COSTS	476,153	715,259	555,926	523,552	534,023	544,703	555,597
*Percentage Increase over prior year			16.8%	-5.8%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(425,152)	(734,227)	(343,000)	(405,100)	(470,202)	(480,306)	(485,412)
Administration Overhead Recovery	72,827	72,827	82,066	83,707	85,381	87,089	88,831
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(352,325)	(661,400)	(260,934)	(321,393)	(384,821)	(393,217)	(396,581)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(69,970)	0	(240,000)	(140,000)	(85,000)	(80,000)	(80,000)
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(25,817)	(25,817)	(26,295)	(29,721)	(30,698)	(34,181)	(37,782)
TAX REQ - CEN OK WEST	(28,041)	(28,041)	(28,697)	(32,438)	(33,504)	(37,305)	(41,234)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(53,858)	(53,858)	(54,992)	(62,159)	(64,202)	(71,486)	(79,016)
*Percentage increase over prior year Requisition			2.1%	13.0%	3.3%	11.3%	10.5%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	105,263	60,150	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	0	0	105,263	60,150	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	(30,000)	(15,000)	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	(75,263)	(45,150)	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	0	0	(105,263)	(60,150)	0	0	0
<i>Check</i>							
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	137,827	137,827	138,999	64,779	20,114	20,265	20,417
Uses (transfer from)	0	0	(75,263)	(45,150)	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1,378	1,172	1,042	486	151	152	153
Ending Balance	139,205	138,999	64,779	20,114	20,265	20,417	20,570
BUILDING INSPECTION OPERATING RESERVE							
Beginning Balance	410,524	410,524	724,450	488,083	350,694	267,686	189,094
Uses (transfer from)	(69,970)	0	(240,000)	(140,000)	(85,000)	(80,000)	(80,000)
Funding (transfer to)	0	310,436	0	0	0	0	0
Interest	3,805	3,489	3,633	2,611	1,993	1,408	818
Ending Balance	344,359	724,450	488,083	350,694	267,686	189,094	109,912
BYLAW ENFORCEMENT OPERATING RESERVE							
Beginning Balance	2,056	2,056	2,056	4,112	4,143	4,174	4,205
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	3,250	0	0	0	0	0	0
Interest	21	0	2,056	31	31	31	32
Ending Balance	5,327	2,056	4,112	4,143	4,174	4,205	4,237

046 - Dog Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,528,882	1,323,511	1,429,621	1,445,465	1,474,373	1,503,860	1,533,937
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,528,882	1,323,511	1,429,621	1,445,465	1,474,373	1,503,860	1,533,937
*Percentage Increase over prior year			-6.5%	1.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Capital Facilities Reserve	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Transfer to Operating Reserve Fund	0	177,923	0	0	0	0	0
TOTAL TRANSFERS	70,000	247,923	70,000	70,000	70,000	70,000	70,000
TOTAL COSTS	1,598,882	1,571,434	1,499,621	1,515,465	1,544,373	1,573,860	1,603,937
*Percentage Increase over prior year			-6.2%	1.1%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(733,111)	(867,663)	(615,000)	(627,300)	(639,846)	(652,643)	(665,696)
Administration Overhead Recovery	235,448	235,448	265,317	270,623	276,036	281,557	287,188
Other	(37,000)	0	0	0	0	0	0
TOTAL REVENUE	(534,663)	(632,215)	(349,683)	(356,677)	(363,810)	(371,086)	(378,508)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(125,000)	0	(150,000)	0	0	0	0
PARCEL TAX							
TAX REQ - CEN OK EAST	(18,204)	(18,209)	(19,969)	(23,141)	(23,576)	(24,019)	(24,472)
TAX REQ - CEN OK WEST	(19,913)	(19,933)	(21,887)	(25,365)	(25,841)	(26,327)	(26,823)
TAX REQ - KELOWNA	(641,484)	(641,326)	(676,699)	(784,199)	(798,935)	(813,967)	(829,298)
TAX REQ - PEACHLAND	(27,789)	(27,799)	(30,673)	(35,546)	(36,214)	(36,895)	(37,590)
TAX REQ - LAKE COUNTRY	(74,715)	(74,671)	(80,153)	(92,886)	(94,632)	(96,412)	(98,228)
TAX REQ - WEST KELOWNA	(157,114)	(157,281)	(170,556)	(197,651)	(201,365)	(205,153)	(209,018)
TOTAL REQUISITION	(939,219)	(939,219)	(999,938)	(1,158,788)	(1,180,562)	(1,202,774)	(1,225,429)
*Percentage increase over prior year Requisition			6.5%	15.9%	1.9%	1.9%	1.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	15,450	15,490	8,240	3,090	3,090	13,699	3,092
Vehicle Outfitting	20,000	0	20,600	7,210	7,210	7,210	7,210
Software	5,150	0	5,305	5,305	5,305	5,305	5,305
Vehicles/Bicycles	50,000	38,940	60,150	60,150	52,130	52,130	52,130
Kennel Improvements and Outside Dog Runs	5,150	0	0	0	0	0	0
Kennel Irrigation / Repairs	1,500	0	0	0	0	0	0
Dog Pound Improvements	5,150	0	123,600	5,150	10,300	5,150	5,150
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	102,400	54,430	217,895	80,905	78,035	83,494	72,887
FUNDING SOURCES							
Proceeds of Sale	0	0	(6,000)	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(85,450)	(54,430)	(115,095)	(75,905)	(68,035)	(28,494)	(42,887)
Transfer From Capital Facilities Reserve	(16,950)	0	(96,800)	(5,000)	(10,000)	(55,000)	(30,000)
TOTAL FUNDING	(102,400)	(54,430)	(217,895)	(80,905)	(78,035)	(83,494)	(72,887)
<i>Check</i>							
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	174,926	174,926	156,983	77,465	37,153	4,397	10,937
Uses (transfer from)	(85,450)	(54,430)	(115,095)	(75,905)	(68,035)	(28,494)	(42,887)
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	895	1,487	577	593	279	33	82
Ending Balance	125,371	156,983	77,465	37,153	4,397	10,937	3,132
FACILITIES RESERVE							
Beginning Balance	158,109	158,109	194,453	133,648	164,650	190,885	172,317
Uses (transfer from)	(16,950)	0	(96,800)	(5,000)	(10,000)	(55,000)	(30,000)
Funding (transfer to)	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Interest	1,581	1,344	995	1,002	1,235	1,432	1,292
Ending Balance	177,740	194,453	133,648	164,650	190,885	172,317	178,609
OPERATING RESERVE							
Beginning Balance	332,376	332,376	513,124	366,973	369,725	372,498	375,292
Uses (transfer from)	(125,000)	0	(150,000)	0	0	0	0
Funding (transfer to)	0	177,923	0	0	0	0	0
Interest	3,324	2,825	3,848	2,752	2,773	2,794	2,815
Ending Balance	210,700	513,124	366,973	369,725	372,498	375,292	378,107

047 - Mosquito Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	206,614	187,930	220,251	224,655	229,149	233,732	238,406
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	206,614	187,930	220,251	224,655	229,149	233,732	238,406
*Percentage Increase over prior year			6.6%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	41,714	0	0	0	0	0
TOTAL TRANSFERS	0	41,714	0	0	0	0	0
TOTAL COSTS	206,614	229,645	220,251	224,655	229,149	233,732	238,406
*Percentage Increase over prior year			6.6%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(22,884)	(45,914)	(37,512)	(37,650)	(37,790)	(37,934)	(38,080)
Administration Overhead Recovery	21,212	21,212	23,903	24,381	24,869	25,366	25,873
Engineering Administration Overhead Recovery	7,851	7,851	7,851	8,008	8,168	8,332	8,498
TOTAL REVENUE	6,179	(16,851)	(5,758)	(5,261)	(4,754)	(4,236)	(3,709)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(16,000)	(5,000)	(8,000)	(10,000)	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(5,609)	(5,636)	(5,440)	(5,875)	(5,930)	(6,015)	(6,432)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(184,025)	(183,922)	(171,127)	(184,836)	(186,561)	(189,234)	(202,340)
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	(19,938)	(20,001)	(18,764)	(20,267)	(20,457)	(20,750)	(22,187)
TAX REQ - WEST KELOWNA	(3,221)	(3,234)	(3,162)	(3,416)	(3,448)	(3,497)	(3,739)
TOTAL REQUISITION	(212,793)	(212,793)	(198,493)	(214,394)	(216,395)	(219,496)	(234,698)
*Percentage increase over prior year Requisition			-6.7%	8.0%	0.9%	1.4%	6.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	38,914	38,914	39,245	39,539	39,836	40,135	40,436
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	389	331	294	297	299	301	303
Ending Balance	39,303	39,245	39,539	39,836	40,135	40,436	40,739
OPERATING RESERVE							
Beginning Balance	20,473	20,473	62,361	46,829	42,180	34,497	24,755
Uses (transfer from)	0	0	(16,000)	(5,000)	(8,000)	(10,000)	0
Funding (transfer to)	0	41,714	0	0	0	0	0
Interest	205	174	468	351	316	259	186
Ending Balance	20,678	62,361	46,829	42,180	34,497	24,755	24,941

049 - Prohibited Animal Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,097	108	992	1,012	1,032	1,052	1,073
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,097	108	992	1,012	1,032	1,052	1,073
*Percentage Increase over prior year			-9.6%	2.0%	2.0%	2.0%	1.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	990	0	0	0	0	0
TOTAL TRANSFERS	0	990	0	0	0	0	0
TOTAL COSTS	1,097	1,098	992	1,012	1,032	1,052	1,073
*Percentage Increase over prior year			-9.6%	2.0%	2.0%	2.0%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(987)	(988)	0	0	0	0	0
Administration Overhead Recovery	169	169	190	194	198	202	206
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(818)	(819)	190	194	198	202	206
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(695)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(6)	(6)	(10)	(26)	(26)	(27)	(27)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(217)	(217)	(376)	(932)	(951)	(969)	(988)
TAX REQ - PEACHLAND	(8)	(8)	(15)	(36)	(37)	(38)	(38)
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	(48)	(48)	(86)	(212)	(216)	(220)	(225)
TOTAL REQUISITION	(279)	(279)	(487)	(1,206)	(1,230)	(1,254)	(1,278)
*Percentage increase over prior year Requisition			74.6%	147.6%	2.0%	2.0%	1.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	990	303	305	307	309
Uses (transfer from)	0	0	(695)	0	0	0	0
Funding (transfer to)	0	990	0	0	0	0	0
Interest	0	0	7	2	2	2	2
Ending Balance	0	990	303	305	307	309	312

050 - Transportation Demand Management							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	114,352	113,648	15,704	14,280	14,566	14,857	15,154
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	114,352	113,648	15,704	14,280	14,566	14,857	15,154
*Percentage Increase over prior year			-86.3%	-9.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	3,267	0	0	0	0	0
TOTAL TRANSFERS	0	3,267	0	0	0	0	0
TOTAL COSTS	114,352	116,915	15,704	14,280	14,566	14,857	15,154
*Percentage Increase over prior year			-86.3%	-9.1%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(1,129)	(6,977)	0	0	0	0	0
Administrative Recovery	0	0	0	0	0	0	0
Other	(100,352)	(99,648)	(1,704)	0	0	0	0
TOTAL REVENUE	(101,481)	(106,625)	(1,704)	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(2,581)	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(4,933)	(4,931)	(6,694)	(6,828)	(6,965)	(7,104)	(7,246)
TAX REQ - CEN OK WEST	(5,357)	(5,359)	(7,306)	(7,452)	(7,601)	(7,753)	(7,908)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(10,290)	(10,290)	(13,999)	(14,280)	(14,566)	(14,857)	(15,154)
*Percentage increase over prior year Requisition			36.0%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	2,555	2,555	5,844	5,888	5,932	5,977	6,021
Uses (transfer from)	(2,581)	0	0	0	0	0	0
Funding (transfer to)	0	3,267	0	0	0	0	0
Interest	26	22	44	44	44	45	45
Ending Balance	0	5,844	5,888	5,932	5,977	6,021	6,067

051 - Lakeshore Road Improvements

OPERATING

	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	4,487	4,487	4,487	4,487	4,487	4,487	4,487
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	4,487	4,487	4,487	4,487	4,487	4,487	4,487
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund							
Transfer to Capital Facilities Reserve							
Transfer to Operating Reserve Fund	25	25	0	0	0	0	0
TOTAL TRANSFERS	25	25	0	0	0	0	0
TOTAL COSTS	4,512	4,512	4,487	4,487	4,487	4,487	4,487
*Percentage Increase over prior year			-0.6%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(25)	(25)	0	0	0	0	0
TOTAL REVENUE	(25)	(25)	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)	(4,487)
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-

RESERVES

	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	74,448	74,448	75,081	75,644	76,211	76,783	77,359
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	744	633	563	567	572	576	580
Ending Balance	75,192	75,081	75,644	76,211	76,783	77,359	77,939
OPERATING RESERVE							
Beginning Balance	1,710	1,710	1,750	1,763	1,776	1,790	1,803
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	25	25	0	0	0	0	0
Interest	17	15	13	13	13	13	14
Ending Balance	1,752	1,750	1,763	1,776	1,790	1,803	1,817

058 - Scotty Heights Street Lights							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	18,521	15,746	18,986	19,366	19,753	20,149	20,551
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	18,521	15,746	18,986	19,366	19,753	20,149	20,551
*Percentage Increase over prior year			2.5%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	2,775	0	0	0	0	0
TOTAL TRANSFERS	0	2,775	0	0	0	0	0
TOTAL COSTS	18,521	18,520	18,986	19,366	19,753	20,149	20,551
*Percentage Increase over prior year			2.5%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	18	18	0	0	0	0	0
Administration Overhead Recovery	1,901	1,901	2,143	2,186	2,230	2,274	2,320
Engineering Administration Overhead Recovery	704	704	704	718	732	747	762
TOTAL REVENUE	2,623	2,623	2,847	2,904	2,962	3,021	3,082
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX							
TAX REQ - LOCAL SERVICE AREA	(21,144)	(21,143)	(21,833)	(22,270)	(22,715)	(23,170)	(23,633)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(21,144)	(21,143)	(21,833)	(22,270)	(22,715)	(23,170)	(23,633)
*Percentage increase over prior year Requisition			3.3%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	2,775	2,796	2,817	2,838	2,859
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	2,775	0	0	0	0	0
Interest	0	0	21	21	21	21	21
Ending Balance	0	2,775	2,796	2,817	2,838	2,859	2,881

070 - Communications							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	522,355	375,251	662,335	640,414	695,732	664,535	719,378
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	522,355	375,251	662,335	640,414	695,732	664,535	719,378
*Percentage Increase over prior year			26.8%	-3.3%	8.6%	-4.5%	8.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	109,604	0	43,000	20,000	43,000	20,000
TOTAL TRANSFERS	0	109,604	0	43,000	20,000	43,000	20,000
TOTAL COSTS	522,355	484,855	662,335	683,414	715,732	707,535	739,378
*Percentage Increase over prior year			26.8%	3.2%	4.7%	-1.1%	4.5%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administrative Recovery	(311,255)	(311,255)	(549,835)	(683,414)	(715,732)	(707,535)	(739,378)
Other	(139,600)	(102,100)	(37,500)	0	0	0	0
TOTAL REVENUE	(450,855)	(413,355)	(587,335)	(683,414)	(715,732)	(707,535)	(739,378)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(75,000)	0	0	0	0
TAX REQ -CEN OK EAST	(1,217)	(1,217)	0	0	0	0	0
TAX REQ - CEN OK WEST	(1,322)	(1,322)	0	0	0	0	0
TAX REQ - KELOWNA	(50,849)	(50,849)	0	0	0	0	0
TAX REQ - PEACHLAND	(1,863)	(1,863)	0	0	0	0	0
TAX REQ - LAKE COUNTRY	(5,086)	(5,086)	0	0	0	0	0
TAX REQ - WEST KELOWNA	(11,163)	(11,163)	0	0	0	0	0
TOTAL REQUISITION	(71,500)	(71,500)	0	0	0	0	0
*Percentage increase over prior year Requisition			-100.0%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	109,604	35,426	78,692	99,282	143,027
Uses (transfer from)	0	0	(75,000)	0	0	0	0
Funding (transfer to)	0	109,604	0	43,000	20,000	43,000	20,000
Interest	0	0	822	266	590	745	1,073
Ending Balance	0	109,604	35,426	78,692	99,282	143,027	164,099

085 - Ellison Transit Services							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	28,074	2,261	15,233	16,738	18,392	20,212	22,214
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	28,074	2,261	15,233	16,738	18,392	20,212	22,214
*Percentage Increase over prior year			-45.7%	9.9%	9.9%	9.9%	9.9%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	21,418	0	0	0	0	0
TOTAL TRANSFERS	0	21,418	0	0	0	0	0
TOTAL COSTS	28,074	23,679	15,233	16,738	18,392	20,212	22,214
*Percentage Increase over prior year			-45.7%	9.9%	9.9%	9.9%	9.9%
FUNDING SOURCES (REVENUE)							
Operations	(15,925)	(12,530)	(5,000)	(5,100)	(5,202)	(5,306)	(5,412)
Administration Overhead Recovery	2,882	2,882	3,248	3,313	3,379	3,447	3,516
TOTAL REVENUE	(13,043)	(9,648)	(1,752)	(1,787)	(1,823)	(1,859)	(1,896)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(1,000)	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(14,031)	(14,031)	(13,481)	(14,951)	(16,570)	(18,353)	(20,317)
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(14,031)	(14,031)	(13,481)	(14,951)	(16,570)	(18,353)	(20,317)
*Percentage increase over prior year Requisition			-3.9%	10.9%	10.8%	10.8%	10.7%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	24,882	24,882	46,511	46,860	47,212	47,566	47,922
Uses (transfer from)	(1,000)	0	0	0	0	0	0
Funding (transfer to)	0	21,418	0	0	0	0	0
Interest	249	212	349	351	354	357	359
Ending Balance	24,131	46,511	46,860	47,212	47,566	47,922	48,282

091 - Effluent/Water Disposal							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	616,333	588,681	569,383	534,871	545,568	556,479	567,609
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	616,333	588,681	569,383	534,871	545,568	556,479	567,609
*Percentage Increase over prior year			-7.6%	-6.1%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	21,647	21,647	21,647	31,509	32,140	32,783	33,438
Transfer to Operating Reserve Fund	0	108,942	0	0	0	0	0
TOTAL TRANSFERS	21,647	130,589	21,647	31,509	32,140	32,783	33,438
TOTAL COSTS	637,980	719,270	591,030	566,381	577,708	589,262	601,048
*Percentage Increase over prior year			-7.4%	-4.2%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(724,678)	(805,968)	(650,000)	(663,000)	(676,260)	(689,785)	(703,581)
Administration Overhead Recovery	63,277	63,277	71,304	72,730	74,185	75,668	77,182
Engineering Administration Overhead Recovery	23,421	23,421	23,421	23,889	24,367	24,855	25,352
TOTAL REVENUE	(637,980)	(719,270)	(555,275)	(566,381)	(577,708)	(589,262)	(601,048)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(35,755)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
Centrifuge	50,000	49,796	0	30,000	0	30,000	0
TOTAL EXPENDITURES	50,000	49,796	0	30,000	0	30,000	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(50,000)	(49,796)	0	(30,000)	0	(30,000)	0
TOTAL FUNDING	(50,000)	(49,796)	0	(30,000)	0	(30,000)	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	5,404	5,404	5,450	5,491	5,532	5,573	5,615
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	54	46	41	41	41	42	42
Ending Balance	5,458	5,450	5,491	5,532	5,573	5,615	5,657
FACILITIES RESERVE							
Beginning Balance	295,157	295,157	269,517	293,348	297,068	331,678	336,969
Uses (transfer from)	(50,000)	(49,796)	0	(30,000)	0	(30,000)	0
Funding (transfer to)	21,647	21,647	21,647	31,509	32,140	32,783	33,438
Interest	2,452	2,509	2,184	2,211	2,469	2,508	2,778
Ending Balance	269,256	269,517	293,348	297,068	331,678	336,969	373,185
OPERATING RESERVE							
Beginning Balance	175,991	175,991	286,429	252,554	254,448	256,357	258,279
Uses (transfer from)	0	0	(35,755)	0	0	0	0
Funding (transfer to)	0	108,942	0	0	0	0	0
Interest	1,760	1,496	1,880	1,894	1,908	1,923	1,937
Ending Balance	177,751	286,429	252,554	254,448	256,357	258,279	260,216

092 - Westside Waste Disposal							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,122,394	1,096,593	1,174,145	1,121,030	1,178,250	1,211,879	1,246,054
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,122,394	1,096,593	1,174,145	1,121,030	1,178,250	1,211,879	1,246,054
*Percentage Increase over prior year			4.6%	-4.5%	5.1%	2.9%	2.8%
TRANSFERS TO RESERVE							
Transfer to Landfill	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Transfer to Capital Facilities Reserve	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Transfer to Operating Reserve Fund	96,592	304,565	96,592	0	0	12,173	33,918
TOTAL TRANSFERS	183,592	391,565	183,592	87,000	87,000	99,173	120,918
TOTAL COSTS	1,305,986	1,488,157	1,357,737	1,208,030	1,265,250	1,311,052	1,366,972
*Percentage Increase over prior year			4.0%	-11.0%	4.7%	3.6%	4.3%
FUNDING SOURCES (REVENUE)							
Operations	(1,406,536)	(1,588,707)	(1,276,586)	(1,324,215)	(1,373,902)	(1,425,742)	(1,479,838)
Administration Overhead Recovery	172,849	172,849	194,776	198,672	202,645	206,698	210,832
Engineering Administration Overhead Recovery	42,651	42,651	42,651	43,504	44,374	45,262	46,167
TOTAL REVENUE	(1,191,036)	(1,373,207)	(1,039,159)	(1,082,039)	(1,126,883)	(1,173,783)	(1,222,839)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(200,000)	(1,483)	(7,635)	0	0
TAX REQ - PARCEL TAX	(114,950)	(114,950)	(118,578)	(124,507)	(130,732)	(137,269)	(144,132)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(114,950)	(114,950)	(118,578)	(124,507)	(130,732)	(137,269)	(144,132)
*Percentage increase over prior year Requisition			3.2%	5.0%	5.0%	5.0%	5.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
Improvements	11,330	0	202,295	11,330	29,870	11,330	11,330
TOTAL EXPENDITURES	11,330	0	202,295	11,330	29,870	11,330	11,330
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(11,330)	0	(202,295)	(11,330)	(29,870)	(11,330)	(11,330)
TOTAL FUNDING	(11,330)	0	(202,295)	(11,330)	(29,870)	(11,330)	(11,330)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	141,298	141,298	207,499	70,731	125,334	161,667	216,952
Uses (transfer from)	65,000	65,000	65,000	65,000	65,000	65,000	65,000
Funding (transfer to)	(11,330)	0	(202,295)	(11,330)	(29,870)	(11,330)	(11,330)
Interest	1,300	1,201	527	933	1,203	1,615	2,030
Ending Balance	196,268	207,499	70,731	125,334	161,667	216,952	272,652
OPERATING RESERVE							
Beginning Balance	44,245	44,245	349,186	247,621	247,984	242,152	256,232
Uses (transfer from)	0	0	(200,000)	(1,483)	(7,635)	0	0
Funding (transfer to)	96,592	304,565	96,592	0	0	12,173	33,918
Interest	442	376	1,843	1,846	1,803	1,907	2,177
Ending Balance	141,279	349,186	247,621	247,984	242,152	256,232	292,327

093 - Westside Sanitary Landfill							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	50,029	25,806	49,442	26,951	27,903	28,460	29,029
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	50,029	25,806	49,442	26,951	27,903	28,460	29,029
*Percentage Increase over prior year			-1.2%	-45.5%	3.5%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Closure Reserve Fund	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	22,000	22,000	22,000	22,000	22,000	22,000	22,000
TOTAL COSTS	72,029	47,806	71,442	48,951	49,903	50,460	51,029
*Percentage Increase over prior year			-0.8%	-31.5%	1.9%	1.1%	1.1%
FUNDING SOURCES (REVENUE)							
Operations	(53,290)	(29,067)	(53,442)	(31,031)	(32,064)	(32,705)	(33,359)
Administration Overhead Recovery	2,672	2,672	3,011	3,071	3,133	3,195	3,259
Engineering Administration Overhead Recovery	989	989	989	1,009	1,029	1,050	1,071
Other	(400)	(400)	0	0	0	0	0
TOTAL REVENUE	(50,029)	(25,806)	(49,442)	(26,951)	(27,903)	(28,460)	(29,029)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
From 092 Westside Transfer Station	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)	(22,000)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	(3,746)	(3,746)	(3,778)	(3,806)	(3,835)	(3,864)	(3,893)
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	(32)	(28)	(29)	(29)	(29)	(29)
Ending Balance	(3,746)	(3,778)	(3,806)	(3,835)	(3,864)	(3,893)	(3,922)
CLOSURE RESERVE							
Beginning Balance	342,065	342,065	337,906	308,762	301,979	294,104	285,524
Uses (transfer from)	(53,290)	(29,067)	(53,442)	(31,031)	(32,064)	(32,705)	(33,359)
Funding (transfer to)	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Interest	2,908	2,908	2,298	2,248	2,189	2,125	2,056
Ending Balance	313,683	337,906	308,762	301,979	294,104	285,524	276,221

094 - Waste Reduction							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,820,030	1,549,660	2,109,277	2,447,438	2,682,866	2,755,042	2,810,465
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,820,030	1,549,660	2,109,277	2,447,438	2,682,866	2,755,042	2,810,465
*Percentage Increase over prior year			15.9%	16.0%	9.6%	2.7%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	7,000	7,000	7,000	7,000	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	71,176	40,000	40,000	40,000	40,000	40,000
TOTAL TRANSFERS	7,000	78,176	47,000	47,000	40,000	40,000	40,000
TOTAL COSTS	1,827,030	1,627,836	2,156,277	2,494,438	2,722,866	2,795,042	2,850,465
*Percentage Increase over prior year			18.0%	15.7%	9.2%	2.7%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(2,009,010)	(1,809,815)	(2,325,690)	(2,684,498)	(2,927,352)	(2,992,019)	(3,051,376)
Administration Overhead Recovery	218,685	218,685	246,427	251,356	256,383	261,510	266,741
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(7,883)	(7,883)	(47,500)	(20,000)	0	0	0
TOTAL REVENUE	(1,798,208)	(1,599,013)	(2,126,763)	(2,453,142)	(2,670,969)	(2,730,509)	(2,784,636)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - PARCEL TAX	(28,822)	(28,822)	(29,514)	(41,296)	(51,896)	(64,533)	(65,829)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(28,822)	(28,822)	(29,514)	(41,296)	(51,896)	(64,533)	(65,829)
*Percentage increase over prior year Requisition			2.4%	39.9%	25.7%	24.4%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	8,240	0	8,744	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
TOTAL EXPENDITURES	0	0	8,240	0	8,744	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	(8,240)	0	(8,744)	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	0	0	(8,240)	0	(8,744)	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	60,270	60,270	67,782	67,050	74,553	66,368	66,866
Uses (transfer from)	0	0	(8,240)	0	(8,744)	0	0
Funding (transfer to)	7,000	7,000	7,000	7,000	0	0	0
Interest	603	512	508	503	559	498	501
Ending Balance	67,873	67,782	67,050	74,553	66,368	66,866	67,367
OPERATING RESERVE							
Beginning Balance	60,270	0	71,176	111,710	152,547	193,691	235,144
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	71,176	40,000	40,000	40,000	40,000	40,000
Interest	603	0	534	838	1,144	1,453	1,764
Ending Balance	60,873	71,176	111,710	152,547	193,691	235,144	276,908

095 - Solid Waste Collection							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	543,313	512,140	540,157	592,151	620,978	633,387	646,046
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	543,313	512,140	540,157	592,151	620,978	633,387	646,046
*Percentage Increase over prior year			-0.6%	9.6%	4.9%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfer to Operating Reserve Fund	90,000	164,982	0	0	0	0	8,844
TOTAL TRANSFERS	105,000	179,982	15,000	15,000	15,000	15,000	23,844
TOTAL COSTS	648,313	692,122	555,157	607,151	635,978	648,387	669,889
*Percentage Increase over prior year			-14.4%	9.4%	4.7%	2.0%	3.3%
FUNDING SOURCES (REVENUE)							
Operations	(690,919)	(734,728)	(590,100)	(619,600)	(650,575)	(683,098)	(717,249)
Administration Overhead Recovery	83,670	83,670	94,285	96,171	98,094	100,056	102,057
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(607,249)	(651,058)	(495,815)	(523,429)	(552,480)	(583,042)	(615,192)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(14,342)	(36,471)	(33,885)	(13,252)	0
TAX REQ - PARCEL TAX	(41,064)	(41,064)	(45,000)	(47,250)	(49,613)	(52,093)	(54,698)
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(41,064)	(41,064)	(45,000)	(47,250)	(49,613)	(52,093)	(54,698)
*Percentage increase over prior year Requisition			9.6%	5.0%	5.0%	5.0%	5.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	0	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Improvements	206,000	9,397	206,000	0	0	0	0
Garbage Carts	10,026	10,686	11,788	12,300	12,813	12,813	13,325
TOTAL EXPENDITURES	216,026	20,083	217,788	12,300	12,813	12,813	13,325
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	(12,813)	(12,813)	(13,325)
Transfer From Capital Facilities Reserve	(16,026)	(10,959)	(17,788)	(12,300)	0	0	0
Transfer From CWF Cap Fac Reserve	(200,000)	(9,124)	(200,000)	0	0	0	0
TOTAL FUNDING	(216,026)	(20,083)	(217,788)	(12,300)	(12,813)	(12,813)	(13,325)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	202,887	202,887	204,612	206,146	207,692	196,437	185,002
Uses (transfer from)	0	0	0	0	(12,813)	(12,813)	(13,325)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2,029	1,725	1,535	1,546	1,558	1,377	1,288
Ending Balance	204,916	204,612	206,146	207,692	196,437	185,002	172,965
FACILITIES RESERVE							
Beginning Balance	40,082	40,082	44,464	42,010	45,025	60,362	75,815
Uses (transfer from)	(16,026)	(10,959)	(17,788)	(12,300)	0	0	0
Funding (transfer to)	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Interest	241	341	333	315	338	453	569
Ending Balance	39,297	44,464	42,010	45,025	60,362	75,815	91,384
OPERATING RESERVE							
Beginning Balance	87,013	87,013	252,734	240,288	205,618	173,276	161,324
Uses (transfer from)	0	0	(14,342)	(36,471)	(33,885)	(13,252)	0
Funding (transfer to)	90,000	164,982	0	0	0	0	8,844
Interest	870	739	1,896	1,802	1,542	1,300	1,210
Ending Balance	177,883	252,734	240,288	205,618	173,276	161,324	171,377

101 - Okanagan Basin Water Board							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Transfer to O.B.W.B.	2,263,718	2,263,718	2,304,812	2,350,908	2,397,926	2,445,885	2,494,803
TOTAL OPERATING COSTS	2,263,718	2,263,718	2,304,812	2,350,908	2,397,926	2,445,885	2,494,803
*Percentage Increase over prior year			1.8%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	2,263,718	2,263,718	2,304,812	2,350,908	2,397,926	2,445,885	2,494,803
*Percentage Increase over prior year			1.8%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(81,701)	(81,834)	(83,320)	(84,986)	(86,686)	(88,420)	(90,188)
Administration Overhead Recovery	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(66,701)	(66,834)	(68,320)	(69,986)	(71,686)	(73,420)	(75,188)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	(42,583)	(42,591)	(44,662)	(45,550)	(46,455)	(47,378)	(48,319)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(46,580)	(46,631)	(48,954)	(49,927)	(50,919)	(51,931)	(52,963)
TAX REQ - KELOWNA	(1,500,557)	(1,500,032)	(1,513,526)	(1,543,593)	(1,574,262)	(1,605,545)	(1,637,453)
TAX REQ - PEACHLAND	(65,004)	(65,028)	(68,605)	(69,968)	(71,358)	(72,776)	(74,222)
TAX REQ - LAKE COUNTRY	(174,773)	(174,675)	(179,273)	(182,834)	(186,467)	(190,172)	(193,952)
TAX REQ - WEST KELOWNA	(367,520)	(367,927)	(381,472)	(389,050)	(396,780)	(404,664)	(412,706)
TOTAL REQUISITION	(2,197,017)	(2,196,884)	(2,236,492)	(2,280,922)	(2,326,240)	(2,372,465)	(2,419,615)
*Percentage increase over prior year Requisition			1.8%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
	<i>Check</i>	-	-	-	-	-	-

102 - Air Quality							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	239,164	239,164	264,164	231,422	236,050	240,771	245,587
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	239,164	239,164	264,164	231,422	236,050	240,771	245,587
*Percentage Increase over prior year			10.5%	-12.4%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	360	0	0	0	0	0
TOTAL TRANSFERS	0	360	0	0	0	0	0
TOTAL COSTS	239,164	239,524	264,164	231,422	236,050	240,771	245,587
*Percentage Increase over prior year			10.5%	-12.4%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(24,912)	(25,271)	(25,879)	(25,411)	(25,919)	(26,438)	(26,967)
Administration Overhead Recovery	11,647	11,647	13,124	13,386	13,654	13,927	14,206
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(13,265)	(13,624)	(12,755)	(12,025)	(12,265)	(12,511)	(12,761)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	(12,280)	(12,280)	(12,280)	0	0	0	0
TAX REQ -CEN OK EAST	(3,914)	(3,917)	(4,560)	(4,184)	(4,268)	(4,353)	(4,440)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(4,251)	(4,254)	(4,977)	(4,566)	(4,658)	(4,751)	(4,846)
TAX REQ - KELOWNA	(163,556)	(163,477)	(181,318)	(166,356)	(169,683)	(173,077)	(176,538)
TAX REQ - PEACHLAND	(5,991)	(5,997)	(7,052)	(6,470)	(6,600)	(6,732)	(6,866)
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	(35,907)	(35,975)	(41,221)	(37,820)	(38,576)	(39,348)	(40,135)
TOTAL REQUISITION	(213,619)	(213,620)	(239,129)	(219,397)	(223,785)	(228,261)	(232,826)
*Percentage increase over prior year Requisition			11.9%	-8.3%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	4,178	4,178	4,574	4,608	4,643	4,677	4,712
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	360	0	0	0	0	0
Interest	42	36	34	35	35	35	35
Ending Balance	4,220	4,574	4,608	4,643	4,677	4,712	4,748

105 - Noise Abatement							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	7,604	5,309	12,301	12,548	12,797	13,055	13,314
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	7,604	5,309	12,301	12,548	12,797	13,055	13,314
*Percentage Increase over prior year			61.8%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	552	2,848	0	0	0	0	0
TOTAL TRANSFERS	552	2,848	0	0	0	0	0
TOTAL COSTS	8,156	8,156	12,301	12,548	12,797	13,055	13,314
*Percentage Increase over prior year			50.8%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(3,027)	(3,027)	0	0	0	0	0
Administration Overhead Recovery	1,171	1,171	1,320	1,346	1,373	1,401	1,429
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(1,856)	(1,856)	1,320	1,346	1,373	1,401	1,429
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(3,315)	(3,317)	(4,914)	(7,097)	(7,238)	(7,384)	(7,530)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(2,985)	(2,983)	(4,707)	(6,797)	(6,933)	(7,072)	(7,213)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(6,300)	(6,300)	(9,621)	(13,894)	(14,171)	(14,456)	(14,743)
*Percentage increase over prior year Requisition			52.7%	44.4%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	113	113	114	115	116	117	117
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1	1	1	1	1	1	1
Ending Balance	114	114	115	116	117	117	118
OPERATING RESERVE							
Beginning Balance	5,823	5,823	8,720	4,755	4,791	4,827	4,863
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	552	2,848	0	0	0	0	0
Interest	58	50	35	36	36	36	36
Ending Balance	6,433	8,720	4,755	4,791	4,827	4,863	4,900

106 - Untidy Premises							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	13,468	7,303	19,888	20,285	20,691	21,106	21,527
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	13,468	7,303	19,888	20,285	20,691	21,106	21,527
*Percentage Increase over prior year			47.7%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	200	3,365	0	0	0	0	0
TOTAL TRANSFERS	200	3,365	0	0	0	0	0
TOTAL COSTS	13,668	10,668	19,888	20,285	20,691	21,106	21,527
*Percentage Increase over prior year			45.5%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(6,434)	(3,434)	(3,000)	(3,060)	(3,121)	(3,184)	(3,247)
Administration Overhead Recovery	2,074	2,074	2,337	2,384	2,431	2,480	2,530
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(4,360)	(1,360)	(663)	(676)	(690)	(704)	(718)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(4,898)	(4,900)	(7,777)	(10,016)	(10,216)	(10,421)	(10,629)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(4,410)	(4,408)	(7,448)	(9,593)	(9,785)	(9,981)	(10,180)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(9,308)	(9,308)	(15,225)	(19,609)	(20,001)	(20,403)	(20,809)
*Percentage increase over prior year Requisition			63.6%	28.8%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	518	518	522	526	530	534	538
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	5	4	4	4	4	4	4
Ending Balance	523	522	526	530	534	538	542
OPERATING RESERVE							
Beginning Balance	8,150	8,150	11,584	7,671	7,729	7,787	7,845
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	200	3,365	0	0	0	0	0
Interest	82	69	87	58	58	58	59
Ending Balance	8,432	11,584	7,671	7,729	7,787	7,845	7,904

110 - Regional Planning							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	830,183	579,685	1,133,117	1,462,920	1,392,697	1,420,552	1,448,962
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	830,183	579,685	1,133,117	1,462,920	1,392,697	1,420,552	1,448,962
*Percentage Increase over prior year			36.5%	29.1%	-4.8%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,000	8,000	8,000	8,160	8,323	8,490	8,659
Transfer to Operating Reserve Fund	0	151,028	0	0	0	0	0
TOTAL TRANSFERS	8,000	159,028	8,000	8,160	8,323	8,490	8,659
TOTAL COSTS	838,183	738,713	1,141,117	1,471,080	1,401,020	1,429,041	1,457,622
*Percentage Increase over prior year			36.1%	28.9%	-4.8%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(156,749)	(156,749)	0	0	0	0	0
Administration Overhead Recovery	108,598	108,598	122,375	124,822	127,319	129,865	132,462
Other	(349,500)	(250,030)	(477,100)	(768,090)	(706,952)	(721,091)	(735,513)
TOTAL REVENUE	(397,651)	(298,181)	(354,725)	(643,268)	(579,633)	(591,225)	(603,050)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(182,308)	0	0	0	0
TAX REQ -CEN OK EAST	(8,539)	(8,541)	(12,063)	(16,531)	(16,403)	(16,731)	(17,066)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(9,340)	(9,350)	(13,223)	(18,120)	(17,979)	(18,339)	(18,706)
TAX REQ - KELOWNA	(300,882)	(300,799)	(408,808)	(560,215)	(555,866)	(566,984)	(578,324)
TAX REQ - PEACHLAND	(13,034)	(13,039)	(18,530)	(25,393)	(25,196)	(25,700)	(26,214)
TAX REQ - LAKE COUNTRY	(35,044)	(35,026)	(48,422)	(66,356)	(65,841)	(67,158)	(68,501)
TAX REQ - WEST KELOWNA	(73,693)	(73,777)	(103,037)	(141,197)	(140,101)	(142,904)	(145,762)
TOTAL REQUISITION	(440,532)	(440,532)	(604,084)	(827,812)	(821,387)	(837,816)	(854,572)
*Percentage increase over prior year Requisition			37.1%	37.0%	-0.8%	2.0%	2.0%
Surplus/(Deficit)*	0	0	(0)	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,090	0	0	0	0	0	0
Office Furniture	3,750	3,166	0	0	0	0	0
TOTAL EXPENDITURES	6,840	3,166	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(6,840)	(3,166)	0	0	0	0	0
TOTAL FUNDING	(6,840)	(3,166)	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	4,790	4,790	9,664	17,736	26,030	34,548	43,297
Uses (transfer from)	(6,840)	(3,166)	0	0	0	0	0
Funding (transfer to)	8,000	8,000	8,000	8,160	8,323	8,490	8,659
Interest	0	40	72	133	195	259	325
Ending Balance	5,950	9,664	17,736	26,030	34,548	43,297	52,281
OPERATING RESERVE							
Beginning Balance	33,911	33,911	185,227	4,308	4,340	4,373	4,406
Uses (transfer from)	0	0	(182,308)	0	0	0	0
Funding (transfer to)	0	151,028	0	0	0	0	0
Interest	339	288	1,389	32	33	33	33
Ending Balance	34,250	185,227	4,308	4,340	4,373	4,406	4,439

111 - Electoral Area Planning							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	505,328	378,478	523,270	508,236	518,400	528,768	539,344
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	505,328	378,478	523,270	508,236	518,400	528,768	539,344
*Percentage Increase over prior year			3.6%	-2.9%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	115,736	0	0	0	0	0
TOTAL TRANSFERS	0	115,736	0	0	0	0	0
TOTAL COSTS	505,328	494,213	523,270	508,236	518,400	528,768	539,344
*Percentage Increase over prior year			3.6%	-2.9%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(69,944)	(83,828)	(15,000)	(15,300)	(15,606)	(15,918)	(16,236)
Administration Overhead Recovery	77,821	77,820	87,693	89,447	91,236	93,061	94,922
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	7,877	(6,008)	72,693	74,147	75,630	77,142	78,685
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(74,999)	(20,000)	(20,000)	(20,000)	(20,000)
Transfer From CWF Cap Fac Reserve	(25,000)	0	(25,000)	0	0	0	0
TAX REQ - CEN OK EAST	(55,154)	(55,107)	(56,024)	(63,534)	(64,850)	(66,192)	(67,561)
TAX REQ - CEN OK WEST	(203,809)	(203,969)	(206,993)	(234,778)	(239,639)	(244,599)	(249,658)
TAX REQ - KELOWNA	(186,154)	(186,013)	(189,120)	(214,438)	(218,879)	(223,409)	(228,030)
TAX REQ - PEACHLAND	(2,584)	(2,587)	(2,639)	(2,976)	(3,038)	(3,101)	(3,165)
TAX REQ - LAKE COUNTRY	(3,710)	(3,706)	(3,761)	(4,273)	(4,362)	(4,452)	(4,544)
TAX REQ - WEST KELOWNA	(36,794)	(36,823)	(37,427)	(42,384)	(43,262)	(44,157)	(45,071)
TOTAL REQUISITION	(488,205)	(488,205)	(495,964)	(562,383)	(574,030)	(585,910)	(598,029)
*Percentage increase over prior year Requisition			1.6%	13.4%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,090	0	0	0	0	0	0
Software	0	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	3,750	3,977	0	0	0	0	0
TOTAL EXPENDITURES	6,840	3,977	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(6,840)	(3,977)	0	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(6,840)	(3,977)	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	52,536	52,536	49,006	49,373	49,743	50,116	50,492
Uses (transfer from)	(6,840)	(3,977)	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	457	447	368	370	373	376	379
Ending Balance	46,153	49,006	49,373	49,743	50,116	50,492	50,871
OPERATING RESERVE							
Beginning Balance	111,182	111,182	227,863	154,010	135,015	115,878	96,597
Uses (transfer from)	0	0	(74,999)	(20,000)	(20,000)	(20,000)	(20,000)
Funding (transfer to)	0	115,736	0	(0)	0	0	0
Interest	1,112	945	1,146	1,005	863	719	574
Ending Balance	112,294	227,863	154,010	135,015	115,878	96,597	77,172

115 - Insect Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	18,297	14,493	20,730	21,144	21,567	21,998	22,438
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	18,297	14,493	20,730	21,144	21,567	21,998	22,438
*Percentage Increase over prior year			13.3%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	4,321	0	0	0	0	0
TOTAL TRANSFERS	0	4,321	0	0	0	0	0
TOTAL COSTS	18,297	18,814	20,730	21,144	21,567	21,998	22,438
*Percentage Increase over prior year			13.3%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(18,237)	(18,751)	(15,421)	(15,729)	(16,044)	(16,365)	(16,692)
Administration Overhead Recovery	2,818	2,818	3,175	3,239	3,303	3,369	3,437
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(15,419)	(15,933)	(12,246)	(12,491)	(12,741)	(12,996)	(13,255)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	(369)	(370)	(579)	(1,117)	(1,139)	(1,162)	(1,185)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(401)	(401)	(632)	(1,219)	(1,243)	(1,268)	(1,293)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	(565)	(566)	(895)	(1,727)	(1,761)	(1,797)	(1,833)
TAX REQ - LAKE COUNTRY	(1,543)	(1,544)	(2,379)	(4,591)	(4,683)	(4,776)	(4,872)
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(2,878)	(2,881)	(4,484)	(8,653)	(8,826)	(9,003)	(9,183)
*Percentage increase over prior year Requisition			55.8%	93.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	16,344	16,344	16,483	16,607	16,731	16,857	16,983
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	163	139	124	125	125	126	127
Ending Balance	16,507	16,483	16,607	16,731	16,857	16,983	17,110
OPERATING RESERVE							
Beginning Balance	7,038	7,038	11,419	7,504	7,561	7,617	8,189
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	0	4,321	0	0	0	0	0
Interest	70	60	86	56	57	571	614
Ending Balance	7,108	11,419	7,504	7,561	7,617	8,189	8,803

116 - Weed Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	133,364	106,054	144,985	147,885	150,843	153,859	156,937
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	133,364	106,054	144,985	147,885	150,843	153,859	156,937
*Percentage Increase over prior year			8.7%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	6,000	20,576	0	0	0	0	0
TOTAL TRANSFERS	11,000	25,576	5,000	5,000	5,000	5,000	5,000
TOTAL COSTS	144,364	131,631	149,985	152,885	155,843	158,859	161,937
*Percentage Increase over prior year			3.9%	1.9%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(66,128)	(53,401)	(38,500)	(39,270)	(40,055)	(40,857)	(41,674)
Administration Overhead Recovery	20,538	20,538	23,143	23,606	24,078	24,560	25,051
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	(45,590)	(32,863)	(15,357)	(15,664)	(15,977)	(16,297)	(16,623)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(30,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(3,019)	(3,019)	(3,343)	(4,384)	(4,468)	(4,555)	(4,642)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(84,242)	(84,221)	(88,668)	(116,289)	(118,530)	(120,815)	(123,147)
TAX REQ - PEACHLAND	(3,086)	(3,091)	(3,449)	(4,523)	(4,610)	(4,699)	(4,790)
TAX REQ - LAKE COUNTRY	(8,427)	(8,437)	(9,169)	(12,025)	(12,257)	(12,493)	(12,734)
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(98,774)	(98,768)	(104,628)	(137,220)	(139,866)	(142,562)	(145,314)
*Percentage increase over prior year Requisition			5.9%	31.2%	1.9%	1.9%	1.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	52,927	52,927	58,377	63,815	69,293	74,813	80,374
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Interest	529	450	438	479	520	561	6,028
Ending Balance	58,456	58,377	63,815	69,293	74,813	80,374	91,402
OPERATING RESERVE							
Beginning Balance	56,647	56,647	77,705	48,287	48,650	49,014	49,382
Uses (transfer from)	0	0	(30,000)	0	0	0	0
Funding (transfer to)	6,000	20,576	0	0	0	0	0
Interest	566	482	583	362	365	368	370
Ending Balance	63,213	77,705	48,287	48,650	49,014	49,382	49,752

117 - Sterile Insect Release							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
TRANSFER TO S.I.R. PROGRAM	988,191	988,191	1,012,164	1,032,407	1,053,055	1,074,117	1,095,599
TRANSFER TO S.I.R. - PARCEL TAX	413,824	413,825	423,116	431,578	440,210	449,014	457,994
TOTAL OPERATING COSTS	1,402,015	1,402,016	1,435,280	1,463,985	1,493,265	1,523,130	1,553,593
*Percentage Increase over prior year			2.4%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	298	0	0	0	0	0
TOTAL TRANSFERS	0	298	0	0	0	0	0
TOTAL COSTS	1,402,015	1,402,314	1,435,280	1,463,985	1,493,265	1,523,130	1,553,593
*Percentage Increase over prior year			2.4%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	0		0	0	0	0	0
Administration Overhead Recovery	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	15,000	15,000	15,000	15,000	15,000	15,000	15,000
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	(44,255)	(44,255)	(45,810)	(46,154)	(47,077)	(48,018)	(48,979)
PARCEL TAX - KELOWNA	(274,229)	(274,229)	(276,676)	(285,995)	(291,715)	(297,549)	(303,500)
PARCEL TAX - LAKE COUNTRY	(83,685)	(83,984)	(86,631)	(87,276)	(89,021)	(90,801)	(92,617)
PARCEL TAX - PEACHLAND	(795)	(795)	(859)	(829)	(846)	(863)	(880)
PARCEL TAX - WEST KELOWNA	(10,859)	(10,859)	(13,139)	(11,325)	(11,551)	(11,782)	(12,018)
TAX REQ - CEN OK EAST	(13,245)	(13,198)	(14,181)	(14,460)	(14,745)	(15,036)	(15,332)
TAX REQ - CEN OK WEST	(18,123)	(18,095)	(18,399)	(18,762)	(19,131)	(19,509)	(19,893)
TAX REQ - KELOWNA	(733,882)	(733,798)	(745,367)	(760,056)	(775,039)	(790,322)	(805,911)
TAX REQ - LAKE COUNTRY	(67,926)	(67,870)	(72,776)	(74,211)	(75,674)	(77,166)	(78,688)
TAX REQ - PEACHLAND	(26,833)	(26,872)	(26,598)	(27,123)	(27,657)	(28,203)	(28,759)
TAX REQ - WEST KELOWNA	(143,183)	(143,360)	(149,844)	(152,797)	(155,809)	(158,882)	(162,015)
TOTAL REQUISITION	(1,417,015)	(1,417,315)	(1,450,280)	(1,478,985)	(1,508,265)	(1,538,130)	(1,568,593)
*Percentage increase over prior year Requisition			2.3%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	(0)	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	298	300	303	305	307
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	298	0	0	0	0	0
Interest	0	0	2	2	2	2	2
Ending Balance	0	298	300	303	305	307	309

118 - Starling Control							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	20,209	20,264	20,209	20,613	21,025	21,446	21,875
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	20,209	20,264	20,209	20,613	21,025	21,446	21,875
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	20,209	20,264	20,209	20,613	21,025	21,446	21,875
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	55	0	0	0	0
Administration Overhead Recovery	1,037	1,037	1,169	1,192	1,216	1,241	1,265
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	1,037	1,037	1,224	1,192	1,216	1,241	1,265
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(18,691)	(18,688)	(18,763)	(19,089)	(19,471)	(19,860)	(20,258)
TAX REQ - PEACHLAND	(685)	(686)	(730)	(742)	(757)	(772)	(788)
TAX REQ - LAKE COUNTRY	(1,870)	(1,872)	(1,940)	(1,974)	(2,013)	(2,054)	(2,095)
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(21,246)	(21,246)	(21,433)	(21,806)	(22,242)	(22,687)	(23,140)
*Percentage increase over prior year Requisition			0.9%	1.7%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	55	0	0	0	0	0

120 - Economic Development Commission							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	1,151,264	1,073,454	1,127,112	823,514	837,184	851,127	865,351
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	1,151,264	1,073,454	1,127,112	823,514	837,184	851,127	865,351
*Percentage Increase over prior year			-2.1%	-26.9%	1.7%	1.7%	1.7%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	7,000	7,000	7,000	7,140	7,283	7,428	7,577
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	47,441	0	0	0	0	0
TOTAL TRANSFERS	7,000	54,441	7,000	7,140	7,283	7,428	7,577
TOTAL COSTS	1,158,264	1,127,895	1,134,112	830,654	844,467	858,556	872,928
*Percentage Increase over prior year			-2.1%	-26.8%	1.7%	1.7%	1.7%
FUNDING SOURCES (REVENUE)							
Operations and Previous Years Surplus / Deficit	(80,782)	(78,885)	(124,163)	(45,046)	(45,947)	(46,866)	(47,803)
Administration Overhead Recovery	155,735	155,735	175,491	179,001	182,581	186,232	189,957
Other	(80,000)	(51,596)	(26,404)	0	0	0	0
TOTAL REVENUE	(5,047)	25,254	24,924	133,955	136,634	139,366	142,154
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(22,352)	(22,356)	(23,146)	(19,263)	(19,592)	(19,928)	(20,271)
TAX REQ - CEN OK WEST	(24,450)	(24,476)	(25,370)	(21,114)	(21,475)	(21,843)	(22,219)
TAX REQ - KELOWNA	(787,644)	(787,379)	(784,367)	(652,790)	(663,951)	(675,335)	(686,948)
TAX REQ - PEACHLAND	(34,121)	(34,132)	(35,554)	(29,590)	(30,095)	(30,611)	(31,138)
TAX REQ - LAKE COUNTRY	(91,739)	(91,685)	(92,906)	(77,321)	(78,643)	(79,992)	(81,367)
TAX REQ - WEST KELOWNA	(192,911)	(193,121)	(197,693)	(164,530)	(167,343)	(170,213)	(173,139)
TOTAL REQUISITION	(1,153,217)	(1,153,149)	(1,159,036)	(964,609)	(981,101)	(997,922)	(1,015,082)
*Percentage increase over prior year Requisition			0.5%	-16.8%	1.7%	1.7%	1.7%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Computer Equipment	3,000	2,673	0	0	0	0	0
Software	10,150	0	0	0	0	0	0
Vehicles/Bicycles	0	0	0	0	0	0	0
Building Renovations	0	0	0	0	0	0	0
Office Furniture	0	0	0	0	0	0	0
Orthophotos	0	0	0	0	0	0	0
TOTAL EXPENDITURES	13,150	2,673	0	0	0	0	0
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(13,150)	(2,673)	0	0	0	0	0
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(13,150)	(2,673)	0	0	0	0	0
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	13,975	13,975	18,421	25,559	32,891	40,420	48,152
Uses (transfer from)	(13,150)	(2,673)	0	0	0	0	0
Funding (transfer to)	7,000	7,000	7,000	7,140	7,283	7,428	7,577
Interest	8	119	138	192	247	303	361
Ending Balance	7,833	18,421	25,559	32,891	40,420	48,152	56,090
OPERATING RESERVE							
Beginning Balance	21,155	21,155	68,776	69,292	69,811	70,335	70,862
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	47,441	0	0	0	0	0
Interest	212	180	516	520	524	528	531
Ending Balance	21,367	68,776	69,292	69,811	70,335	70,862	71,394

121 - Ellison Heritage Community Centre							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	122,781	87,345	132,187	117,498	115,574	118,036	120,578
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	122,781	87,345	132,187	117,498	115,574	118,036	120,578
*Percentage Increase over prior year			7.7%	-11.1%	-1.6%	2.1%	2.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	40,000	40,000	35,000	0	0	0	0
Transfer to Operating Reserve Fund	9,891	30,809	0	0	0	0	0
TOTAL TRANSFERS	49,891	70,809	35,000	0	0	0	0
TOTAL COSTS	172,672	158,154	167,187	117,498	115,574	118,036	120,578
*Percentage Increase over prior year			-3.2%	-29.7%	-1.6%	2.1%	2.2%
FUNDING SOURCES (REVENUE)							
Operations	(48,836)	(48,815)	(8,940)	(11,702)	(12,477)	(13,266)	(13,569)
Administration Overhead Recovery	8,664	8,664	9,763	9,958	10,157	10,360	10,567
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(15,000)	(504)	(10,000)	0	0	0	0
TOTAL REVENUE	(55,172)	(40,655)	(9,177)	(1,744)	(2,320)	(2,906)	(3,002)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(20,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(117,500)	(117,500)	(138,010)	(115,754)	(113,254)	(115,130)	(117,577)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(117,500)	(117,500)	(138,010)	(115,754)	(113,254)	(115,130)	(117,577)
*Percentage increase over prior year Requisition			17.5%	-16.1%	-2.2%	1.7%	2.1%
Surplus/(Deficit)*	0	(0)	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
STRUCTURE MAINTENANCE	50,750	32,771	51,500	0	56,650	77,250	0
SIGNAGE	32,806	32,758	0	0	0	0	0
HALL RENOVATION/EXPANSION	0	0	5,150	30,900	0	0	41,200
TOTAL EXPENDITURES	83,556	65,529	56,650	30,900	56,650	77,250	41,200
FUNDING SOURCES							
Proceeds of Sale	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(1,706)	(1,863)	(1,650)	(30,900)	(56,650)	(77,250)	(41,200)
Transfer From CWF Cap Fac Reserve	(81,850)	(63,666)	(55,000)	0	0	0	0
TOTAL FUNDING	(83,556)	(65,529)	(56,650)	(30,900)	(56,650)	(77,250)	(41,200)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	61,683	61,683	62,208	62,674	63,144	63,618	64,095
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	617	525	467	470	474	477	481
Ending Balance	62,300	62,208	62,674	63,144	63,618	64,095	64,576
FACILITIES RESERVE							
Beginning Balance	304,567	304,567	345,293	381,232	353,192	299,191	224,184
Uses (transfer from)	(1,706)	(1,863)	(1,650)	(30,900)	(56,650)	(77,250)	(41,200)
Funding (transfer to)	40,000	40,000	35,000	0	0	0	0
Interest	3,046	2,589	2,590	2,859	2,649	2,244	1,681
Ending Balance	345,907	345,293	381,232	353,192	299,191	224,184	184,666
OPERATING RESERVE							
Beginning Balance	27,705	27,705	58,750	39,191	39,485	39,781	40,079
Uses (transfer from)	0	0	(20,000)	0	0	0	0
Funding (transfer to)	9,891	30,809	0	0	0	0	0
Interest	277	236	441	294	296	298	301
Ending Balance	37,873	58,750	39,191	39,485	39,781	40,079	40,380

123 - Joe Rich Community Hall							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	65,182	44,307	60,215	51,404	52,643	53,924	55,244
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	65,182	44,307	60,215	51,404	52,643	53,924	55,244
*Percentage Increase over prior year			-7.6%	-14.6%	2.4%	2.4%	2.4%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,000	8,000	9,000	10,000	1,052	801	528
Transfer to Operating Reserve Fund	0	5,902	2,819	0	0	0	0
TOTAL TRANSFERS	8,000	13,902	11,819	10,000	1,052	801	528
TOTAL COSTS	73,182	58,210	72,034	61,404	53,695	54,725	55,772
*Percentage Increase over prior year			-1.6%	-14.8%	-12.6%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(5,510)	(5,510)	0	0	0	0	0
Administration Overhead Recovery	5,152	5,152	5,806	5,922	6,041	6,161	6,285
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(15,000)	0	(10,000)				
TOTAL REVENUE	(15,358)	(358)	(4,194)	5,922	6,041	6,161	6,285
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	(28)	(4,000)	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(57,824)	(57,824)	(63,840)	(67,326)	(59,735)	(60,886)	(62,056)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(57,824)	(57,824)	(63,840)	(67,326)	(59,735)	(60,886)	(62,056)
*Percentage increase over prior year Requisition			10.4%	5.5%	-11.3%	1.9%	1.9%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
STRUCTURE MAINTENANCE	0	0	0	0	77,250	0	0
SIGNAGE	72,500	72,468	0	0	0	0	0
HALL RENOVATION/EXPANSION	65,975	18,585	7,725	20,600	0	0	0
TOTAL EXPENDITURES	138,475	91,053	7,725	20,600	77,250	0	0
FUNDING SOURCES							
Donations	(41,200)	(42,000)	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(2,075)	(1,346)	(225)	(600)	(17,250)	0	0
Transfer From CWF Cap Fac Reserve	(95,200)	(47,707)	(7,500)	(20,000)	(60,000)	0	0
TOTAL FUNDING	(138,475)	(91,053)	(7,725)	(20,600)	(77,250)	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	0	0	0	0	0	0	0
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
FACILITIES RESERVE							
Beginning Balance	29,727	29,727	36,634	45,684	55,426	39,644	40,742
Uses (transfer from)	(2,075)	(1,346)	(225)	(600)	(17,250)	0	0
Funding (transfer to)	8,000	8,000	9,000	10,000	1,052	801	528
Interest	297	253	275	343	416	297	306
Ending Balance	35,949	36,634	45,684	55,426	39,644	40,742	41,576
OPERATING RESERVE							
Beginning Balance	1,012	1,012	6,923	5,794	5,837	5,881	5,925
Uses (transfer from)	0	0	(4,000)	0	0	0	0
Funding (transfer to)	0	5,902	2,819	0	0	0	0
Interest	0	9	52	43	44	44	44
Ending Balance	1,012	6,923	5,794	5,837	5,881	5,925	5,970

124 - Westside Municipal Recreation							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Transfer to District of West Kelowna	36,060	36,055	39,726	40,520	41,331	42,157	43,000
TOTAL OPERATING COSTS	36,060	36,055	39,726	40,520	41,331	42,157	43,000
*Percentage Increase over prior year			10.2%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	36,060	36,055	39,726	40,520	41,331	42,157	43,000
*Percentage Increase over prior year			10.2%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(36,060)	(36,055)	(39,726)	(40,520)	(41,331)	(42,157)	(43,000)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(36,060)	(36,055)	(39,726)	(40,520)	(41,331)	(42,157)	(43,000)
*Percentage increase over prior year Requisition			10.2%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0

125 - Johnson Bentley Memorial Aquatic Centre

OPERATING

	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Transfer to District of West Kelowna	14,818	14,814	14,818	15,114	15,417	15,725	16,039
TOTAL OPERATING COSTS	14,818	14,814	14,818	15,114	15,417	15,725	16,039
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	14,818	14,814	14,818	15,114	15,417	15,725	16,039
*Percentage Increase over prior year			0.0%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(14,818)	(14,814)	(14,818)	(15,114)	(15,417)	(15,725)	(16,039)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(14,818)	(14,814)	(14,818)	(15,114)	(15,417)	(15,725)	(16,039)
*Percentage increase over prior year Requisition			0.0%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0

126 - Killiney Community Hall							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	23,358	22,967	23,123	23,162	23,202	23,244	23,286
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	23,358	22,967	23,123	23,162	23,202	23,244	23,286
*Percentage Increase over prior year			-1.0%	0.2%	0.2%	0.2%	0.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	391	0	0	0	0	0
TOTAL TRANSFERS	0	391	0	0	0	0	0
TOTAL COSTS	23,358	23,358	23,123	23,162	23,202	23,244	23,286
*Percentage Increase over prior year			-1.0%	0.2%	0.2%	0.2%	0.2%
FUNDING SOURCES (REVENUE)							
Operations	(33)	(33)	0	0	0	0	0
Administration Overhead Recovery	2,007	2,007	2,262	2,307	2,353	2,400	2,448
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	1,974	1,974	2,262	2,307	2,353	2,400	2,448
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	(25,332)	(25,332)	(25,385)	(25,469)	(25,556)	(25,644)	(25,735)
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(25,332)	(25,332)	(25,385)	(25,469)	(25,556)	(25,644)	(25,735)
*Percentage increase over prior year Requisition			0.2%	0.3%	0.3%	0.3%	0.4%
Surplus/(Deficit)*	0	0	0	0	0	0	0
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	391	394	397	400	403
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	391	0	0	0	0	0
Interest	0	0	3	3	3	3	3
Ending Balance	0	391	394	397	400	403	406

131 - Winfield Recreation Centre							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Transfer to District of Lake Country	55,000	55,000	55,000	55,000	55,000	55,000	55,000
TOTAL OPERATING COSTS	55,000	55,000	55,000	55,000	55,000	55,000	55,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	55,000	55,000	55,000	55,000	55,000	55,000	55,000
*Percentage Increase over prior year			0.0%	0.0%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)	(55,000)
*Percentage increase over prior year Requisition			0.0%	0.0%	0.0%	0.0%	0.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
	<i>Check</i>	-	-	-	-	-	-

142 - Regional Parks							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	4,297,197	3,862,315	4,603,013	4,552,132	5,511,924	5,612,993	5,742,733
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	4,297,197	3,862,315	4,603,013	4,552,132	5,511,924	5,612,993	5,742,733
*Percentage Increase over prior year			7.1%	-1.1%	21.1%	1.8%	2.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	145,262	145,262	145,262	147,441	149,652	151,897	153,000
Transfer to Capital Facilities Reserve	4,111,416	4,111,416	3,850,000	4,235,684	4,299,219	4,363,707	4,429,163
Transfer to Operating Reserve Fund	138,000	504,412	150,000	0	0	0	0
Transfer to Peachland	12,000	12,000	12,000	12,000	12,000	12,000	12,000
TOTAL TRANSFERS	4,406,678	4,773,090	4,157,262	4,395,125	4,460,871	4,527,604	4,594,163
TOTAL COSTS	8,703,875	8,635,405	8,760,275	8,947,257	9,972,795	10,140,597	10,336,896
*Percentage Increase over prior year			0.6%	2.1%	11.5%	1.7%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(924,783)	(951,694)	(460,313)	(473,369)	(423,963)	(427,392)	(430,855)
Administration Overhead Recovery	637,100	637,100	717,922	732,281	746,926	761,865	777,102
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(190,183)	(95,312)	(187,000)	0	0	0	0
TOTAL REVENUE	(477,866)	(409,906)	70,609	258,912	322,963	334,473	346,247
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(375,000)	0	0	0	0
TAX REQ - CEN OK EAST	(159,440)	(159,467)	(168,862)	(183,845)	(205,604)	(209,185)	(213,340)
TAX REQ - LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	(174,405)	(174,600)	(185,090)	(201,512)	(225,362)	(229,287)	(233,842)
TAX REQ - KELOWNA	(5,618,342)	(5,616,314)	(5,722,445)	(6,230,193)	(6,967,563)	(7,088,911)	(7,229,722)
TAX REQ - PEACHLAND	(243,386)	(243,479)	(259,386)	(282,401)	(315,825)	(321,325)	(327,708)
TAX REQ - LAKE COUNTRY	(654,380)	(654,025)	(677,807)	(737,949)	(825,288)	(839,662)	(856,340)
TAX REQ - WEST KELOWNA	(1,376,056)	(1,377,613)	(1,442,294)	(1,570,268)	(1,756,116)	(1,786,701)	(1,822,191)
TOTAL REQUISITION	(8,226,009)	(8,225,498)	(8,455,884)	(9,206,168)	(10,295,758)	(10,475,070)	(10,683,143)
*Percentage increase over prior year Requisition			2.8%	8.9%	11.8%	1.7%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Buildings	329,875	246,468	522,725	310,125	77,250	154,500	0
Building Improvements	390,245	102,200	601,800	247,850	175,100	123,600	199,725
Land	7,026,003	3,199,994	3,853,848	877,560	877,560	877,560	877,560
Land Improvement/Parks Infrastructure	2,324,915	1,177,417	1,742,733	1,930,500	1,776,300	1,482,750	1,081,500
Machinery and Equipment	75,300	37,017	169,195	130,592	93,194	140,391	20,600
Vehicles	172,878	136,439	278,281	0	0	0	0
Transfer to Parkland Reserve - Regional	450,000	517,942	0	0	0	0	0
TOTAL EXPENDITURES	10,769,216	5,417,477	7,168,582	3,496,627	2,999,404	2,778,801	2,179,385
FUNDING SOURCES							
Donations	(25,000)	(7,422)	(50,000)	(15,450)	(15,450)	(15,450)	(15,450)
Proceeds of Sale	(450,000)	(545,736)	0	0	0	0	0
Canada / BC Infrastructure / Federal Government Grant	(357,484)	(218,381)	(514,917)	0	0	0	0
Transfer From Parks Reserve Parkland Fund	(1,205,895)	(1,205,895)	0	0	0	0	0
Transfer From Equipment Replacement Fund	(213,178)	(171,682)	(372,852)	(130,592)	(93,194)	(140,391)	(20,600)
Transfer From Capital Facilities Reserve	(8,517,659)	(3,268,361)	(6,230,813)	(3,350,585)	(2,890,760)	(2,622,960)	(2,143,335)
TOTAL FUNDING	(10,769,216)	(5,417,477)	(7,168,582)	(3,496,627)	(2,999,404)	(2,778,801)	(2,179,385)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	331,490	331,490	307,887	82,607	100,075	157,284	169,969
Uses (transfer from)	(213,178)	(171,682)	(372,852)	(130,592)	(93,194)	(140,391)	(20,600)
Funding (transfer to)	145,262	145,262	145,262	147,441	149,652	151,897	153,000
Interest	474	2,817	2,309	620	751	1,180	1,275
Ending Balance	264,048	307,887	82,607	100,075	157,284	169,969	303,644
FACILITIES RESERVE							
Beginning Balance	7,734,184	7,734,184	8,642,980	6,326,989	7,259,540	8,722,446	10,528,611
Uses (transfer from)	(8,517,659)	(3,268,361)	(6,230,813)	(3,350,585)	(2,890,760)	(2,622,960)	(2,143,335)
Funding (transfer to)	4,111,416	4,111,416	3,850,000	4,235,684	4,299,219	4,363,707	4,429,163
Interest	33,279	65,741	64,822	47,452	54,447	65,418	78,965
Ending Balance	3,361,220	8,642,980	6,326,989	7,259,540	8,722,446	10,528,611	12,893,403
OPERATING RESERVE							
Beginning Balance	213,786	213,786	720,015	500,415	504,168	507,949	511,759
Uses (transfer from)	0	0	(375,000)	0	0	0	0
Funding (transfer to)	138,000	504,412	150,000	0	0	0	0
Interest	2,138	1,817	5,400	3,753	3,781	3,810	3,838
Ending Balance	353,924	720,015	500,415	504,168	507,949	511,759	515,597
PARK LAND RESERVE							
Beginning Balance	1,307,068	1,307,068	630,225	634,952	639,714	644,512	649,346
Uses (transfer from)	(1,205,895)	(1,205,895)	0	0	0	0	0
Funding (transfer to)	450,000	517,942	0	0	0	0	0
Interest	1,012	11,110	4,727	4,762	4,798	4,834	4,870
Ending Balance	552,185	630,225	634,952	639,714	644,512	649,346	654,216
PARKS LEGACY RESERVE							
Beginning Balance	27,488	27,488	27,721	27,929	28,138	28,349	28,562
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	275	233	208	209	211	213	214
Ending Balance	27,763	27,721	27,929	28,138	28,349	28,562	28,776

143 - Westside Community Parks							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	213,474	178,161	219,254	215,345	213,100	218,521	224,120
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	213,474	178,161	219,254	215,345	213,100	218,521	224,120
*Percentage Increase over prior year			2.7%	-1.8%	-1.0%	2.5%	2.6%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	26,000	26,000	26,000	0	0	0	0
Transfer to Operating Reserve Fund	0	19,384	0	0	0	0	0
TOTAL TRANSFERS	26,000	45,384	26,000	0	0	0	0
TOTAL COSTS	239,474	223,545	245,254	215,345	213,100	218,521	224,120
*Percentage Increase over prior year			2.4%	-12.2%	-1.0%	2.5%	2.6%
FUNDING SOURCES (REVENUE)							
Operations	(24,234)	(24,234)	0	0	0	0	0
Administration Overhead Recovery	30,565	30,565	34,443	35,131	35,834	36,551	37,282
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(16,000)	(70)	(10,000)	0	0	0	0
TOTAL REVENUE	(9,669)	6,261	24,443	35,131	35,834	36,551	37,282
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(15,000)	0	0	0	0
TAX REQ -CEN OK EAST	(229,805)	(229,805)	(254,697)	(250,476)	(248,934)	(255,071)	(261,402)
TAX REQ -LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(229,805)	(229,805)	(254,697)	(250,476)	(248,934)	(255,071)	(261,402)
*Percentage increase over prior year Requisition			10.8%	-1.7%	-0.6%	2.5%	2.5%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Trail	92,850	12,358	62,400	0	0	0	0
Restoration	15,225	2,537	15,450	0	0	0	46,350
Park Amenities	0	0	144,200	283,250	77,250	50,750	0
Playground	0	0	0	0	0	0	0
TOTAL EXPENDITURES	108,075	14,895	222,050	283,250	77,250	50,750	46,350
FUNDING SOURCES							
Donations	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(4,275)	(220)	(7,050)	(233,250)	(27,250)	(20,750)	(46,350)
Transfer From CWF Cap Fac Reserve	(103,800)	(14,675)	(215,000)	(50,000)	(50,000)	(30,000)	0
TOTAL FUNDING	(108,075)	(14,895)	(222,050)	(283,250)	(77,250)	(50,750)	(46,350)
Check	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	47,379	47,379	47,782	48,140	48,501	48,865	49,232
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	474	403	358	361	364	366	369
Ending Balance	47,853	47,782	48,140	48,501	48,865	49,232	49,601
FACILITIES RESERVE							
Beginning Balance	293,066	293,066	321,337	342,697	112,017	85,607	65,499
Uses (transfer from)	(4,275)	(220)	(7,050)	(233,250)	(27,250)	(20,750)	(46,350)
Funding (transfer to)	26,000	26,000	26,000	0	0	0	0
Interest	3,148	2,491	2,410	2,570	840	642	491
Ending Balance	317,939	321,337	342,697	112,017	85,607	65,499	19,641
OPERATING RESERVE							
Beginning Balance	0	0	19,384	4,529	4,563	4,598	4,632
Uses (transfer from)	0	0	(15,000)	0	0	0	0
Funding (transfer to)	0	19,384	0	0	0	0	0
Interest	0	0	145	34	34	34	35
Ending Balance	0	19,384	4,529	4,563	4,598	4,632	4,667
PARK LAND RESERVE							
Beginning Balance	178,707	178,707	180,226	181,578	182,940	184,312	185,694
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	1,787	1,519	1,352	1,362	1,372	1,382	1,393
Ending Balance	180,494	180,226	181,578	182,940	184,312	185,694	187,087

144 - Eastside Community Parks							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	106,023	97,586	110,246	107,577	109,835	112,156	114,537
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	106,023	97,586	110,246	107,577	109,835	112,156	114,537
*Percentage Increase over prior year			4.0%	-2.4%	2.1%	2.1%	2.1%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	12,000	12,000	12,000	0	0	0	0
Transfer to Operating Reserve Fund	0	2,943	0	0	0	0	0
TOTAL TRANSFERS	12,000	14,943	12,000	0	0	0	0
TOTAL COSTS	118,023	112,529	122,246	107,577	109,835	112,156	114,537
*Percentage Increase over prior year			3.6%	-12.0%	2.1%	2.1%	2.1%
FUNDING SOURCES (REVENUE)							
Operations	(9,061)	(9,061)	0	0	0	0	0
Administration Overhead Recovery	15,558	15,558	17,531	17,882	18,239	18,604	18,976
Engineering Administration Overhead Recovery	0	0	0	0	0	0	0
Other	(5,500)	(6)	(5,000)	0	0	0	0
TOTAL REVENUE	997	6,491	12,531	17,882	18,239	18,604	18,976
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(119,020)	(119,020)	(134,777)	(125,459)	(128,074)	(130,760)	(133,513)
TAX REQ - LOCAL SERV AREA	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(119,020)	(119,020)	(134,777)	(125,459)	(128,074)	(130,760)	(133,513)
*Percentage increase over prior year Requisition			13.2%	-6.9%	2.1%	2.1%	2.1%
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Trail	46,985	38,077	0	0	0	0	0
Restoration	0	0	0	0	0	0	0
Park Amenities	0	0	15,450	87,550	15,450	87,550	25,750
Playground	0	0	0	0	0	0	0
TOTAL EXPENDITURES	46,985	38,077	15,450	87,550	15,450	87,550	25,750
FUNDING SOURCES							
Donations	0	0	0	0	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(21,610)	(17,970)	(450)	(72,550)	(5,450)	(47,550)	(25,750)
Transfer From CWF Cap Fac Reserve	(25,375)	(20,107)	(15,000)	(15,000)	(10,000)	(40,000)	0
TOTAL FUNDING	(46,985)	(38,077)	(15,450)	(87,550)	(15,450)	(87,550)	(25,750)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	51,808	51,808	52,248	52,640	53,035	53,432	53,833
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	518	440	392	395	398	401	404
Ending Balance	52,326	52,248	52,640	53,035	53,432	53,833	54,237
FACILITIES RESERVE							
Beginning Balance	150,293	150,293	145,600	158,242	86,879	82,080	35,146
Uses (transfer from)	(21,610)	(17,970)	(450)	(72,550)	(5,450)	(47,550)	(25,750)
Funding (transfer to)	12,000	12,000	12,000	0	0	0	0
Interest	3,360	1,277	1,092	1,187	652	616	264
Ending Balance	144,043	145,600	158,242	86,879	82,080	35,146	9,660
OPERATING RESERVE							
Beginning Balance	0	0	2,943	2,965	2,987	3,010	3,032
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	2,943	0	0	0	0	0
Interest	0	0	22	22	22	23	23
Ending Balance	0	2,943	2,965	2,987	3,010	3,032	3,055
PARK LAND RESERVE							
Beginning Balance	64,575	64,575	65,124	65,612	66,105	66,600	67,100
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	646	549	488	492	496	500	503
Ending Balance	65,221	65,124	65,612	66,105	66,600	67,100	67,603

171 - Okanagan Regional Library							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	0	0	0	0	0	0	0
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	0	0	0	0	0	0	0
*Percentage Increase over prior year			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	1	0	0	0	0	0
Transfer to Library Board	315,478	315,478	316,605	322,937	329,396	335,984	342,703
TOTAL TRANSFERS	315,478	315,479	316,605	322,937	329,396	335,984	342,703
TOTAL COSTS	315,478	315,479	316,605	322,937	329,396	335,984	342,703
*Percentage Increase over prior year			0.4%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Office Rentals	0	0	0	0	0	0	0
Administration Overhead Recovery	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Other	0	(0)	0	0	0	0	0
TOTAL REVENUE	5,000	5,000	5,000	5,000	5,000	5,000	5,000
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	(153,622)	(153,622)	(153,776)	(156,804)	(159,892)	(163,042)	(166,255)
TAX REQ - CEN OK WEST	(166,856)	(166,857)	(167,829)	(171,133)	(174,504)	(177,942)	(181,449)
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	(320,478)	(320,479)	(321,605)	(327,937)	(334,396)	(340,984)	(347,703)
*Percentage increase over prior year Requisition			0.4%	2.0%	2.0%	2.0%	2.0%
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	3,279	3,279	3,307	3,332	3,357	3,382	3,407
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	33	28	25	25	25	25	26
Ending Balance	3,312	3,307	3,332	3,357	3,382	3,407	3,433
OPERATING RESERVE							
Beginning Balance	0	0	1	1	1	1	1
Uses (transfer from)	0	1	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	1	1	1	1	1	1

188 - Regional Library Debt							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
M.F.A. INTEREST	130,500	130,500	290,100	290,100	290,100	290,100	290,100
M.F.A. PRINCIPAL	151,118	151,118	151,118	293,314	293,314	293,314	293,314
TOTAL OPERATING COSTS	281,618	281,618	441,218	583,414	583,414	583,414	583,414
*Percentage Increase over prior year			56.7%	32.2%	0.0%	0.0%	0.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
Transfer to Library Board	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	281,618	281,618	441,218	583,414	583,414	583,414	583,414
*Percentage Increase over prior year			56.7%	32.2%	0.0%	0.0%	0.0%
FUNDING SOURCES (REVENUE)							
Operations	(281,618)	(281,618)	(441,218)	(583,414)	(583,414)	(583,414)	(583,414)
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL REVENUE	(281,618)	(281,618)	(441,218)	(583,414)	(583,414)	(583,414)	(583,414)
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-

189 - Fiscal - Member Municipal							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
M.F.A. INTEREST	4,773,357	4,773,375	4,971,889	4,740,863	4,522,397	4,278,434	3,918,644
M.F.A. PRINCIPAL	7,723,113	7,723,110	7,574,489	7,881,032	7,737,009	7,408,858	6,295,781
TOTAL OPERATING COSTS	12,496,470	12,496,485	12,546,378	12,621,896	12,259,406	11,687,292	10,214,425
*Percentage Increase over prior year			0.4%	0.6%	-2.9%	-4.7%	-12.6%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
Transfer to Library Board	0	0	0	0	0	0	0
TOTAL TRANSFERS	0	0	0	0	0	0	0
TOTAL COSTS	12,496,470	12,496,485	12,546,378	12,621,896	12,259,406	11,687,292	10,214,425
*Percentage Increase over prior year			0.4%	0.6%	-2.9%	-4.7%	-12.6%
FUNDING SOURCES (REVENUE)							
Operations	0	0	0	0	0	0	0
Administration Overhead Recovery	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0
TOTAL REVENUE	0	0	0	0	0	0	0
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
M.F.A. - KELOWNA	(9,672,099)	(9,671,900)	(9,576,748)	(9,366,564)	(9,364,262)	(9,177,315)	(7,914,367)
M.F.A. - PEACHLAND	(326,042)	(326,043)	(573,036)	(791,651)	(652,447)	(652,447)	(652,447)
M.F.A. - LAKE COUNTRY	(1,148,676)	(1,148,673)	(1,192,214)	(1,345,486)	(1,205,813)	(874,028)	(874,028)
M.F.A. - WEST KELOWNA	(1,349,653)	(1,339,120)	(1,204,380)	(1,118,195)	(1,036,885)	(983,502)	(773,583)
TOTAL REQUISITION	(12,496,470)	(12,485,736)	(12,546,378)	(12,621,896)	(12,259,406)	(11,687,292)	(10,214,425)
*Percentage increase over prior year Requisition			0.4%	0.6%	-2.9%	-4.7%	-12.6%
Surplus/(Deficit)*	0	10,749	0	0	0	0	0

197 - Joe Rich Water system							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	14,110	5,218	13,970	14,250	14,535	14,825	15,121
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	14,110	5,218	13,970	14,250	14,535	14,825	15,121
*Percentage Increase over prior year			-1.0%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	5,000	5,000	5,000	5,100	5,202	5,306	5,412
Transfer to Operating Reserve Fund	0	0	2,000	2,040	2,081	2,122	2,165
TOTAL TRANSFERS	5,000	5,000	7,000	7,140	7,283	7,428	7,577
TOTAL COSTS	19,110	10,218	20,970	21,390	21,818	22,254	22,698
*Percentage Increase over prior year			9.7%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
TRANSFER FROM JOE RICH FIRE	(6,370)	(3,406)	(6,990)	(7,130)	(7,272)	(7,418)	(7,566)
TRANSFER FROM JOE RICH HALL	(6,370)	(3,406)	(6,990)	(7,130)	(7,273)	(7,418)	(7,566)
TRANSFER FROM PARKS	(6,370)	(3,406)	(6,990)	(7,130)	(7,272)	(7,418)	(7,566)
TOTAL REVENUE	(19,110)	(10,218)	(20,970)	(21,390)	(21,818)	(22,254)	(22,698)
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	15,198	15,198	20,327	25,479	30,771	36,203	41,781
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	5,000	5,000	5,000	5,100	5,202	5,306	5,412
Interest	0	129	152	191	231	272	313
Ending Balance	20,198	20,327	25,479	30,771	36,203	41,781	47,506
FACILITIES RESERVE							
Beginning Balance	0	0	0	0	0	0	0
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	0	0	0	0	0	0	0
OPERATING RESERVE							
Beginning Balance	0	0	0	2,000	4,055	6,166	8,335
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	2,000	2,040	2,081	2,122	2,165
Interest	0	0	0	15	30	46	63
Ending Balance	0	0	2,000	4,055	6,166	8,335	10,562

301 - Killiney Beach Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	187,774	192,149	251,222	210,992	215,212	220,516	223,908
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	187,774	192,149	251,222	210,992	215,212	220,516	223,908
*Percentage Increase over prior year			33.8%	-16.0%	2.0%	2.5%	1.5%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	252,782	252,782	232,626	241,063	245,884	249,802	255,817
Transfer to Operating Reserve Fund	0	37,708	0	0	0	0	0
TOTAL TRANSFERS	252,782	290,490	232,626	241,063	245,884	249,802	255,817
TOTAL COSTS	440,556	482,639	483,848	452,055	461,096	470,318	479,724
*Percentage Increase over prior year			9.8%	-6.6%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(476,608)	(497,487)	(482,569)	(492,570)	(502,422)	(512,470)	(522,720)
Administration Overhead Recovery	28,917	28,917	32,586	33,238	33,902	34,581	35,272
Engineering Administration Overhead Recovery	7,135	7,135	7,135	7,278	7,423	7,572	7,723
Utilities / Fuel Rebates	0	(19,846)	0	0	0	0	0
Other	0	(1,358)	(41,000)	0	0	0	0
TOTAL REVENUE	(440,556)	(482,639)	(483,848)	(452,055)	(461,096)	(470,318)	(479,724)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX							
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	(0)	(0)	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	18,540	4,572	29,355	15,450	15,450	15,450	15,450
METERING PROGRAM	5,300	3,373	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	500	3,351	0	0	0	0	0
EQUIPMENT / SCADA	4,000	0	0	0	0	0	0
DISTRIBUTION SYSTEM	42,878	1,092	491,359	3,500,000	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	51,500	12,968	50,000	0	0	0	0
TOTAL EXPENDITURES	122,718	25,356	570,714	3,515,450	15,450	15,450	15,450
FUNDING SOURCES							
Canada / BC Infrastructure Grant	0	(12)	0	0	0	0	0
Internal Transfer and Other Grants	0	0	(40,000)	(3,500,000)	0	0	0
Transfer From General Revenue Fund	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(22,540)	(4,572)	(13,905)	0	0	0	0
Transfer From Capital Facilities Reserve	(66,995)	(20,772)	(516,809)	(15,450)	(15,450)	(15,450)	(15,450)
Transfer from CWF Cap Fac Res	(33,183)						
TOTAL FUNDING	(122,718)	(25,356)	(570,714)	(3,515,450)	(15,450)	(15,450)	(15,450)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	520,698	520,698	520,552	510,551	514,380	518,238	522,125
Uses (transfer from)	(22,540)	(4,572)	(13,905)	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	4,982	4,426	3,904	3,829	3,858	3,887	3,916
Ending Balance	503,140	520,552	510,551	514,380	518,238	522,125	526,041
FACILITIES RESERVE							
Beginning Balance	623,344	623,344	860,653	582,925	812,909	1,049,441	1,291,663
Uses (transfer from)	(66,995)	(20,772)	(516,809)	(15,450)	(15,450)	(15,450)	(15,450)
Funding (transfer to)	252,782	252,782	232,626	241,063	245,884	249,802	255,817
Interest	5,563	5,299	6,455	4,372	6,097	7,871	9,687
Ending Balance	814,694	860,653	582,925	812,909	1,049,441	1,291,663	1,541,717
OPERATING RESERVE							
Beginning Balance	0	0	37,708	37,991	38,276	38,563	38,852
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	37,708	0	0	0	0	0
Interest	0	0	283	285	287	289	291
Ending Balance	0	37,708	37,991	38,276	38,563	38,852	39,143

303 - Falcon Ridge Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	217,423	70,545	76,703	85,880	87,403	88,959	84,504
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	217,423	70,545	76,703	85,880	87,403	88,959	84,504
*Percentage Increase over prior year			-64.7%	12.0%	1.8%	1.8%	-5.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,637	8,637	8,810	8,986	9,166	9,349	9,536
Transfer to Operating Reserve Fund	0	18,127	0	0	0	0	0
TOTAL TRANSFERS	8,637	26,764	8,810	8,986	9,166	9,349	9,536
TOTAL COSTS	226,060	97,309	85,513	94,866	96,569	98,308	94,040
*Percentage Increase over prior year			-62.2%	10.9%	1.8%	1.8%	-4.3%
FUNDING SOURCES (REVENUE)							
Operations	(89,005)	(110,254)	(88,786)	(109,414)	(111,407)	(113,443)	(109,478)
Administration Overhead Recovery	10,383	10,383	11,700	11,934	12,173	12,416	12,664
Engineering Administration Overhead Recovery	2,562	2,562	2,562	2,613	2,666	2,719	2,773
Other	(150,000)						
TOTAL REVENUE	(226,060)	(97,309)	(74,524)	(94,866)	(96,569)	(98,308)	(94,040)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund		0	(10,989)	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	36,200	18,140	15,450	0	20,180	13,860	0
METERING PROGRAM	2,650	3,560	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	0	58	0	0	0	0	0
DISTRIBUTION SYSTEM	0	9,382	192,130	0	0	0	0
RESERVOIRS	0	0	0	0	0	0	0
TOTAL EXPENDITURES	38,850	31,140	207,580	0	20,180	13,860	0
FUNDING SOURCES							
Property Owners Contribution	0	0		0	0	0	0
Debt Proceeds	0	0	(170,000)	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(8,850)	(14,027)	(9,693)	0	(20,180)	(13,860)	0
Transfer from CWF Cap Fac Res	(30,000)	(17,113)	(27,887)				
TOTAL FUNDING	(38,850)	(31,140)	(207,580)	0	(20,180)	(13,860)	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	30	30	30	30	30	31	31
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0
Ending Balance	30	30	30	30	31	31	31
FACILITIES RESERVE							
Beginning Balance	12,768	12,768	7,487	6,660	15,696	4,800	325
Uses (transfer from)	(8,850)	(14,027)	(9,693)	0	(20,180)	(13,860)	0
Funding (transfer to)	8,637	8,637	8,810	8,986	9,166	9,349	9,536
Interest	0	109	56	50	118	36	2
Ending Balance	12,555	7,487	6,660	15,696	4,800	325	9,864
OPERATING RESERVE							
Beginning Balance	0	0	18,127	7,274	7,329	7,384	7,439
Uses (transfer from)	0	0	(10,989)	0	0	0	0
Funding (transfer to)	0	18,127	0	0	0	0	0
Interest	0	0	136	55	55	55	56
Ending Balance	0	18,127	7,274	7,329	7,384	7,439	7,495

305 - Sunset Ranch Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL					
OPERATING COSTS							
Operations	131,629	113,685	163,803	158,184	161,471	175,827	168,254
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	131,629	113,685	163,803	158,184	161,471	175,827	168,254
*Percentage Increase over prior year			24.4%	-3.4%	2.1%	8.9%	-4.3%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	105,754	105,754	107,869	85,000	85,000	85,000	85,000
Transfer to Operating Reserve Fund	0	57,786	4,324	14,324	14,324	14,324	14,324
TOTAL TRANSFERS	105,754	163,540	112,193	99,324	99,324	99,324	99,324
TOTAL COSTS	237,383	277,225	275,996	257,508	260,795	275,150	267,578
*Percentage Increase over prior year			16.3%	-6.7%	1.3%	5.5%	-2.8%
FUNDING SOURCES (REVENUE)							
Operations	(262,656)	(302,498)	(248,500)	(285,908)	(289,764)	(293,699)	(297,717)
Administration Overhead Recovery	20,271	20,271	22,842	23,299	23,765	24,240	24,725
Engineering Administration Overhead Recovery	5,002	5,002	5,002	5,102	5,204	5,308	5,414
TOTAL REVENUE	(237,383)	(277,225)	(220,656)	(257,508)	(260,795)	(264,150)	(267,578)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(55,340)	0	0	(11,000)	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL					
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	30,900	13,746	10,300	10,300	10,300	10,300	10,300
METERING PROGRAM	12,720	3,522	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	8,500	7,818	0	0	0	0	0
EQUIPMENT / SCADA	6,000	0	0	0	0	0	0
FACILITY RENEWAL	2,550	0	0	0	0	0	0
TOTAL EXPENDITURES	60,670	25,086	10,300	10,300	10,300	10,300	10,300
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(60,670)	(25,086)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(60,670)	(25,086)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL					
EQUIPMENT RESERVE							
Beginning Balance	356,999	356,999	334,948	327,160	319,314	311,409	303,444
Uses (transfer from)	(60,670)	(25,086)	(10,300)	(10,300)	(10,300)	(10,300)	(10,300)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2,963	3,035	2,512	2,454	2,395	2,336	2,276
Ending Balance	299,292	334,948	327,160	319,314	311,409	303,444	295,420
FACILITIES RESERVE							
Beginning Balance	161,334	161,334	268,459	378,342	466,179	554,675	643,835
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	105,754	105,754	107,869	85,000	85,000	85,000	85,000
Interest	1,613	1,371	2,013	2,838	3,496	4,160	4,829
Ending Balance	268,701	268,459	378,342	466,179	554,675	643,835	733,664
OPERATING RESERVE							
Beginning Balance	0	0	57,786	7,204	21,581	36,067	39,661
Uses (transfer from)	0	0	(55,340)	0	0	(11,000)	0
Funding (transfer to)	0	57,786	4,324	14,324	14,324	14,324	14,324
Interest	0	0	433	54	162	271	297
Ending Balance	0	57,786	7,204	21,581	36,067	39,661	54,282

306 - Trepanier Bench Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	20,364	19,833	23,829	24,306	24,791	27,787	25,794
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	20,364	19,833	23,829	24,306	24,791	27,787	25,794
*Percentage Increase over prior year			17.0%	2.0%	2.0%	12.1%	-7.2%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	8,133	7,036	4,891	4,977	5,065	2,654	5,245
Transfer to Operating Reserve Fund	0	0	0	0	0	0	0
TOTAL TRANSFERS	8,133	7,036	4,891	4,977	5,065	2,654	5,245
TOTAL COSTS	28,497	26,869	28,720	29,283	29,856	30,441	31,038
*Percentage Increase over prior year			0.8%	2.0%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(32,407)	(30,779)	(33,028)	(33,677)	(34,338)	(35,013)	(35,701)
Administration Overhead Recovery	3,136	3,136	3,534	3,605	3,677	3,750	3,825
Engineering Administration Overhead Recovery	774	774	774	789	805	821	838
TOTAL REVENUE	(28,497)	(26,869)	(28,720)	(29,283)	(29,856)	(30,441)	(31,038)
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX							
TAX REQ -CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	(0)	(0)	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	4,500	2,072	1,030	0	13,905	0	0
METERING PROGRAM	0	0	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	750	0	0	0	0	0	0
EQUIPMENT / SCADA	1,000	0	0	0	0	0	0
RESERVOIRS	0	0	0	0	0	0	0
TOTAL EXPENDITURES	6,250	2,072	1,030	0	13,905	0	0
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer From Capital Facilities Reserve	(6,250)	(2,072)	(1,030)	0	(13,905)	0	0
TOTAL FUNDING	(6,250)	(2,072)	(1,030)	0	(13,905)	0	0
<i>Check</i>	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	3,037	3,037	8,027	11,949	17,015	8,303	11,019
Uses (transfer from)	(6,250)	(2,072)	(1,030)	0	(13,905)	0	0
Funding (transfer to)	8,133	7,036	4,891	4,977	5,065	2,654	5,245
Interest	49	26	60	90	128	62	83
Ending Balance	4,969	8,027	11,949	17,015	8,303	11,019	16,346

307 - Westshore Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	219,275	157,219	228,795	233,370	238,037	242,799	247,655
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	219,275	157,219	228,795	233,370	238,037	242,799	247,655
*Percentage Increase over prior year			4.3%	2.0%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	325,212	325,212	331,716	338,351	345,118	352,020	359,060
Transfer to Operating Reserve Fund	0	48,622	16,800	16,800	16,800	16,800	16,800
TOTAL TRANSFERS	325,212	373,834	348,516	355,151	361,918	368,820	375,860
TOTAL COSTS	544,487	531,053	577,311	588,521	599,955	611,618	623,515
*Percentage Increase over prior year			6.0%	1.9%	1.9%	1.9%	1.9%
FUNDING SOURCES (REVENUE)							
Operations	(586,587)	(573,153)	(589,135)	(635,832)	(648,213)	(660,841)	(673,723)
Administration Overhead Recovery	33,768	33,768	38,052	38,813	39,589	40,381	41,189
Engineering Administration Overhead Recovery	8,332	8,332	8,332	8,499	8,669	8,842	9,019
TOTAL REVENUE	(544,487)	(531,053)	(542,751)	(588,520)	(599,955)	(611,618)	(623,515)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	(34,560)	0	0	0	0
PARCEL TAX							
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	10,300	10,127	0	35,535	15,759	16,074	16,396
METERING PROGRAM	6,890	6,336	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	6,800	8,935	0	0	0	0	0
EQUIPMENT / SCADA	5,000	0	0	0	0	0	0
LEAK DETECTION EQUIPMENT	31,230	21,633	56,980	0	0	0	0
FACILITY RENEWAL	8,734	637	48,554	0	0	0	0
DISTRIBUTION SYSTEM	445,000	383,170	698,900	3,782,850	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	51,150	12,600	50,000	0	0	0	0
TOTAL EXPENDITURES	565,104	443,438	854,434	3,818,385	15,759	16,074	16,396
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Debt Proceeds/Grant Proceeds	0	0	0	(3,710,000)	0	0	0
Transfer From Equipment Replacement Fund	(505,220)	(443,438)	(56,980)	(56,135)	(15,759)	(16,074)	(16,396)
Transfer From Capital Facilities Reserve	(59,884)	0	(797,454)	(52,250)	0	0	0
TOTAL FUNDING	(565,104)	(443,438)	(854,434)	(3,818,385)	(15,759)	(16,074)	(16,396)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	1,445,142	1,445,142	1,013,988	964,613	915,713	906,821	897,548
Uses (transfer from)	(505,220)	(443,438)	(56,980)	(56,135)	(15,759)	(16,074)	(16,396)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	9,399	12,284	7,605	7,235	6,868	6,801	6,732
Ending Balance	949,321	1,013,988	964,613	915,713	906,821	897,548	887,884
FACILITIES RESERVE							
Beginning Balance	732,991	732,991	1,064,433	606,678	897,329	1,249,176	1,610,565
Uses (transfer from)	325,212	325,212	331,716	338,351	345,118	352,020	359,060
Funding (transfer to)	(59,884)	0	(797,454)	(52,250)	0	0	0
Interest	6,731	6,230	7,983	4,550	6,730	9,369	12,079
Ending Balance	1,005,050	1,064,433	606,678	897,329	1,249,176	1,610,565	1,981,705
OPERATING RESERVE							
Beginning Balance	0	0	48,622	31,227	48,261	65,423	82,714
Uses (transfer from)	0	0	(34,560)	0	0	0	0
Funding (transfer to)	0	48,622	16,800	16,800	16,800	16,800	16,800
Interest	0	0	365	234	362	491	620
Ending Balance	0	48,622	31,227	48,261	65,423	82,714	100,134

310 - Fintry Water System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	312,673	326,079	341,098	343,376	345,701	348,072	350,493
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	312,673	326,079	341,098	343,376	345,701	348,072	350,493
*Percentage Increase over prior year			9.1%	0.7%	0.7%	0.7%	0.7%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	0	0	0	0	0	0	0
Transfer to Capital Facilities Reserve	123,638	123,638	86,486	87,066	88,676	90,319	91,993
Transfer to Operating Reserve Fund	0	13,394	0	0	0	0	0
TOTAL TRANSFERS	123,638	137,032	86,486	87,066	88,676	90,319	91,993
TOTAL COSTS	436,311	463,110	427,584	430,442	434,377	438,391	442,485
*Percentage Increase over prior year			-2.0%	0.7%	0.9%	0.9%	0.9%
FUNDING SOURCES (REVENUE)							
Operations	(452,733)	(479,532)	(445,677)	(448,897)	(453,201)	(457,592)	(462,070)
Administration Overhead Recovery	13,172	13,172	14,843	15,140	15,443	15,752	16,067
Engineering Administration Overhead Recovery	3,250	3,250	3,250	3,315	3,381	3,449	3,518
TOTAL REVENUE	(436,311)	(463,110)	(427,584)	(430,442)	(434,377)	(438,391)	(442,485)
TRANSFERS FROM RESERVE							
From Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX							
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
Surplus/(Deficit)*	0	0	0	0	(0)	(0)	(0)
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	10,300	5,785	15,450	10,506	10,716	10,930	11,149
METERING PROGRAM	10,600	564	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	9,800	13,926	0	0	0	0	0
EQUIPMENT / SCADA	2,000	0	0	0	0	0	0
LEAK DETECTION EQUIPMENT	0	0	0	0	0	0	0
FACILITY RENEWAL	0	0	0	10,300	0	0	0
DISTRIBUTION SYSTEM	0	0	0	0	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	0	0	0	0	0	0	0
TOTAL EXPENDITURES	32,700	20,275	15,450	20,806	10,716	10,930	11,149
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(32,700)	(20,275)	(10,300)	(10,506)	(10,716)	(10,930)	(11,149)
Transfer From Capital Facilities Reserve	0	0	(5,150)	(10,300)	0	0	0
TOTAL FUNDING	(32,700)	(20,275)	(15,450)	(20,806)	(10,716)	(10,930)	(11,149)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	114,057	114,057	94,751	85,162	75,295	65,143	54,702
Uses (transfer from)	(32,700)	(20,275)	(10,300)	(10,506)	(10,716)	(10,930)	(11,149)
Funding (transfer to)	0	0	0	0	0	0	0
Interest	2,475	969	711	639	565	489	410
Ending Balance	83,832	94,751	85,162	75,295	65,143	54,702	43,963
FACILITIES RESERVE							
Beginning Balance	336,036	336,036	462,530	552,485	643,695	737,198	833,046
Uses (transfer from)	123,638	123,638	86,486	87,066	88,676	90,319	91,993
Funding (transfer to)	0	0	0	0	0	0	0
Interest	3,360	2,856	3,469	4,144	4,828	5,529	6,248
Ending Balance	463,034	462,530	552,485	643,695	737,198	833,046	931,287
OPERATING RESERVE							
Beginning Balance	0	0	13,394	13,494	13,595	13,697	13,800
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	13,394	0	0	0	0	0
Interest	0	0	100	101	102	103	103
Ending Balance	0	13,394	13,494	13,595	13,697	13,800	13,903

WESTSIDE SEWER SYSTEM: WASTEWATER TREATMENT PLANT							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	3,189,624	2,975,524	3,374,360	3,573,612	3,555,569	3,611,671	3,717,685
TOTAL OPERATING COSTS	3,189,624	2,975,524	3,374,360	3,573,612	3,555,569	3,611,671	3,717,685
*Percentage Increase over prior year			5.79%	5.90%	-0.50%	1.58%	2.94%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	998,261	998,261	998,261	998,261	998,261	998,261	998,261
Transfer to Equipment Reserve	55,000	55,000	55,000	75,000	160,000	125,000	100,000
Transfer to Operating Reserve	20,000	236,016	20,000	25,000	50,000	100,000	100,000
TOTAL TRANSFERS	1,073,261	1,289,277	1,073,261	1,098,261	1,208,261	1,223,261	1,198,261
TOTAL COSTS	4,262,885	4,264,801	4,447,621	4,671,873	4,763,830	4,834,932	4,915,946
*Percentage Increase over prior year			4.33%	5.04%	1.97%	1.49%	1.68%
FUNDING SOURCES (REVENUE)							
Transfer from Operating Reserve			(240,000)	(200,000)			
Grants	(4,500)	(6,415)	(65,000)	0	0	0	0
Prior Year Surplus	(350,399)	(350,399)	0	0	0	0	0
Recoveries	612,408	612,408	674,722	688,216	701,981	716,020	730,341
Revenue - Other	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)	(2,400)
TOTAL REVENUE	255,109	253,194	367,322	485,816	699,581	713,620	727,941
City of West Kelowna Contribution	(3,245,817)	(3,245,817)	(3,399,719)	(3,641,724)	(3,857,587)	(3,917,703)	(3,985,017)
*Dollar increase over prior year Requisition			(153,901)	(242,005)	(215,863)	(60,116)	(67,314)
*Percentage increase over prior year Requisition			4.74%				
District of Peachland Contribution	(351,771)	(351,771)	(362,316)	(388,107)	(411,112)	(417,519)	(424,693)
*Dollar increase over prior year Requisition			(10,545)	(25,791)	(23,005)	(6,407)	(7,174)
*Percentage increase over prior year Requisition			3.00%				
Westbank First Nation Contribution	(920,406)	(920,406)	(1,052,908)	(1,127,858)	(1,194,712)	(1,213,330)	(1,234,178)
*Dollar increase over prior year Requisition			(132,502)	(74,950)	(66,854)	(18,618)	(20,847)
*Percentage increase over prior year Requisition			14.40%				
Total Partner Contribution	(4,517,994)	(4,517,994)	(4,814,943)	(5,157,689)	(5,463,411)	(5,548,552)	(5,643,887)
*Dollar increase over prior year Requisition			(296,949)	(342,746)	(305,722)	(85,141)	(95,335)
*Percentage increase over prior year Requisition			6.57%	7.12%	5.93%	1.56%	1.72%
Surplus/(Deficit)*	0	0	0	0	0	0	0

CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
HVAC	225,500	71,579	180,000	0	0	0	0
Vehicles	183,560	116,645	105,150	75,188	150,375	25,625	0
Engineering & Design Costs	25,750	29,223	82,475	0	0	0	0
TWAS Vault Expansion	644,040	492,934	0	0	0	0	0
Headworks Pumps	258,000	182,644	0	261,250	261,250	261,250	261,250
Equipment/Improvements	25,750	0	0	26,125	26,125	26,125	26,125
Lab Equipment	20,000	40,754	25,750	26,265	26,790	27,326	27,873
Security System	51,500	0	51,500	0	0	0	0
Bioreactors	32,860	12,077	110,110	342,517	34,188	34,871	35,569
Odor Control	10,600	10,150	31,350	11,077	11,077	11,077	11,077
Blowers	300,000	0	450,000	0	0	0	0
Facility Renewal	231,750	49,719	156,138	0	27,000	0	0
TOTAL EXPENDITURES	2,009,310	1,005,725	1,192,473	742,422	536,805	386,274	361,893
FUNDING SOURCES							
Grants	(18,405)	(19,325)	(112,000)	0	0	0	0
Sale of Assets	0	0	(10,000)	(35,000)	0	0	0
Transfer from Equipment Reserve	(255,060)	(167,549)	(234,725)	(77,530)	(188,242)	(64,028)	(38,950)
Transfer from Capital Facilities Reserve	(1,306,485)	(490,227)	(835,748)	(629,892)	(348,563)	(322,246)	(322,944)
Transfer from DCC Reserve	(429,360)	(328,623)	0	0	0	0	0
TOTAL FUNDING	(2,009,310)	(1,005,724)	(1,192,473)	(742,422)	(536,805)	(386,274)	(361,893)

RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	1,413,407	1,413,407	1,921,441	2,083,954	2,452,323	3,102,021	3,778,036
Uses	(1,306,485)	(490,227)	(835,748)	(629,892)	(348,563)	(322,246)	(322,944)
Funding	998,261	998,261	998,261	998,261	998,261	998,261	998,261
Ending Balance	1,105,183	1,921,441	2,083,954	2,452,323	3,102,021	3,778,036	4,453,353
EQUIPMENT RESERVE							
Beginning Balance	325,082	325,082	212,533	32,808	30,278	2,036	63,008
Uses	(255,060)	(167,549)	(234,725)	(77,530)	(188,242)	(64,028)	(38,950)
Funding	55,000	55,000	55,000	75,000	160,000	125,000	100,000
Ending Balance	125,022	212,533	32,808	30,278	2,036	63,008	124,058
DCC RESERVE							
Beginning Balance	3,773,809	3,773,809	5,237,794	5,987,794	6,737,794	7,487,794	8,237,794
Uses	(429,360)	(328,623)	0	0	0	0	0
Funding	600,000	1,792,608	750,000	750,000	750,000	750,000	750,000
Ending Balance	3,944,449	5,237,794	5,987,794	6,737,794	7,487,794	8,237,794	8,987,794
OPERATING RESERVE							
Beginning Balance	246,058	266,058	502,074	282,074	107,074	157,074	257,074
Uses	0	0	(240,000)	(200,000)	0	0	0
Funding	20,000	236,016	20,000	25,000	50,000	100,000	100,000
Ending Balance	266,058	502,074	282,074	107,074	157,074	257,074	357,074

WESTSIDE SEWER SYSTEM: RDCO LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	334,661	288,228	340,792	341,348	360,940	398,159	375,522
TOTAL OPERATING COSTS	334,661	288,228	340,792	341,348	360,940	398,159	375,522
*Percentage Increase over prior year			1.83%	0.16%	5.74%	10.31%	-5.69%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	173,088	173,088	176,550	180,081	183,682	187,356	191,103
Transfer to Operating Reserve	0	46,432	0	15,000	15,000	15,000	15,000
TOTAL TRANSFERS	173,088	219,520	176,550	195,081	198,682	202,356	206,103
TOTAL COSTS	507,749	507,748	517,342	536,429	559,622	600,515	581,625
*Percentage Increase over prior year			1.89%	3.69%	4.32%	7.31%	-3.15%
FUNDING SOURCES (REVENUE)							
Prior Year Surplus	(47,266)	(47,266)	0	0	0	0	0
Transfer from Operating Reserve			(20,000)				
Recoveries	64,255	64,255	70,793	72,209	73,653	75,126	76,629
TOTAL REVENUE	16,989	16,989	50,793	72,209	73,653	75,126	76,629
City of West Kelowna Contribution	(409,086)	(409,086)	(434,055)	(464,999)	(483,822)	(516,190)	(502,906)
*Dollar increase over prior year Requisition			(24,969)	(30,944)	(18,823)	(32,367)	13,284
			6.10%				
Westbank First Nation Contribution	(115,652)	(115,652)	(134,080)	(143,638)	(149,453)	(159,451)	(155,348)
*Dollar increase over prior year Requisition			(18,428)	(9,559)	(5,815)	(9,998)	4,103
			15.93%				
Total Partner Contribution	(524,738)	(524,738)	(568,135)	(608,637)	(633,275)	(675,641)	(658,253)
*Dollar increase over prior year Requisition			(43,397)	(40,503)	(24,638)	(42,365)	17,387
*Percentage increase over prior year Requisition			8.27%	7.13%	4.05%	6.69%	-2.57%
Surplus/(Deficit)*	0	(1)	0	0	0	0	0

CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
Headworks Pumps	25,000	0	26,500	27,030	27,571	28,122	28,684
Equipment/Improvements	34,250	0	10,600	10,812	11,028	11,249	11,474
Flow Meters	21,000	18,774	15,900	16,218	16,542	16,873	17,211
Lift Stations/Collector - RDCO	1,175,000	0	1,175,000	0	0	0	0
Land	800,000	386	1,200,000	0	0	0	0
Engineering and Design Costs	500,000	13,983	465,000	0	0	0	0
TOTAL EXPENDITURES	2,555,250	33,143	2,893,000	54,060	55,141	56,244	57,369
FUNDING SOURCES							
Transfer from Capital Facilities Reserve	(105,000)	0	(328,000)	(54,060)	(55,141)	(56,244)	(57,369)
Transfer from DCC Reserve	(2,450,250)	(33,142)	(2,565,000)	0	0	0	0
TOTAL FUNDING	(2,555,250)	(33,142)	(2,893,000)	(54,060)	(55,141)	(56,244)	(57,369)
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	587,784	587,784	760,872	609,422	735,442	863,984	995,096
Uses	(105,000)	0	(328,000)	(54,060)	(55,141)	(56,244)	(57,369)
Funding	173,088	173,088	176,550	180,081	183,682	187,356	191,103
Ending Balance	655,872	760,872	609,422	735,442	863,984	995,096	1,128,830
DCC RESERVE							
Beginning Balance	2,380,770	2,380,770	2,533,949	18,949	68,949	118,949	168,949
Uses	(2,450,250)	(33,142)	(2,565,000)	0	0	0	0
Funding	100,000	186,321	50,000	50,000	50,000	50,000	50,000
Ending Balance	30,520	2,533,949	18,949	68,949	118,949	168,949	218,949
OPERATING RESERVE							
Beginning Balance	52,779	52,779	99,211	79,211	94,211	109,211	124,211
Uses	0	0	(20,000)	0	0	0	0
Funding	0	46,432	0	15,000	15,000	15,000	15,000
Ending Balance	52,779	99,211	79,211	94,211	109,211	124,211	139,211

WESTSIDE SEWER SYSTEM: WFN LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
<u>OPERATING COSTS</u>							
Operations	127,440	113,807	130,585	137,693	140,447	143,255	146,120
TOTAL OPERATING COSTS	127,440	113,807	130,585	137,693	140,447	143,255	146,120
*Percentage Increase over prior year			2.47%	5.44%	2.00%	2.00%	2.00%
<u>TRANSFERS TO RESERVE</u>							
Transfer to Operating Reserve	0	13,633	0		3,000	3,000	3,000
TOTAL TRANSFERS	0	13,633	0	0	3,000	3,000	3,000
TOTAL COSTS	127,440	127,440	130,585	137,693	143,447	146,255	149,120
*Percentage Increase over prior year			2.47%	5.44%	4.18%	1.96%	1.96%
<u>FUNDING SOURCES (REVENUE)</u>							
Transfer from Operating Reserve			(12,000)				
Prior Year Surplus	(24,050)	(24,050)	0	0	0	0	0
Recoveries	24,469	24,469	26,958	27,497	28,047	28,608	29,180
TOTAL REVENUE	419	419	14,958	27,497	28,047	28,608	29,180
PARTNER CONTRIBUTIONS	(127,859)	(127,859)	(145,543)	(165,190)	(171,494)	(174,863)	(178,300)
*Dollar increase over prior year Requisition			(17,684)	(19,647)	(6,303)	(3,369)	(3,437)
*Percentage increase over prior year Requisition			13.83%	13.50%	3.82%	1.96%	1.97%
Surplus/(Deficit)*	0	0	0	0	0	0	0
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING RESERVE							
Beginning Balance	0	0	13,633	1,633	1,633	4,633	7,633
Uses	0	0	(12,000)	0	0	0	0
Funding	0	13,633	0	0	3,000	3,000	3,000
Ending Balance	0	13,633	1,633	1,633	4,633	7,633	10,633

WESTSIDE SEWER SYSTEM: PEACHLAND LIFT STATIONS/COLLECTOR SYSTEMS							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	182,731	145,419	181,159	188,832	192,608	196,461	200,390
TOTAL OPERATING COSTS	182,731	145,419	181,159	188,832	192,608	196,461	200,390
*Percentage Increase over prior year			-0.86%	4.24%	2.00%	2.00%	2.00%
TRANSFERS TO RESERVE							
Transfer to Capital Facilities Reserve	23,670	23,670	24,143	15,000	20,000	25,621	26,134
Transfer to Operating Reserve	0	37,312	0	0	4,000	4,000	4,000
TOTAL TRANSFERS	23,670	60,982	24,143	15,000	24,000	29,621	30,134
TOTAL COSTS	206,401	206,401	205,302	203,832	216,608	226,082	230,523
*Percentage Increase over prior year			-0.53%	-0.72%	6.27%	4.37%	1.96%
FUNDING SOURCES (REVENUE)							
Transfer from Operating Reserve			(25,000)				
Grants							
Prior Year Surplus	(33,111)	(33,111)	0	0	0	0	0
Recoveries	35,085	35,085	38,654	39,427	40,216	41,020	41,840
TOTAL REVENUE	1,974	1,974	13,654	39,427	40,216	41,020	41,840
PARTNER CONTRIBUTIONS	(208,375)	(208,375)	(218,956)	(243,259)	(256,824)	(267,102)	(272,364)
*Dollar increase over prior year Requisition			(10,581)	(24,303)	(13,565)	(10,278)	(5,262)
*Percentage increase over prior year Requisition			5.08%	11.10%	5.58%	4.00%	1.97%
Surplus/(Deficit)*	0	0	0	0	0	0	0

RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
FACILITIES RESERVE							
Beginning Balance	177,538	177,538	201,208	225,352	240,352	260,352	285,973
Uses	0	0	0	0	0	0	0
Funding	23,670	23,670	24,143	15,000	20,000	25,621	26,134
Ending Balance	201,208	201,208	225,352	240,352	260,352	285,973	312,106
OPERATING RESERVE							
Beginning Balance	0	0	37,312	12,312	12,312	16,312	20,312
Uses	0	0	(25,000)	0	0	0	0
Funding	0	37,312	0	0	4,000	4,000	4,000
Ending Balance	0	37,312	12,312	12,312	16,312	20,312	24,312

499 - Ellison Sewer System							
OPERATING							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
OPERATING COSTS							
Operations	110,701	114,478	110,440	124,543	127,034	129,575	132,166
Other Operating Expenses	0	0	0	0	0	0	0
TOTAL OPERATING COSTS	110,701	114,478	110,440	124,543	127,034	129,575	132,166
*Percentage Increase over prior year			-0.2%	12.8%	2.0%	2.0%	2.0%
TRANSFERS TO RESERVE							
Transfer to Equipment Replacement Fund	30,953	30,953	31,000	31,620	32,252	32,897	33,555
Transfer to Capital Facilities Reserve	0	0	0	0	0	0	0
Transfer to Operating Reserve Fund	0	2,864	0	0	0	0	0
TOTAL TRANSFERS	30,953	33,817	31,000	31,620	32,252	32,897	33,555
TOTAL COSTS	141,654	148,294	141,440	156,163	159,287	162,472	165,722
*Percentage Increase over prior year			-0.2%	10.4%	2.0%	2.0%	2.0%
FUNDING SOURCES (REVENUE)							
Operations	(157,226)	(163,866)	(158,454)	(173,518)	(176,988)	(180,528)	(184,138)
Administration Overhead Recovery	11,365	11,365	12,807	13,063	13,324	13,591	13,863
Engineering Administration Overhead Recovery	4,207	4,207	4,207	4,291	4,377	4,465	4,554
TOTAL REVENUE	(141,654)	(148,294)	(141,440)	(156,163)	(159,287)	(162,472)	(165,722)
TRANSFERS FROM RESERVE							
From Grants or Operating Reserve Fund	0	0	0	0	0	0	0
PARCEL TAX	0	0	0	0	0	0	0
TAX REQ - CEN OK EAST	0	0	0	0	0	0	0
TAX REQ - CEN OK WEST	0	0	0	0	0	0	0
TAX REQ - KELOWNA	0	0	0	0	0	0	0
TAX REQ - PEACHLAND	0	0	0	0	0	0	0
TAX REQ - LAKE COUNTRY	0	0	0	0	0	0	0
TAX REQ - WEST KELOWNA	0	0	0	0	0	0	0
TOTAL REQUISITION	0	0	0	0	0	0	0
*Percentage increase over prior year Requisition							
Surplus/(Deficit)*	0	0	0	0	0	0	0
CAPITAL							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EXPENDITURES							
EQUIPMENT & IMPROVEMENTS	10,600	0	9,500	9,690	9,884	10,081	10,283
METERING PROGRAM	0	0	0	0	0	0	0
NEW METERS FOR WATER PROGRAM	0	0	0	0	0	0	0
EQUIPMENT / SCADA	0	0	0	0	0	0	0
LEAK DETECTION EQUIPMENT	0	0	0	0	0	0	0
FACILITY RENEWAL	0	0	0	0	0	0	0
DISTRIBUTION SYSTEM	0	0	0	0	0	0	0
UV DISINFECTION SYSTEM	0	0	0	0	0	0	0
ENGINEERING & DESIGN COSTS	0	0	0	0	0	0	0
TOTAL EXPENDITURES	10,600	0	9,500	9,690	9,884	10,081	10,283
FUNDING SOURCES							
Property Owners Contribution	0	0	0	0	0	0	0
Internal Transfer	0	0	0	0	0	0	0
Transfer From Equipment Replacement Fund	(10,600)	0	(9,500)	(9,690)	(9,884)	(10,081)	(10,283)
Transfer From Capital Facilities Reserve	0	0	0	0	0	0	0
TOTAL FUNDING	(10,600)	0	(9,500)	(9,690)	(9,884)	(10,081)	(10,283)
SURPLUS / DEFICIT	-	-	-	-	-	-	-
RESERVES							
	2021		2022	2023	2024	2025	2026
	BUDGET	ACTUAL	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET
EQUIPMENT RESERVE							
Beginning Balance	229,455	229,455	262,358	285,826	309,900	334,593	359,918
Uses (transfer from)	(10,600)	0	(9,500)	(9,690)	(9,884)	(10,081)	(10,283)
Funding (transfer to)	30,953	30,953	31,000	31,620	32,252	32,897	33,555
Interest	2,475	1,950	1,968	2,144	2,324	2,509	2,699
Ending Balance	252,283	262,358	285,826	309,900	334,593	359,918	385,890
OPERATING RESERVE							
Beginning Balance	0	0	2,864	2,885	2,907	2,928	2,950
Uses (transfer from)	0	0	0	0	0	0	0
Funding (transfer to)	0	2,864	0	0	0	0	0
Interest	0	0	21	22	22	22	22
Ending Balance	0	2,864	2,885	2,907	2,928	2,950	2,973



Regional Board Report

TO: Regional Board

FROM: Lyle Smith, Director of Financial Services

DATE: December 6, 2021

SUBJECT: Financial Planning Guidelines for the 2022 – 2026 Financial Plan

Voting Entitlement: All Directors – Unweighted Corporate Vote – Simple Majority – LGA 208

Purpose: To seek board approval on the proposed financial planning process for developing the 2022 – 2026 Financial Plan.

Executive Summary:

Board Priorities, Corporate Initiatives, and Core Service Delivery will form the basis for the 2022– 2026 five-year financial plan. As in prior years, the Board has a scheduled meeting where staff will present a draft financial plan and look for strategic priority feedback. The first 2022 meeting is scheduled for February 17, 2022. Heading into 2022, the Regional District of Central Okanagan (RDCO) will continue to action initiatives advancing strategic and corporate priorities while balancing service delivery pressures brought on by continued population growth, increased utilization of services, COVID-19, and economic uncertainty.

Proposed tax impacts will be summarized for Board discussion and public input at the February 17, 2022, Board meeting. During the financial planning process, staff will strive to keep tax rates as low as possible, while balancing inflationary pressures, any effects of the pandemic, and carrying out initiatives in the Board's Strategic Plan. Budgets will convey the human resource, financial, organizational, and strategic impacts associated with delivering each service over the plan period.

To facilitate the financial planning process, this report explores financial plan guidelines along with key trends, assumptions, and drivers to be used.

RECOMMENDATION:

THAT the Regional Board approve the Financial Planning Guidelines as presented in the report from the Director of Financial Services dated December 6, 2021;

AND THAT staff be directed to prepare the draft 2022 – 2026 Financial Plan based on the Financial Planning Guidelines for the 2022 – 2026 Financial Plan.

Respectfully Submitted:

A handwritten signature in blue ink, appearing to read "Lyle Smith".

Lyle Smith
Director of Financial Services

Approved for Board's Consideration

A handwritten signature in black ink, appearing to read "Brian Reardon".

Brian Reardon, CAO

Attachment:

1. PowerPoint - Financial Planning Guidelines

Implications of Recommendation:

Strategic Plan:	Development of the Financial Plan supports implementation of the Board's Strategic Plan.
General:	Approval of the Financial Planning Guidelines provides staff with direction for developing the 2022 – 2026 Five Year Financial Plan
Organizational:	The Financial Planning process identifies proposed sources and uses of funding for the RDCO to provide services.
Financial:	The Financial Plan Bylaw provides the RDCO legislative authority to make expenditures.
Legal/Statutory Authority:	Local Government Act, Part 11, Division 1, Section 374

Background:

Alignment of the financial plan with strategic priorities supports efficient and effective service delivery. Prudent financial management of surpluses, reserves, debt levels, and rigour over expenditures enable the organization to optimize revenue requirements and minimize requisition impacts.

Financial Planning Guidelines establish how management will address core service levels, new initiatives, adjustments for inflation and market cost escalations while developing the RD's budget each year.

Financial Guidelines

The financial planning guidelines are the policies and assumptions by which the RDCO Board and staff determine the most appropriate allocation of resources by initiative.

The financial guidelines are based on the following:

- 1) Macroeconomic Environment
- 2) Core Service Levels and Infrastructure Funding
- 3) Board Input
- 4) Financial Management Strategies

1) Macroeconomic Environment

On a macroeconomic level, the impact of the COVID-19 pandemic is still being determined. The outcome for the Central Okanagan economy, further yet provincially, federally, and globally, remains unclear. However, the Organization for Economic Co-operation and Development (OECD) has indicated that the broader economy will rebound in 2021 and 2022 due to reduced COVID-19 restrictions in the second half of 2021. This rebound could result in inflationary pressures and increased interest rates which could negatively impact the overall operations of the Regional District of Central Okanagan (RDCO). Atmospheric weather events have compounded supply chain pressures and put a further strain on financial and human resources.

Administration continues to look at strategies to lessen inflationary impacts. In Spring 2021, the Consumer Price Index (CPI) exceeded 3% for the first time in a decade. The Bank of Canada

aims to keep inflation at the 2% midpoint of an inflation-control target range of 1 to 3%. However, higher prices will affect the RDCO in the interim and beyond if prices for items such as contracted services increase. Administration also incorporates construction and municipal pricing indexes into budgets, which are significantly impacted by changes to inflation, to reduce the impact of escalating construction costs.

To address this uncertainty throughout the planning process, staff will monitor economic and social conditions and incorporate realistic cost drivers and assumptions that will form the financial plan's basis. The organization's top priority will be to maintain existing services and advance essential initiatives identified throughout the financial planning process by the Board and staff.

2) Core Service Levels and Infrastructure Funding

The RDCO Board's 2019–2022 strategic priorities inform the development of the financial plan. These priorities are foundational to each service's work plans, and the five-year financial plan will reflect updated assumptions in timing, scope, and cost estimates. The budget will also include core inflation and cost escalation linked to market conditions and related funding.

Key Drivers

The most significant costs to service delivery are salaries and benefits, contract servicing, and materials and equipment. These expenditures can be influenced by uncontrollable economic conditions such as unemployment rates, supply and demand, tax changes, and contractual agreements.

Infrastructure

To manage the RDCO's assets in the most efficient manner possible, the RDCO continues to work on its Corporate Asset Management Strategy to better understand its infrastructure deficit and how it will fund the deficit in the future in a strategic, sustainable manner. This direction will ensure the RDCO can maintain sustainable service levels and infrastructure at the lowest cost possible.

Staff will review capital reserve balances and funding status in future years to support financial sustainability around asset management. The review will include assessing internal practices, existing bylaws, reserve levels against industry benchmark and comparison to other local governments. As a result of the review work, a guideline will be established to introduce a standard approach in setting optimal reserve, debt, and grant funding levels to minimize lifecycle costs within a long-term funding strategy. The guideline will establish a common practice and align funding strategies with asset lives, enabling a balancing of revenue needs through the life of the asset.

3) Board Input

The 2022 financial planning process will reflect direction from Commissions, Committees, and the Board, including feedback, received in prior financial planning cycles. In addition, if the Board has any new direction impacting service levels, it will be incorporated into the budget process. As in prior years, staff will continue to engage the public throughout the financial planning process with an established communications and feedback strategy.

Alignment of the financial plan with strategic priorities and financial management strategies supports efficient and effective service delivery. Prudent financial management of surpluses, reserves, debt levels, and thoroughness in monitoring spending levels enable the RDCO to minimize revenue requirements and requisition increases. The guidelines to maintain core

service levels, incorporate new initiatives and adjust for inflation and market cost escalations aim to minimize financial implications for the 2022 budget year.

4) Financial Management Strategies

Financial management strategies will ensure critical financial objectives are integrated into organizational decision-making and operations. The following outlines the financial management strategies that will guide the RDCO's financial planning for the 2022 – 2026 Financial Plan:

- Goal of reducing reliance on one-time variances resulting in a surplus. Where possible, these funds will be transferred to reserves to fund future capital expenditures or reduce future revenue requirements. The intent is only to utilize surplus to reduce tax rates to offset one-time expenses or revenue loss (i.e., develop structurally balanced budgets with ongoing revenues and expenses).
- Optimize fee for service revenues and stabilize tax rates to fund operations, maintenance, and growth.
- Limit transfers to/from operating reserves, transferring only to fund one-time projects or stabilize revenue requirements.
- Goal of justifying levels of transfers to/from capital reserves by developing life cycle funding requirements and optimal debt levels.

Financial Implications

Budget impacts are not calculated at this time as information to perform detailed calculations and analysis is not yet available:

- The surplus or deficit for each service may affect the tax rate and amounts available for operating reserves. This information is not known until the year-end is complete.
- Calculations for tax rates by area are complex and, in some cases, have an interdependency between services being provided.
- Changes in annual assessment values have not been released, so the impact of market and non-market change on electoral areas and member municipalities cannot be incorporated at this time.
- Reserve and Capital Transfer amounts are reassessed and updated each year by staff and may affect tax rates. Recommendations are currently being developed based on long-term capital needs, which may change based on revised long-term capital plans.

Potential Impacts on Regional Services

Tax rates vary in part due to the funding partners participating in the service. The number of funding partners and the type of funding can vary between services as well. For these reasons, the financial implications shown below are for illustration purposes only. Staff will develop the 2022 – 2026 Draft Financial Plan and calculate the associated financial impacts between now and the February 17, 2022, Board meeting.

The estimated cost to a Regional Service Function for certain expense levels per \$100,000 of residential assessment and average home, using the 2021 Revised Assessment Roll, are presented in the table below.

Expense	2021 Regional Converted Revised Assessment	Residential Tax Rate per \$1,000 of assessment	Cost per \$100,000	Cost for 2021 Average Regional \$751,500 Home
\$ 50,000	\$ 7,317,286,310	\$ 0.0007	\$ 0.07	\$ 0.51
\$ 100,000	\$ 7,317,286,310	\$ 0.0014	\$ 0.14	\$ 1.03
\$ 500,000	\$ 7,317,286,310	\$ 0.0068	\$ 0.68	\$ 5.14

Financial Considerations:

Departments will build work plans and five-year financial plans to plan for and carry out identified priorities. Assumptions for inflation, market cost escalation, salary contract rates, benefit rates and utility rates will also be considered when developing the financial plan.

External Considerations:

The RDCO's Five Year Financial Plan Bylaw will impact all taxpayers in the regional district through tax requisition. There is also implication to external groups via grants and fees.

Organizational Considerations:

The Financial Planning Guidelines presented in this report will inform how staff develop the 2022 – 2026 Five Year Financial Plan.

Considerations not applicable to this report:

- *Alternative recommendation*